Purpose

The Continuous School Improvement Plan provides an overview of the school, student outcome goals and a brief narrative description on how the school plans to collaboratively meet these goals over time. It is intended to offer families and community audiences an overview of improvement work aligned to the strategic plan and written in language that is accessible by a diverse audience.

Introduction

WHEN WE FOCUS on ensuring racial equity in our educational system, unapologetically address the needs of students of color who are furthest from educational justice, and work to undo the legacies of racism in our educational system by doing the following:

- Allocating resources strategically through a racial equity framework
- Delivering high-quality, standards-aligned instruction across all abilities and a continuum of services for learners
- Creating healthy, supportive, culturally responsive environments from the classroom to central office
- Directly and consistently working in partnership with families and communities who represent students of color who are furthest from educational justice; and
- Making clear commitments and delivering on them

THEN we will eliminate opportunity and achievement gaps and every student will receive a high-quality, world-class education.

Seattle Public Schools Foundational Beliefs for Supporting Student Learning

In Seattle Public Schools, we understand that a shared vision of practice is essential to fostering the learning communities that each of our students and adults needs to thrive. This shared vision enables educators to work in concert to build their practice with a focus on student learning.
As such, we believe:

1) **Teaching is intellectually complex**, difficult and demanding work, and the development of skillful teaching requires deep collaboration and non-defensive self-examination of practice in relation to student results.

2) By **collaborating with families in authentic partnerships**, we create a path for students to reach their highest potential, engaging with families as the first and lifelong teachers of students.

3) "**Intelligence** is not a fixed, inborn trait.** All children come to school with cultural capital and intelligence, and all have the raw material to learn rigorous academic material at high standards. Therefore, our work is to **build students’ academic mindset**

4) **By recognizing and cultivating the gifts and strengths of every student**, we can get each student to believe in themselves and deconstruct any of their own internalized stereotypes.

5) **Racism in our society exerts a downward force on the experiences and achievement of students of color that must be met with active countermeasures.**

Our commitment to these beliefs is the route to institutionalizing racial equity and fostering a context where each child receives what they need to develop to their full academic and social potential, and we make educational equity and justice the cornerstone of our system.

**School Profile**

The Continuous School Improvement Plan (CSIP) is a document that contains Wedgwood Elementary School’s plan of action for the 2020-2021 school year. More specifically, it identifies the performance goals we want our students to achieve and how we are going to collaboratively meet these goals. The following Continuous School Improvement Plan (CSIP) was drafted with the participation of all staff during the spring of 2020. The document was reviewed, revised, and approved by the Wedgwood BLT and staff on June 17th, 2020.

**Mission:**

Wedgwood is an inclusive community of responsible, caring citizens dedicated to students achieving their full potential.

**Vision:**

Wedgwood is committed to:

- Building an inclusive school community that supports all students, families and staff.
- Empowering all students by fostering their curiosity, independence, and self-motivation across disciplines.
- Addressing all students’ social and emotional needs by teaching the values of citizenship and providing school-wide positive behavioral support.
- Serving all students’ academic needs by maintaining high expectations and differentiating instruction.
Priortities and Measurable Goals

Elementary Focus Goal: 3rd Grade English Language Arts

**Priority Goal:**
For the 2020-21 school year, at least 78% of 3rd grade students of color furthest from educational justice will meet standards or higher on the ELA Smarter Balanced Assessment.

**Target Goal #1:**
Spring data from 2019 indicated 3-5 grade Level 1 and 2 students meeting or exceeding on SBA ELA was 65%. K-2 grade Level 1 and 2 students meeting or exceeding on MAP ELA was 62%. By June of 2021, Wedgwood Elementary will close the achievement gap in ELA-understanding on key ideas and details, for students identified as performing at Level 1 and Level 2. Target goals include:

- Increase the percentage of Level 1 and Level 2 students meeting or exceeding standard in SBA for ELA to 80%.
- Increase the percentage of Level 1 and 2 students meeting or exceeding standard, and meeting their learning targets on MAP for ELA to 80%
- Continue professional development and implementation by staff of small group and continued Center for the Collaborative Classroom (CCC) implementation, including guided strategy practice, Geing a Reader small group lessons, and assessment components.

**Target Goal #2:**
Due to school closures in 2020, student achievement data is taken from the 2018-19 Smarter Balanced Assessment (SBA), F&P Data, and classroom-based assessments. Grade levels reflect student placement for the 2020-21 school year:

The problem of student learning addressed is: increasing skills in reading comprehension (understanding and identifying key details) for all students.

Kindergarten
By June 2021, 100% of Kindergarten students will be able to demonstrate comprehension strategies when answering questions about a just-right book (be able to retell a story read to them including character, setting, three key details using sequencing words such as first, next, last, and a character's feelings). Students will be able to cite evidence from the text to support their view on the character's feelings.

First Grade
By June 2021, 100% of first grade students will be able to demonstrate comprehension strategies when answering questions about a just-right book (retell a grade level text read to them to demonstrate understanding). Students will be able to cite evidence from the text to support their understanding of the text.
Second Grade
By June 2021, 100% of second grade students will be able to read a nonfiction article at their reading level, answer comprehension questions about the book, and identify the main idea and 3-5 key details that support the main idea.

Whole school goal:
By June 2021, the percentage of first through fifth grade students meeting standard on the MAP/SBA spring assessment will increase from 83.7% to 90% AND from September 2020 to June 2021 all kindergarten students will increase their F&P reading levels by 2 or more levels as measured by F&P beginning-of-year and end-of-year data.

Safe and Welcoming Environment Goal

**Priority Goal:**
Upon review of the discipline data for the past three years, there has been a decline in the number of suspensions for all students, specifically students of color and African American males. Given a 0% suspension rate for the 2019-2020 school year, Wedgwood staff will work together to maintain the 0% suspension rate while focusing on collecting data to measure number of minutes from lost instruction time (by December of 2020), develop a plan to reduce the number of lost minutes, and decrease this rate by 50% by the end of June 2021.

**Supplementary Goals**

Due to school closures in 2020, student achievement data is taken from the 2018-19 Climate Survey.

School Culture Goal:
In the 2018-19 student climate survey, only 43% of students responded favorable to the question: Adults notice if someone is bullied at school (a change of 0% from the 2017-18 student climate survey results). IN the 2018-19 student climate survey, only 45% of students responded favorable to the question: Adults are able to stop someone from being bullied at school (a decrease of 3% from the 2017-18 student climate survey results).

By June of 2021, the percentage of students who respond favorably to the climate survey question: Adults notice if someone is bullied at school, will increase from 43% to 55% or higher as measured by the Spring 2021 SPS Student Climate Survey.

By June of 2021, the percentage of students who respond favorable to the climate survey question: Adults are able to stop someone from being bullied at school, will increase from 455 to 55% or higher as measured by the spring 2021 SPS Student Climate Survey.
Social-Emotional Development All students receive social-emotional instruction through our Positive Behavior Interventions & Supports (PBIS) and RULER programs as well as their individual classroom and school environment throughout the day.

Students will have mentorship opportunities through all-school Reading Buddies where older students partner with younger students for social-emotional and literacy activities.

Additionally, students can advance their intellectual and artistic development by participating in enrichment opportunities during and after school such as:

- **Affinity Groups** - parent/volunteer led lunch meetings where students can connect and build community with others across the school and at varying grade levels.
- **Conflict Managers** – builds confidence, problem solving skills, and self-esteem.
- **Student Council** - provides leadership opportunities for 2 students per classroom 2nd – 5th grade, per year. The Wedgwood Student Council uses a senate model and leadership positions rotate within the senators/representatives from grade levels and classrooms.
- **Global Reading Challenge**: optional for 4th and 5th grade students
- **Instrumental Music classes**: optional for 4th and 5th grade students
- **Wedgwood Choir**
- **Wedgwood Musical**
- **Garden Docent Lessons**
- **Art Docent Lessons**
- **Chess Instruction (2nd -3rd Grade)**
- **Chess Club**
- **Girls on the Run Club**

**Attendance Goal:** By June of 2021, attendance rates for students will increase from 96% in March 2020 to 99.5%, indicating the effectiveness of safe and welcoming systems, routines, and practices.

Additional measures to ensure a safe and welcoming environment as it relates to attendance:

- Teachers will connect with all families and administer a needs assessment within the first two weeks of school.
- Attendance is taken by teachers on a daily bases and monitored by Wedgwood’s attendance secretary and administrative team.
- Progress monitoring of student attendance includes a process for staff referral of students in need of attendance supports.
- A school-level response protocol exists for responding when attendance rates are not on track and an educator referral is made.
High Quality Learning Experiences

Educate the whole child through high-quality instruction and learning experiences that accelerate growth for students of color who are furthest from educational justice, with an intentional focus on African American males.

To achieve educational justice, Seattle Public Schools (SPS) strives to provide safe learning environments, curriculum that incorporates a student’s life experiences and culture, and instruction delivered by high-quality, culturally responsive educators. Unfortunately, many students from certain ethnicities have not historically experienced equitable opportunities for all or part of their educational journey (including African and African American, Asian Pacific Islander and Pacific Islander, LatinX, and Native American students). These students are our priority – with an intentional focus on African American males.

School-wide Systems and Structures (MTSS)

MTSS offers the potential to create the alignment of systems necessary for all students’ academic, behavioral, and social success. In addition, MTSS promotes needed systematic change through intentional design and redesign of services and supports that quickly identify and match the needs of all students. MTSS is an integrated, comprehensive framework that focuses on CCSS, core instruction, differentiated learning, student-centered learning, individualized student needs.

Gap Closing Practices and Special Services

Seattle Public Schools is committed to eliminating opportunity gaps to ensure access and provide excellence in education for every student.

Delivering high-quality, standards-aligned instruction across all abilities and a continuum of services for learners is a core element of Seattle Excellence. Our Theory of Action is guided by the principles of “Targeted Universalism.” Our universal goal is every Seattle Public Schools’ student receives a high-quality, world-class education and graduates prepared for college, career, and community. Targeted Universalism holds that targeted and differentiated efforts are required to meet the needs of specific student populations, so every student meets the universal goal.

By focusing on students of color who are furthest from educational justice, especially African American males, we will make the greatest progress toward our collective vision. We believe that an intentional focus on African American males will ultimately benefit every student.

If we, as a whole staff, employ PLC strategies such as:

- Meeting regularly to plan literacy units and lessons aligned to CCSS and Center for the Collaborative Classroom (CCC) curriculum
- Use common formative and summative assessments to analyze student achievement data in order to
guide instruction and provide differentiation

• Communicate grade level learning targets and vocabulary, and student progress data with grade-level PLC’s and intervention staff then each literacy PLC will ensure that all students are improving in their ability to understand/comprehend and identify key details within grade-level standard texts.

Practices and Strategies

We will recognize and serve the academic, social, cultural, emotional, and behavioral strengths and needs of students, providing high-quality, culturally responsive instruction, curriculum, and social-emotional learning supports delivered by educators who set high expectations, so students graduate ready for college, career, and community.

Whole child education goes beyond a focus on academic achievement. When educators focus on educating the whole child, students are healthy, safe, engaged, supported, and challenged. In Seattle Public Schools, this means that we appreciate and serve the academic, social, emotional, and behavioral strengths and needs of students, which we believe comprise the needs of the "whole child."

High-quality instruction is focused on student-centered learning and achievement, intentional about student engagement, and aligned to standards with consistent and appropriate feedback.

At its foundation, culturally responsive education means that students are in an environment where they have the individual safety and comfort to learn within a classroom that has a common culture that is respectful of all backgrounds.

Safe and Welcoming Environment

Students thrive in healthy, safe, engaging, supported, and challenging environments in which they can to learn to their full potential. Instruction must be high-quality, culturally responsive, focused, and aligned to standards for students to develop as independent learners.

Student voice should be evident, and students must be seen and celebrated for their authentic selves. Significant increases in academic outcomes for students furthest from educational justice are possible when social, cultural, emotional, and behavioral needs of students are met by educators that share an unconditional belief in the potential of every student they serve.

• Continue implementation of PBIS expectations and RULER curriculum
• Teach social emotional lessons to students in every classroom
• Teach students and families the definition of bullying so all individuals will identify the steps to report bullying within the school
• Teach students and families the process in which reports of bullying are handled
• Follow-up with all confirmed incidents of bullying which will include follow-up sessions with all parties and check-ins with parents/guardians (documentation will be kept to ensure that there is
systematic tracking of continued behavior)

- Examine curriculum and PBIS with an anti-bullying lens and revise as necessary

Inclusive and Authentic Engagement

Partner with students, families, and communities who are furthest from educational justice by conducting inclusive and authentic engagement.

We will proactively and consistently work in partnership with students, families, and communities to identify needs, determine solutions, and support the implementation of the initiatives that will best meet the needs of students of color who are furthest from educational justice. We will use culturally responsive ways to engage so we build trusting relationships and empower the voices of those who can help us meet these needs.

Family and Community Goals

**Priority Goal:**

Given a set of students and families for the 2020-21 school year, Wedgwood Staff and PTA will partner together to increase opportunities for partnership, authentic engagement, and two-way communication. Wedgwood will specifically target the creation of opportunities to engage with families and students who have traditionally been underserved, felt disempowered, and/or who have not historically had the strongest voice.

**Plans for Family Engagement**

Student learning goals include activities and strategies for increasing parent involvement. Parents are closely connected with supporting the school academically, socially and financially. Wedgwood's Parent Teacher Association (PTA) is focused on promoting student growth by supporting staff training and opportunities to build community connections and engagement.

Strategies we continue to employ include:

- Ongoing two-way communicate with parents
- Email communication – include encouragement for parents to contact teachers with questions and concerns
- Newsletters (school-wide and classroom-based)
- Providing translation services and translating key communications
- Strategically allotting time after school for meetings
- Positive notes and calls home
- Sending students work home with feedback
- Curriculum night for families in the fall
- Community potlucks with staff presentations or guest speakers
- Third-year implementation of the Watch DOGS program designed to increase father-figures volunteering at school
Multiple surveys offered for families to provide feedback on school culture and other areas of improvement

Creation of students of color affinity groups with facilitation and coordination with parents of color

Streamlining PTA and school communications so families can find important information in one place

Scheduling home visits with the families of Wedgwood students that qualify for ELL services

Additional Strategies being explored include:

- Using technology and social media to communicate news from the classroom and the school
- Continuing to improve Wedgwood's welcoming environment by soliciting feedback from families
- Scheduling home visits with more Wedgwood families at the start of each school year
- Increased community nights with staff presentations on math scope and sequence and social-emotional learning

Supporting the transition of new students and families into our school

We host events to welcome incoming kindergarten students and their families during the summer months and invite families to tour the school and meet our staff in the spring of the previous school year and just prior to the start of the school year. The evening before the first day of school the PTA hosts a welcome back BBQ for all families at which time Kindergarten families are encouraged to visit their student's classroom and meet the teacher. We have a Family Partnerships program that pairs new families with existing Wedgwood families familiar with the school to help new families better acclimatize to our community. During each event, we host a volunteer table to help parents get involved with the community and all teachers offer volunteer opportunities in their classroom. Each school year, the first three days of school are reserved for individual conferences with Kindergarten teachers and Kindergarten families, with each family signing their child up for a 1-to-1 assessment time. This enabled Kindergarten teachers to begin targeted differentiation for all students at the beginning of the school year.

Some strategies we currently employ include:

- Support new families by participation of PTA events.
- Providing PTA liaisons to new families to our school.
- Help new families with participation with curriculum nights and how to make connections with Wedgwood families