Seattle Excellence Continuous School Improvement Plan (CSIP)

Purpose

The Continuous School Improvement Plan provides an overview of the school, student outcome goals and a brief narrative description on how the school plans to collaboratively meet these goals over time. It is intended to offer families and community audiences an overview of improvement work aligned to the strategic plan and written in language that is accessible by a diverse audience.

Introduction

WHEN WE FOCUS on ensuring racial equity in our educational system, unapologetically address the needs of students of color who are furthest from educational justice, and work to undo the legacies of racism in our educational system by doing the following:

- Allocating resources strategically through a racial equity framework
- Delivering high-quality, standards-aligned instruction across all abilities and a continuum of services for learners
- Creating healthy, supportive, culturally responsive environments from the classroom to central office
- Directly and consistently working in partnership with families and communities who represent students of color who are furthest from educational justice; and
- Making clear commitments and delivering on them

THEN we will eliminate opportunity and achievement gaps and every student will receive a high-quality, world-class education.
Seattle Public Schools Foundational Beliefs for Supporting Student Learning

In Seattle Public Schools, we understand that a shared vision of practice is essential to fostering the learning communities that each of our students and adults needs to thrive. This shared vision enables educators to work in concert to build their practice with a focus on student learning.

As such, we believe:

1) **Teaching is intellectually complex**, difficult and demanding work, and the development of skillful teaching requires deep collaboration and non-defensive self-examination of practice in relation to student results.
2) **By collaborating with families in authentic partnerships**, we create a path for students to reach their highest potential, engaging with families as the first and lifelong teachers of students.
3) **"Intelligence" is not a fixed, inborn trait.** All children come to school with cultural capital and intelligence, and all have the raw material to learn rigorous academic material at high standards. Therefore, our work is to **build students' academic mindset**
4) **By recognizing and cultivating the gifts and strengths of every student**, we can get each student to believe in themselves and deconstruct any of their own internalized stereotypes.
5) **Racism in our society exerts a downward force on the experiences and achievement of students of color that must be met with active countermeasures.**

Our commitment to these beliefs is the route to institutionalizing racial equity and fostering a context where each child receives what they need to develop to their full academic and social potential, and we make educational equity and justice the cornerstone of our system.

School Profile

McDonald International School is a language immersion school offering a curriculum infused with global awareness and cultural competence at every grade level. This means students receive instruction for half the day in English and half the day in either Spanish or Japanese.

At McDonald International School, we engage in anti-racist and trauma-informed education in our daily practices with students.

The mission of McDonald International school is: Through teaching and practicing our core values, our school community will challenge stereotypes and promote social justice in a diverse world. We will foster outstanding academic achievement through integrated, collaborative learning. In our international education program, students will celebrate their own identity as they investigate the world, recognize different perspectives and communicate effectively across cultures so they are empowered to take action.
In order to meet the goals stated in our school improvement plan we identify our strengths, prioritize our needs, and then establish our goals. During this process we examine how our instructional practices and school-wide routines and procedures are impacting student achievement.

Priorities and Measurable Goals

Elementary Focus Goal: 3rd Grade English Language Arts

**Priority Goal:**
For the 2020-21 school year, at least 84% of 3rd grade students of color furthest from educational justice will meet standards or higher on the ELA Smarter Balanced Assessment.

**Safe and Welcoming Environment Goal**

**Priority Goal:**
By Spring 2021, 80% of students will feel a sense of belonging according to the 2020-2021 SPS Student Survey.

**Target Goal:**
By Spring 2021 attendance rates for students will increase from 96.1% (in March 2020) to 97% indicating effectiveness of safe and welcoming systems, routines, and practices.

High Quality Learning Experiences

Educate the whole child through high-quality instruction and learning experiences that accelerate growth for students of color who are furthest from educational justice, with an intentional focus on African American males.

To achieve educational justice, Seattle Public Schools (SPS) strives to provide safe learning environments, curriculum that incorporates a student’s life experiences and culture, and instruction delivered by high-quality, culturally responsive educators. Unfortunately, many students from certain ethnicities have not historically experienced equitable opportunities for all or part of their educational journey (including African and African American, Asian Pacific Islander and Pacific Islander, LatinX, and Native American students). These students are our priority – with an intentional focus on African American males.
School-wide Systems and Structures (MTSS)

MTSS offers the potential to create the alignment of systems necessary for all students’ academic, behavioral, and social success. In addition, MTSS promotes needed systematic change through intentional design and redesign of services and supports that quickly identify and match the needs of all students. MTSS is an integrated, comprehensive framework that focuses on CCSS, core instruction, differentiated learning, student-centered learning, individualized student needs.

The instructional techniques/services we implement for our English language learning (ELL) students are a mixed approach model with push-in and pull-out services depending on student need. Students who are pulled out work with the ELL teacher using the “Being a Reader” component of the Center for the Collaborative Classroom and Systematic Instruction in Phonological Awareness, Phonics, and Sight Words (SIPPS).

The instructional techniques/services we implement for our Students with Disabilities include Wired for Reading, Reading Mastery, touch math, Social Thinking Curriculum, Zones of Regulation Curriculum, one-on-one support, small group pull-out and push-in support, scaffold support, modification of assignments, visual supports, sentence starters, hundreds chart, manipulatives, fidgets, and sensory breaks.

Gap Closing Practices and Special Services

Seattle Public Schools is committed to eliminating opportunity gaps to ensure access and provide excellence in education for every student.

Delivering high-quality, standards-aligned instruction across all abilities and a continuum of services for learners is a core element of Seattle Excellence. Our Theory of Action is guided by the principles of “Targeted Universalism.” Our universal goal is every Seattle Public Schools’ student receives a high-quality, world-class education and graduates prepared for college, career, and community. Targeted Universalism holds that targeted and differentiated efforts are required to meet the needs of specific student populations, so every student meets the universal goal.

By focusing on students of color who are furthest from educational justice, especially African American males, we will make the greatest progress toward our collective vision. We believe that an intentional focus on African American males will ultimately benefit every student.
McDonald International School

At McDonald International, we use research-based strategies that help targeted students. We address the needs of all children in the school, through Multi-Tiered Systems of Support (MTSS). The MTSS team meets with each teacher 4x per year to discuss student progress, to determine the effectiveness of interventions, and to develop new interventions. We progress monitor student learning on a regular basis in ELA through our F&P assessments (or the SPS ELA screener when in remote learning), running records, Common Formative Assessments, and assessment provided by the CCC curriculum. Teachers take baseline data in late September/early October, then progress monitor in January/February and take end of year growth data in May/June. In math, teachers administered the Beginning of the Year (BOY) assessment provided by SPS (of the SPS Math screener when in remote learning) and continue to create Common Formative Assessments, to monitor student progress. In the area of Language Acquisition, teachers in grades 3-5 administer several oral fluency assessments throughout the year. Based off how students do on assessments, we determine the instructional steps the teacher and/or school take with each student.

In the area of social emotional learning, students in grades K & 1 receive explicit instruction using the Second Step Curriculum, students in K-5 work with tools from the RULER curriculum and from the CCC curriculum, and students in K-5 receive classroom guidance lessons delivered by our school counselor.

The alternative instructional techniques and services we implement for our English Language Development students are a mixed approach model with push-in and pull-out services depending on student need. Students who are pulled out work with the ELL teacher using the “Being a Reader” component of the Center for Collaborative Classroom (CCC) and Systematic Instruction in Phonologic Awareness, Phonics, and Sight Words (SIPPS).

The alternative instructional techniques and services we implement for our Advanced Learners (AL) include flexible (and/or cluster) grouping, project-based learning, small group instruction, moderate acceleration, independent projects, and extension activities. These students, who are achieving well above grade level standards, are targeted under MTSS for these tier 2 interventions. HC eligible students who choose not to attend their HCC pathway site also receive these tier 2 interventions.

The alternative instructional techniques and services we implement for our Students with Disabilities include Wired for Reading, Reading Mastery, Reading A to Z, touch math, Social Thinking Curriculum, Zones of Regulation Curriculum, one-on-one support, small group pull-out and push-in support, scaffold support, modification of assignments, visual supports, sentence starters, hundreds chart, manipulatives, fidgets, and sensory breaks when appropriate.

The alternative instructional techniques and services we provide for our students who are below grade level include receive intervention support from our interventionists. For ELA, the interventionists use the “Being a Reader” book sets from the CCC curriculum, CCC writing supports, and the SIPP curriculum. For math, the interventionist uses manipulative and math games. Students receiving intervention are progress monitored monthly and continue receiving research-based interventions until they are making adequate progress. In the classroom, the teacher also supports these students with strategies such as one-on-one and small group support, scaffold support, preferential seating (when in “in person” learning), and breaking down large tasks into steps.
Practices and Strategies

We will recognize and serve the academic, social, cultural, emotional, and behavioral strengths and needs of students, providing high-quality, culturally responsive instruction, curriculum, and social-emotional learning supports delivered by educators who set high expectations, so students graduate ready for college, career, and community.

Whole child education goes beyond a focus on academic achievement. When educators focus on educating the whole child, students are healthy, safe, engaged, supported, and challenged. In Seattle Public Schools, this means that we appreciate and serve the academic, social, emotional, and behavioral strengths and needs of students, which we believe comprise the needs of the "whole child."

High-quality instruction is focused on student-centered learning and achievement, intentional about student engagement, and aligned to standards with consistent and appropriate feedback.

At its foundation, culturally responsive education means that students are in an environment where they have the individual safety and comfort to learn within a classroom that has a common culture that is respectful of all backgrounds.

There are essential practices and strategies that we use at McDonald for meeting the goals of our student of color furthest from education justice. First, we use classroom routines that foster a culture of collectivism, inclusion and identity safety. Second, we create regular structures and opportunities for student voice and agency to inform instruction and to assess instruction. Most teachers at McDonald follow the Democratic Method of teaching. Third, we deliver instruction with high expectations for every students’ intellectual engagement and to support their development as independent learners. Forth, we deliver core instructional strategies that are differentiated and culturally responsive.

Safe and Welcoming Environment

Students thrive in healthy, safe, engaging, supported, and challenging environments in which they can to learn to their full potential. Instruction must be high-quality, culturally responsive, focused, and aligned to standards for students to develop as independent learners.

Student voice should be evident, and students must be seen and celebrated for their authentic selves. Significant increases in academic outcomes for students furthest from educational justice are possible when social, cultural, emotional, and behavioral needs of students are met by educators that share an unconditional belief in the potential of every student they serve.
McDonald International School

There are essential practices and strategies that we use at McDonald to create a safe and welcoming environment. At McDonald we build relationships with students and families by intentionally taking time to get to know them. During the week of Strong Start each teacher held a conference with all the students/families in their class. The Principal and the Kindergarten team also held a virtual Welcome Orientation prior the start of school. Within the first month of school all teachers held a curriculum night for families. Teachers at McDonald also have open office hours for families. Our ELL team held an additional Welcome night for ELL students and families. At McDonald we also follow the PBIS framework and establish, teach, and reinforce school wide and classroom behavior expectations. Additionally, we teach and practice skills with social emotional regulation, conflict resolution, de-escalation, restorative justice, and mindfulness. At McDonald we track data at the school, classroom and student level, and then reflect on that data and make adjustments to what we are doing accordingly. In order to ensure that we meet our attendance goals, all teachers take attendance 2x per day and we have a response protocol for reaching out families when a student is absent and we were not made aware of the absence.

Inclusive and Authentic Engagement

Partner with students, families, and communities who are furthest from educational justice by conducting inclusive and authentic engagement.

We will proactively and consistently work in partnership with students, families, and communities to identify needs, determine solutions, and support the implementation of the initiatives that will best meet the needs of students of color who are furthest from educational justice. We will use culturally responsive ways to engage so we build trusting relationships and empower the voices of those who can help us meet these needs.

Family and Community Goals

Priority Goal:

In order to create a path toward effective family engagement efforts that are linked to student achievement and school improvement, the McDonald International staff will develop an understanding of the Dual Capacity-Building Framework for family-school partnerships.

Plans for Family Engagement

At McDonald International we are intentional about engaging with families. Some of the ways we engage with families include: 2 parents serve on the Building Leadership team (1 from the Japanese Immersion Program and 1 from the Spanish Immersion Program), the principal attends a monthly parent coffee with the purpose of responding to family questions and concerns, the principal attends the monthly PTA board meeting and all PTA general meetings, a teacher representatives attends all PTA board meetings and serves as a liaison between the PTA and the staff, the principal meets monthly with the President and Vice
President of the PTA, the principal sends out a weekly newsletter to the community in English, Spanish and Japanese, all teachers send out weekly or bi weekly newsletters to families about what students are learning at school and ways to continue the learning at home, families are encouraged to volunteer at school in both the classroom and on fieldtrips, families are invited to attend parent-teacher conferences. At McDonald we encourage families to reach out to us with concerns and are responsive when they do. Lastly, we reach out to families when decision important to them need to be made.