

School Budget Development Instructions 2021-2022



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2021-2022 School Budget Development Instructions

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For questions and more information about this document, please contact the following:

Budget Office
budget@seattleschools.org

The Seattle Public Schools 2021-2022 School Budget Development Instructions provides guidance regarding various fund sources and includes a reference guide for positions, non-staff items, and their coding.

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Fillable forms are available on the internal MySPS budget office webpage under "[Budget Forms](#)."

A. GENERAL GUIDANCE

IN THIS SECTION:

- Frequently Asked Questions (FAQ)
- Overview and School Budgeting Calendar
- Instructions for Developing Your School Budget
- Monitoring and Managing School Budgets
- Who to Contact



FREQUENTLY ASKED QUESTIONS (FAQ)

1. What is the average cost for a teacher?

The average cost for an elementary teacher is \$129,674, middle school teacher is \$130,022, high school teacher \$134,877, and academic interventionist reading-math is \$129,674. For a full list of average costs by position, see "[Average School Position Costs](#)" on page 85.

2. I want to budget for additional staffing. Which funds are available for me to use?

Schools may use the per-pupil and equity dollar discretionary allocations found under the "Non-Staff Allocations" section of their 2021-22 Budget Allocation page (aka 'purple sheet') to budget for additional FTE. Schools can also budget FTE using High Poverty LAP and Title 1 funding, along with other grants that have been awarded to the school for staffing. For more information about staffing on grants see [page 65](#).

3. How much will a position cost when I budget with discretionary dollars or grants?

Positions funded by per-pupil or equity dollar discretionary allocations should be budgeted at average salary. To find the average cost of commonly used positions, see page 85.

Positions funded by LAP, High Poverty LAP, Title I Part A, Levy Performance, and PTA/other grants should be budgeted at actual salary. To estimate actual costs, please see the "[Pension, Payroll Taxes, and Medical Benefit](#)" section on page 88 and work with your budget analyst.

4. What is the method used to generate the staffing allocations?

Staff is allocated according to SPS's Weighted Staffing Standards (WSS) model. Detailed information on the model is published in the *2021-22 Schools' Funding Allocations* ('purple book') on the budget office webpage under "[Budget Development](#)."

5. Who do I contact if I have questions about enrollment projections for my school?

Questions about enrollment projections should be directed to the Enrollment Planning department. Please see "[Who to Contact](#)" on page 9 for contact information.

6. What if I feel the WSS allocation is not sufficient for the needs of my school? Is there a process to request additional resources?

Please contact your director of schools for guidance.

7. I would like to exchange a WSS position for a different position. Is there a waiver process?

Yes, schools may follow the waiver process if they wish to trade one WSS allocated position for another to better fit the programs at the school. Waivers are due by 12:00pm on March 3, 2021. For information on the waiver process and timelines, please see "[Waiver Process for the WSS](#)" on page 46.

BOOK OVERVIEW AND CALENDAR

SCHOOL BUDGET DEVELOPMENT INSTRUCTIONS OVERVIEW

This document provides guidance on key dates, processes, costs, and program requirements related to building a budget. The instructions are divided into the following sections:

- A. [General Guidance](#): Key due dates, process overview, and contacts.
- B. [School Funding](#): Information and guidance on staffing and discretionary allocations.
- C. [Budgeting for Staffing](#): Guidelines on the allocation model, waiver requests, and labor relations.
- D. [Instructional and Districtwide Support Services](#): Detailed information on various program requirements and central department support options.
- E. [Grants](#): Detailed information on grant requirements, uses, and procedures.
- F. [Quick Reference Documents](#): Staff costs, common budget items, and program purchase guides.

SCHOOL 2021-22 BUDGET DEVELOPMENT KEY DATES

Tuesday, February 23	Estimated date for 2021-22 school allocations distributed to schools, and SPOT system updated with allocations
February 24 – March 11	Staffing workshops
Wednesday, March 3	WSS Waiver requests due by 12:00pm to waivers@seattleschools.org
Monday, March 8	WSS waiver decisions announced; SEA waiver decisions announced March 9-16.
March 8 – 24	Budget Arenas - complete entry of budget and staffing in SPOT, reconcile to allocations
Friday, March 26	All school budgets submitted

DEVELOPING YOUR SCHOOL BUDGET

The principal is responsible for preparing and submitting a school budget that aligns with the school [CSIP](#) to meet the needs of students, that complies with all collective bargaining agreements, and follows the requirements of each funding source. Collaboration with the school community is key in school budget development. With support and guidance from the building leadership team (BLT) and budget office staff the principal works to ensure school staff, community members, and families are included in the process.

Certificated and classified staff, parents, and community members should be authentically involved in decision-making using the school's decision-making matrix. Students represent another group that should be involved at the middle school and high school levels. Directors of Schools can help guide teams in collaboration techniques to ensure all interests are engaged in the school's budget development.

Process Overview

- School teams determine priorities and develop scenarios
- Plan for additional resources
- Adjust and finalize budgets based on final school allocation
- Attend staffing workshops to
- Finalize the school's budget in a budget arena meeting

DETERMINE BUDGET PRIORITIES AND DEVELOP BUDGET SCENARIOS

In January and February principals should work with their BLT, Director of Schools, human resource (HR) business partner and budget analyst to:

- Attend trainings and gather information to help with budgeting.
- Engage with school teams to use [CSIP](#) as a guide for budget priorities.
- Develop budget scenarios that anticipate school allocations.
- Review the past year's budget and expenditures to create a plan for non-staff budgets (see "[Budgeting for Non-Staff Items](#)" on page 21).

PLAN FOR ADDITIONAL RESOURCES

Schools may use grants or donations to enhance WSS allocations to meet the program needs. Grant funding, or a commitment from a donor to provide funding later, must be approved through the grants office before the grant can be included in a school's budget. Refer to "[Grant Process and General Guidelines](#)" on page 65. Schools with existing grants may have approval to carry forward balances to the next year. See "[Prior Year Carry Forward](#)" on page 24 for more information.

ADJUST FOR YOUR FINAL SCHOOL ALLOCATION PAGE

When you receive your school allocation page that details the Weighted Staffing Standards (WSS) allocations for this year, carefully review for any potential errors. Then, use the page to communicate

any necessary changes and adjust the planned budget. For more information on the [WSS allocation model](#) see page 15.

WSS allocations provide staff resources designed to meet the minimum student to staff ratio requirements for Basic, English Learners (EL), and Special Education. Non-staff, or discretionary, per-pupil and equity dollar resources are also included and can be used to meet specific school needs. In addition to the WSS resources, school allocations include Title I and Learning Assistance Program (LAP) grant allocations. Please see "[Grant Process and General Guidelines](#)" on page 65 for further details.

Submit waiver requests: After reviewing the staffing allocations and the specific school priorities some schools may choose to request a waiver to alter one or more of the allocated positions to better fit the programs at the school. See the "[Waiver Process for the WSS](#)" on page 46.

ATTEND STAFFING WORKSHOPS

Principals may attend a staffing workshop meeting with their HR business partner and budget analyst to review the school's initial staffing plans. The purpose of the staffing workshop is to:

- Assign WSS allocations to positions for staff in SPOT (School Planning Online Tool).
- Discuss vacancies resulting from early notification of retirements or resignations.
- Make any known category, grade level, or content area transfers.
- Make any known full-time equivalency (FTE) increases or decreases.
- Discuss any planned waiver requests, and general staffing strategies and scenarios.
- Identify the paperwork and any other actions that need to be completed in order to submit the final staffing and budget.

It is helpful to bring a draft staffing plan to this meeting.

FINALIZE THE BUDGET IN BUDGET ARENAS

Each principal is scheduled for a budget arena meeting with their budget analyst and HR business partner to finalize and submit the 2021-22 budget in SPOT. The purpose of the budget arena is to:

- Make any final WSS allocations to staff positions.
- Assign available grant and discretionary funding to positions and other planned spending.
- Displace staff without funded positions.
- Adjust budgeting for waiver requests that are approved or denied.
- Budget remaining non-staff funding (e.g. supplemental pay, stipends, supplies, contract services).
- Submit the "Statement of Assurance" and any other required documentation to HR.
- Submit the final budget in SPOT.

Plan to bring your school's staffing and budget plan as agreed upon by the BLT, along with:

- Any grant approval/documentation, including self-help staffing grant approval.
- Your completed and signed "Statement of Assurance" and any other required documentation.

MONITORING AND MANAGING SCHOOL BUDGETS

Each principal has the responsibility to monitor and manage their school's budget throughout the year. A budget is a plan, and plans change. Schools' budgets should be adjusted as needed to reflect updated plans and current spending patterns. Budget analysts can help with questions, adjustments, and troubleshooting. A team effort between principal and office staff can make budget management more effective. Day to day review of financial status can fall within the duties of school secretary, fiscal clerk, or other administrative staff, who can bring to the attention of the principal any concerns during regular budget and spending reviews.

MONITORING YOUR BUDGET

Financial reports available in the district's financial management system (SAP), such as the ZFPLAN report, can be used as a tool for monitoring and controlling the budget and expenditures for each school. The Budget Office will send a summary of budget status to schools approximately four times per year to aid in managing schools' budgets.

Things to look for when monitoring **ZFPLAN budget reports**:

- Spending where there is no budget – is this an error, or a failure to plan?
- Budget where there is no spending – is this an error, or have plans changed?
- Unusual or odd spending -- examine, question, drill down.

ZFPLAN and other reports in SAP can be found through MySPS using the link to "[SAP ERP](#)" from the "All Staff Logins" selection on the home page. For questions on running budget reports, please work with your budget analyst. For training and guides on how to review your school's financial reports go to the MySPS budget office webpage under [Training and Tools](#), Specific Topics: Budget Bites (No. 4, "Navigating Your School's Financial Reports", and No. 5, "Reviewing School Financial Reports").

"I've found an error; how do I fix it?"

Please see the "[Who to Contact](#)" section on page 9 for current central department staff who can assist you with making the following changes. For changes to:

- Budget: to adjust budgeted commitment items, contact your budget analyst in the budget office.
- Encumbrances: to change an encumbrance (e.g. a purchase order), contact the purchasing department.
- Expenditures: to reclassify (move) an expenditure that has already occurred, please contact the System Control Accountant, Le Tan, in the accounting office. This process is often called a "Journal Voucher" (JV) or "Expenditure Transfer".

Additional information on initiating budget or expenditure corrections can be found on the MySPS budget office webpage under [Training and Tools](#), Specific Topics: Budget Bites (No. 6, "How To Correct Issues Found on Reports").

END OF THE FISCAL YEAR ISSUES

The end of the district's fiscal year is August 31. Late August and through September is an important time to be monitoring the previous year's budget for any errors or outstanding expenditures. These errors or expenditures could negatively impact your school's next year budget and can only be adjusted before the accounting department closes the fiscal year in October. Make a plan to sit down to carefully review the prior year's budget in late May or June, and again in August or the first weeks of September, and contact the appropriate central office department to address any issues.

WHO TO CONTACT – FINANCE & STAFFING

BUDGET OFFICE

Director of Budget

Linda Sebring 252-0242

Manager of School Budgets

Sara Bonneville 252-0249

Budget Analysts

Danya Clevenger 252-0094

Anthony Drew 252-0998

Alex Januzzi 252-0244

Sherry Johnson 252-0246

Cheryl Klinker 252-0096

Pat Roe 252-0240

ACCOUNTING SERVICES

Director of Accounting Services

Amy Fleming 252-0274

Accounting Manager

Barry Tsoi 252-0252

System Control Accountant

(Journal Voucher Requests)

Le Tan 252-0263

Accounts Payable Supervisor

Jessica Mayabb 252-0278

Personal Service Contracts

Melissa Nguyen 252-0270

Associated Student Body (ASB)

Erma Hill 252-0272

Patti Leverenz 252-0251

Cash Receipting/Deposits

Barry Tsoi, interim 252-0252

Equipment Inventory

Jeff Hammer 252-0568

PROCUREMENT/PURCHASING

Contracts Manager

Nancy Milgate 252-0564

Purchasing Manager

Craig Murphy 252-0570

HUMAN RESOURCES

Director of Employee Relations

Misa Garmoe 252-0294

Director of HR Strategy & Operations

Sheila Redick 252-0210

Director of Talent Management

Mike Simmons 252-0471

Manager of Employment Services

Leslyn Jones-Petitt 252-0370

School HR Business Partners

Tiffany Bascomb 252-0387

Peter Hawley 252-0219

Katherine Kleitsch 252-0362

Libby Simeon 252-0034

PAYROLL

Payroll Manager

Elana Reuben 252-0283

Payroll Operations Supervisor

Tina Nguyen 252-0288

Regional Payroll Specialists

NW Debbie Avila 252-0295

NE/Central Mary Azerefgne 252-0284

SE Tjioe Sugianto 252-0376

SW Johanne Arreola 252-0218

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WHO TO CONTACT – PROGRAMS AND OPERATIONS

DIR. OF SCHOOLS P-12

Executive Director of Schools P-12

Mike Starosky 252-0150

School Directors P-12

Chris Carter 252-8000
Heather Eberts 252-0103
Jon Halfaker 252-0150
James Mercer 252-0150
Tim Moynihan 252-0715
Sarah Pritchett 252-0150
Anthony Ruby 252-0103
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SCHOOL OPERATIONS FOR TEACHING & LEARNING

Chief Academic Officer

Dr. Keisha Scarlett 252-0017

WSS Waivers

waivers@seattleschools.org

ENROLLMENT PLANNING

Director of Enrollment Planning

Ashley Davies 252-0358

Senior Enrollment and Planning Analyst

Jay Freistadt 252-0659

Enrollment and Planning Analysts

E.R. Álvarez 252-0511
Meg Hess-Homeier 252-0630

CAREER & TECHNICAL EDUCATION

CTE Program Manager

Jane Hendrickson 252-0732

Executive Director

College and Career Readiness

Caleb Perkins 252-0062

HEALTH SERVICES

Manager, Student Health Services

Sami Hoag 252-0752

Assistant Managers

Rebekah Maldonado Nofziger 252-0753
Lynne Oliphant 252-0079

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Charnjit Dhoot 252-0750

School Nurse Coordinator

Mariah Rosenblum 482-4264

SPECIAL EDUCATION

Executive Director of Special Education

Trish Campbell 252-0979

Directors of Special Education

Devin Gurley 252-0874
Tarra Patrick 252-9570

Special Education Analyst

Hilary Lott 252-0055

Student Support Services Supervisors

Behavior - Niki Fischer 252-0873
Bridges & VocEd - Sherry Studley 252-9934
Compliance & ESA - Janet Fawcett 252-0836
Contracts - Rob Vander Stoep 252-0887
Private Schools - Robin Olney 252-0870
Sensory Services - Ann Curry 252-0332

Schools:

Mike Bylsma 743-3556
Gordon Fowlds 252-0886
Jennifer Pelland 252-0845
Catherine Reesman 252-0262
Ivory Stewart 310-1603
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WHO TO CONTACT – PROGRAMS & OPERATIONS

ENGLISH LEARNERS AND INTERNATIONAL PROGRAMS

Director of EL & International Programs

Michelle Ota 252-0074

EL Coaches

Beth Roodhouse 252-0162

Elizabeth Urmenita 252-0073

Katherine Berg 252-0233

Linda Kim 252-0395

Malgorzata Stone 252-0691

Nicole Shimizu 743-3545

Teresa Boone 252-0065

Teresa Wang 252-0958

Data Analyst

Miguel Castro 252-0076

Senior Administrative Assistant

Jodie Fickett 252-0072

Student and Family Advocates

Kai Chan 252-0068

Michael Chan 252-0165

Narcita Eugenio 252-0773

Migrant Education / Title III

Mariela Galvez 252-0165

Translation and Interpretation Team

Mahamoud Gaayte – Somali/Arabic 743-3567

Farhiya Omer – Somali 743-3551

Haile Wubneh – Amharic/Tigrigna 743-3549

Lanie Luu – Vietnamese 743-3552

GRANTS OFFICE

Director of Grants

Michael Stone 252-0222

Cost Analyst

Min Yee 252-0059

Grant Support Analyst

Kek Ngy 252-0071

Private School Federal Program Coord.

Marlene Meyers 252-0829

Grants Senior Budget Technician

Danielle Otey 252-0867

LEARNING ASSISTANT PROGRAM (LAP) AND TITLE I

Title I-LAP Supervisor

Pamela Faulkner 252-0694

Consulting Teachers

Andrew Olsen 252-0313

Annika Mizuta 252-8150

Brenda Ball-Cuthbertson 252-0077

Ellen Barrett 252-0233

Tina Kim 252-0033



B. SCHOOL FUNDING

IN THIS SECTION:

- Weighted Staffing Standards (WSS) Model
- WSS Discretionary Allocations
- Budgeting for Non-Staff Items
- Preparation-Conference-Planning Allocation for Elementary & K-8 Schools
- Prior Year Carryforward



WEIGHTED STAFFING STANDARDS (WSS) MODEL

The Weighted Staffing Standards (WSS) model is updated annually by a committee of principals and central office leaders to provide each school with a staffing allocation designed to meet staff to student ratio requirements for Basic Education, English Learners (EL), and Special Education programs. In addition, the WSS model includes discretionary funding that allows each school to customize their budget to meet their unique needs. These discretionary dollars can be used for additional staffing, supplies and services, curriculum, and professional development.

Details of the WSS model for 2021-22 are included in the *2021-22 Schools' Funding Allocations* document ("Purple Book"), available in late February on the budget office webpage under the appropriate budget development tab:

For district staff, go to the internal

[MySPS budget office webpage](#)

1. Look under "Budget Development"
2. Select School Budget Development
3. Select link for *2021-22 Schools' Funding Allocations*

For other users, go to the external

[SPS budget office webpage](#)

Look under "Budget Development"*

*After the start of the school year, the documents will be moved to the "Current Budget" section.

WSS STAFFING ALLOCATIONS

Allocations Based on Enrollment

The district allocates staffing and discretionary budget to schools based on the number of students and student characteristics that are projected to be enrolled.

There are three basic measurements of enrollment:

- Headcount – a count of the number of enrolled students in a school, generally done the first school day of each month, where each student is counted as "1".
- Full Time Equivalent (FTE) – a count of the number of enrolled students in a school, generally done the first school day of each month, with the proportionate amount of time the student is enrolled in a course of study in comparison to the state mandated annual instructional hours for full time equivalency. A student enrolled for only part of the day is only a partial FTE, counted less than "1".
- Annual Average FTE (AAFTE) – a 10-month average of FTE reported September through June. For example, a student who attended school full time September through April (8 months) but was withdrawn for May and June is counted as 0.8 AAFTE. The state funds schools and districts based on AAFTE, not headcount.

Schools receive an estimate of their **October headcount** for the upcoming school year in February of the prior year. School budget allocations are based on a calculation of AAFTE (Annual Average Full Time Enrollment) for the upcoming school based on the estimated October headcount. Elementary school AAFTE is projected using a standard model, and each secondary school's estimated AAFTE is based on a

unique AAFTE factor based on prior year data. For a more complete discussion of enrollment and how each school's unique characteristics affect its funding, refer to the "School Budgets" section of the [2020-21 Seattle Public Schools Adopted Budget](#), located on the district MySPS budget office webpage.

Running Start Enrollment

Part-time Running Start students are counted as 1.0 for headcount at their high school of record. Their FTE is measured and reported to the state based on their proportionate time enrolled in basic education at their high school (seat time in school-based classes) and their FTE enrollment in Running Start courses elsewhere. For example, a student enrolled full time at their high school September through January (0.5) and then February through June half-time at their school (0.25) and half-time in Running Start at a local college (0.25) would be 0.75 AAFTE for the school and 0.25 AAFTE for Running Start.

Students may be enrolled at more than 1.0 FTE between their high school and Running Start, and can be counted as up to 1.2 FTE combined enrollment. Full-time Running Start students who take no classes at their high school of record are not included in the headcount at that school for purposes of estimating enrollment for the coming year.

Running Start administrative dollars are provided to schools based on their prior year's Running Start students, both full-time and part-time. These dollars represent the revenue the district receives from the state but does not have to pass through to the various colleges for student Running Start tuition. The intent of providing schools with these funds is to help cover counseling and other administrative costs the school incurs as a result of supporting and helping register students in the Running Start Program.

K-3 Teacher Allocations

The K-3 staff allocation numbers are designed to achieve two goals:

1. to reduce K-3 certificated student-to-staff ratio and
2. to institutionalize racial equity and ensure opportunities for greatness.

The district allocates staff for grades K-3 at a level that meets the state's compliance requirement for maximum funding.

The K-3 staff allocation must only be used to staff the following positions:

- K-3 homeroom teacher
- K-3 academic intervention teacher (i.e. reading and/or math)
- Other K-3 teacher (e.g. music, art, physical education, other PCP)

The K-3 staff allocation cannot be used for:

- Classified staff (of any type)
- Classroom or other teachers for other grades
- Counselors/certificated social workers or other certificated staff
- Supplies or contract services

Teacher allocations in the WSS should be used to staff classroom and PCP teachers. Grants and other

funding sources should not be used for classroom teachers, unless it is to reduce class size even further than the WSS allocation would provide, to avoid supplanting.

AAFTE to Allocate General Education Teachers

Staff is allocated as FTE, in this case referring to Full Time Equivalent staffing units. Staffing units are calculated based on the estimated student AAFTE (Annual Average Full Time Enrollment) as projected by the enrollment planning department. In the event the model results in partial FTE estimates:

- For elementary schools, teacher allocations are rounded up to the next highest 1.0 FTE for the base K-5 classroom teachers, and to the next highest 0.50 for PCP (Preparation, Conference, Planning) teachers.
- For middle and high school, the combined total of grade-level teachers and PCP teachers is rounded-up to the next highest 0.20 FTE.
- K-8 schools generally follow the elementary model for rounding.

Additionally, the district adjusts the projected AAFTE for secondary schools by estimating the amount of time that students spend in contact with teachers for specialized programs such as Special Education or English Learners programs. This adjusted AAFTE is used to calculate the number of teachers needed to provide basic education instruction.

Split Classrooms

Schools may need to create master schedules with split grade-level classes. There is no limit on the number of split grade-level classes in a building.

Preparation-Conference-Planning Teachers

Preparation-Conference-Planning (PCP) time is part of the WSS model. Guidance on the use of [PCP allocations](#) in the elementary grades can be found on page 23 of these instructions.

Non-Instructional Staff

The WSS model provides allocations for principals, assistant principals, librarians, counselors and other certificated staff, as well as classified office personnel. These allocations are detailed in the [2021-22 Schools' Funding Allocations](#) document referenced above.

Certain types of schools are allocated specific staffing, unique to their level or type of school. This can include:

- Certificated Core - 0.5 FTE is allocated to all middle schools and some larger elementary and K-8 schools, to be used for additional counselor, librarian, nursing, teacher, or headteacher time.
- House Administrator - 1.0 FTE is allocated to very large elementary and middle schools only.
- Academic Intervention Specialist - 1.0 FTE is allocated to each comprehensive high school.
- Activity Coordinator - 1.0 FTE is allocated to each comprehensive high school, to be used for the purpose of activity coordination or as athletic directors; no part of this FTE should be diverted to instructional or other administrative positions.

Special Education and Bilingual Education

The WSS model provides allocations for special education teachers, special education instructional assistants, and EL (English Learner) education teachers. For more information specific to these programs

refer to the "[Special Education](#)" section on page 53, the "[English Learners](#)" section on page 51, or the 2021-22 Schools' Funding Allocations document referenced above.

MAKING CHANGES TO WSS ALLOCATED STAFF

After reviewing the staffing allocations alongside their specific school priorities, some schools may want to alter one or more of the allocated positions to better fit the programs at the school. Schools must follow the waiver process if they wish to convert a specific WSS allocated position for a different position. See the section on the "[Waiver Process for the WSS](#)" on page 46 for more information on requesting a waiver to convert WSS allocated positions.

OTHER ALLOCATIONS

Discretionary (Non-staff) Allocations

In addition to staffing, the WSS model provides discretionary funding that allows each school to customize the budget for their unique needs. Discretionary budget may also be referred to as "non-staff," though it can be used for additional staffing and personnel-related expenditures. "[WSS Per-Pupil Discretionary Allocations](#)" on page 20 contains more detail on the use of discretionary funding.

There are two discretionary allocations:

- The per-pupil base allocation, which is applied to the projected AAFTE for the whole school, and
- The equity dollars, which is based on the number of students enrolled in the free or reduced-price lunch (FRL) program as of January 2021 at each school.

The district sets aside some of the base allocation discretionary budget for estimated copier/printer costs, but otherwise schools are responsible for planning the budget for their discretionary allocations. There is more information on copier/printer costs in the "[Publishing Services](#)" section on page 62.

Building Leadership Team (BLT) Stipend

This SEA contractually based stipend and associate benefit cost is pre-populated in each school's budget at its estimated total for the 2021-22 school year.

Elementary Discretionary Stipend

The current SEA Certificated Collective Bargaining Agreement (CBA) stipulates that \$2,000 be allocated for stipends to each elementary school beyond the stipends listed in appendix E of the CBA (Article IV, Section G). This is pre-populated, and if not needed for stipends can be transferred to other non-staff items to support staff.

SAEOP Peak Load Extra Time

The current SEA SAEOP CBA stipulates that \$2,500 be allocated to all schools to be used, based upon input by impacted building SAEOPs, to address peak load extra help, extra days, or overtime that is pre-approved by the principal (Article IV, Section C).

Additional Administrative Funding

- Head Start: buildings with a resident Head Start program receive additional funding in

recognition of the non-instructional staff responsibilities related to the program.

- Preschool Special Education: buildings with preschool special education programs will receive additional discretionary dollars equivalent to the value of a 0.50 FTE elementary assistant. This funding is not restricted to use in the preschool special education program. Instead, they are intended to recognize the extra workload for the school and may be used for any program.
- Running Start: high schools will receive additional funding for the non-instructional staff responsibilities associated with the Running Start program.

There may be additional funding unique to certain schools. The complete funding allocation for each school is reflected in the *2021-22 Schools' Funding Allocations* document, referenced above.

OTHER RESOURCES

Title I and Learning Assistance Program (LAP) Allocations

Title I and LAP funding is allocated at the same time as WSS allocations and is included in the school allocation pages. To budget for a position using Title I or LAP allocations, and for more information on allowable expenditures, see "[Title I, Part A](#)" on page 73, and "[LAP and High Poverty LAP](#)" on page 70.

Centrally Allocated Staff

Certain positions may be located at the school but budgeted and managed centrally. These positions are assigned to schools based on need and may include nurses, additional EL staff, occupational and physical therapists, speech and language specialists, audiologists, psychologists, instrumental music teachers, and family support workers. Central departments will work with schools individually to provide these resources.

In some cases, schools may wish to use their discretionary funding to increase their centrally-funded staffing. Please see "[Guidelines for Budgeting for Additional Staff](#)" section on page 29 for more information.

WSS PER-PUPIL DISCRETIONARY ALLOCATIONS

PER-PUPIL BASE ALLOCATION

Per-pupil discretionary (non-staff) allocations support school operations with supplies, contracts, library materials, extra time and overtime for staff, stipends, professional development, and facility services. Schools may also use their discretionary allocations to fund additional staff. This can include teachers, counselors, nurses, office staff or other non-instructional staff. Per-pupil discretionary allocations for each school type are reflected in the 2021-22 Schools' Funding Allocations document referenced in the section "[Weighed Staffing Standards \(WSS\) Model](#)" on page 15.

The WSS per-pupil base allocation is budgeted in the school's "A" sub-org cost centers. 80% of schools' base allocation is distributed in the spring budget development season. The remaining 20% is allocated to schools, along with any prior year budget carryforward, in late October.

EQUITY DOLLARS ALLOCATION

The equity dollars allocation supports schools to address gaps in educational opportunity for students. The amount allocated is based on student participation in the free or reduced-price lunch (FRL) program in January of the prior school year, similar to how Title 1 is allocated. Equity dollars allocations are based on January 2021 FRL counts at each school. To track how these dollars are used, and to evaluate the effectiveness of these strategies, equity dollars are budgeted in the school's "F" sub-org cost centers.

Equity Dollar Spending Priorities

Equity dollars must be used first for additional positions/staffing. These positions must be directly connected to the buildings [CSIP](#) and/or Indistar plans as determined through the BLT budgeting process.

Funds left over that cannot fund positions may be used to purchase books, intervention materials, etc.

When budgeting and using this allocated funding, please keep in mind that these dollars are intended for the following purposes:

- Support efforts in eliminating opportunity gaps,
- Support for students who are not meeting standards, or received a level 1 or 2 on the state summative assessments,
- Prevention as well as intervention, keeping in mind that student supports are defined broadly (social and emotional, as well as academic),
- Encourage schools to be strategic and focused as they create innovative solutions for struggling students.

BUDGETING FOR NON-STAFF ITEMS

To help determine how much to set aside for each non-staff commitment item in your budget, you can review last year's spending. If the previous year is not a good indicator for certain items, your budget analyst can help identify multiple-year averages or trends.

PRE-POPULATED BUDGET ITEMS

The following items are pre-populated in your budget when you receive your allocation. Please see the "[Weighted Staffing Standards \(WSS\) Model](#)" section of this book on page 15 for an in-depth overview.

- Building Leadership Team (BLT) stipend
- Stipend pool (\$2,000 in elementary schools)
- SAEOP peak load overtime
- School copier and printer expenses
- Special education materials, IEP compliance stipends, and supply budget for therapists
- English Learner (EL) materials and extra time for translations

COMMONLY OVERLOOKED NON-STAFF ITEMS

Library materials: Supplies and books for the library should be budgeted in cost center XXA0122010.

Stipends: Budget for all planned stipends beyond the BLT. Stipend amounts are determined by the Seattle Education Association (SEA) Collective Bargaining Agreements ([CBA's](#)).

Extra time for part time staff: Part time staff are paid extra time from the building's budget when you expect them to attend all day staff training or meetings. Please see the "[Per Diem, Extra Time, Hourly Positions and Release Days](#)" section on page 91 for more information.

District transfers: The following costs are important to budget for as the related central departments plan their year based on what schools' set aside in these commitment items:

- **Publishing:** You can add to the pre-populated amount in the "District Printing" commitment item (0510) to budget for special jobs you plan to order from the publishing office.
- **Catering:** Budget for food ordered from the district's nutrition services department in the "District Supplies/Equipment DT" commitment item (0590).
- **Maintenance:** Budget for maintenance work orders from the district's facilities department in the "District Services DT" commitment item (0710).
- **Transportation:** Budget for transportation arranged through the district in the commitment item "Transportation – District (DT)" (0702).

Cell Phones: The PASS collective bargaining agreement states that \$80* per month cell phone allowance will be provided by the school to PASS members who choose not to have a district cell phone. If a PASS member chooses to use their personal cellphone, \$960 plus \$210 in payroll taxes

needs to be budgeted from school discretionary allocation to cover the cost of the cell phone allowance in cost center XXA0123010 commitment item 2072. Schools that use district cell phones should budget for that cost in commitment item 7530.

*With the increase in cell phone allowance from \$50 to \$80, schools will be provided an additional \$30 per month (\$360) in budget for each cell phone allowance. This budget addition will be done in late November, after HRIS provides a listing off all PASS members that are receiving cell phone allowance.

PCP (PREPARATION-CONFERENCE-PLANNING) ALLOCATION FOR ELEMENTARY & K-8 SCHOOLS

The Weighted Staffing Standards (WSS) Preparation-Conference-Planning (PCP) allocations provide the minimum number of PCP minutes for teachers in Article IX, Section C of the collective bargaining agreement. If schools already meet physical education (PE) mandated minutes and offer music AND visual arts courses, any remaining PCP allocations can be used for other positions that provide PCP minutes.

Required State mandated minutes in physical education: 100 per week

Recommended minutes in music: 60 per week*

Recommended minutes in visual art: 60 per week*

When hiring **new** PCP teachers for elementary and K-8 schools PCP allocations must be used for PE, music, or visual arts, and not for positions providing reading/math intervention, technology, or world languages. This provides students access to Washington State Basic Education requirements for core academic subjects. If there is a WSS PCP **reduction** and displacement is necessary, the school must make retaining PE, music, and visual arts teachers its priority. Teachers not in these categories are the first to be released.

Example for PCP Add:

In the previous year, a school was allocated 2.0 PCP. In the current year, due to increased capacity, the school is getting an additional 0.50 FTE. The school currently staffs 1.0 physical education, and 1.0 visual arts FTE. The school should hire a music teacher.

Example for PCP Staff Transition:

A school is allocated 3.0 PCP. A 1.0 Spanish teacher is leaving. The two other WSS PCP teachers are 1.0 physical education, and 1.0 music. The school should hire a visual art teacher for the open WSS PCP allocation.

Example for PCP Reduction:

In the previous year a school was allocated 2.0 PCP. In the current year, due to staff reductions, the new allocation is 1.50 PCP. The school had 1.0 FTE physical education, 0.50 FTE Spanish, and 0.50 FTE music. The Spanish teacher must be displaced.

If a school would like assistance with their PCP scheduling, or has questions about their PE, music, and/or visual arts minutes they can contact:

Lori S, Dunn, PreK-12 PE and Health Literacy Program Manager lsdunn@seattleschools.org

Gail Selhorst, Visual & Performing Arts Manager ghselhorst@seattleschools.org

**SPS research shows that for students to meet standards in music and visual arts they need a minimum of 60 minutes.*

PRIOR YEAR CARRYFORWARD

The Weighted Staffing Standards (WSS) model is designed to provide each school with the resources required to administer programs during that school year. Staff and discretionary allocations are intended to be used in the school year in which it is provided. Schools are strongly encouraged to closely manage their budgets to use all their annual resources, without overspending.

Schools that end the fiscal year with positive balances in their WSS per-pupil discretionary allocations, self-help budgets, or substitute reimbursement budget are generally allowed to carry the unused portion of that budget forward to the following year. Any negative balances will also carry forward, reducing budget available in the following year.

If a school is allocated any mitigation funding or staff above the WSS model, the school's carryforward balance may be reduced by the amount of extra funds received for that year.

Schools are responsible for reviewing their budget and requesting any adjustments, if needed, before the district's final carryforward amounts are calculated. Principals should review their budget and charges on a periodic basis but no later than the end of the school year (August). Any errors found after carryforward is distributed cannot be corrected.

CARRYFORWARD PROCESS & TIMELINE

The district fiscal year ends on August 31. If schools intend to use remaining balances to purchase supplies needed for the start of school, they must **receive** orders on or before August 31 or wait until the end of October when the carryforward process is completed.

September

Schools that have a positive balance in their general self-help budget generally receive 50% of the unexpended budget by the start of school. Budget will be added to the current year under commitment item 5990, Supply Reserve. Advance on carry forward will not be added if any of the school's other budgets are overspent.

Mid-October

The accounting department completes processing all transactions for the previous school year. At this time, each school is reviewed to determine on a preliminary basis any positive or negative balances for WSS and self-help budgets.

End of October

The accounting department submits an annual financial report to the state. Carryforward is then finalized for each school. Positive WSS and self-help balances add to current school budgets and negative balances subtract from current school budgets. Funds will be added or subtracted from the same cost center and coded to the supply reserve commitment item, 5990.

ADVANCE CARRYFORWARD

WSS Per-pupil Allocations

Advance carryforward of WSS allocated budget is not available during the budget development process.

Self-Help

Advance carryforward of self-help budget is not available for staffing.

If a school has already deposited gifts received or donations into self-help for specific staffing purposes in the next school year, these current balances may be converted to a grant. Schools converting self-help to a grant that exceeds the \$250,000 threshold in Board Policy #6114 will need to go to the full school board for acceptance of grant funds. Please contact the grants office for further questions and the timeline for grant approval to meet staffing deadlines.

Grants

Program managers are responsible for making sure all grant funding, including parent teacher association (PTA) grants, are expended within the approved grant period. If funding is to be carried forward, the program manager should provide the reason(s) for this request and submit the request to the Director of Grants, who will contact the appropriate funding agency for approval.

- Title I and LAP grant funds do NOT carry forward and should be spent within the year received.
- City of Seattle Families, Education, Preschool, and Promise (FEPP) Levy Performance Pay will be carried forward without submitting a request.



C. BUDGETING FOR STAFFING

IN THIS SECTION:

- Guidelines for Budgeting Additional Staff
- Budgeting for SEBB Healthcare Coverage
- Additional Medical Cost Calculation Guide
- Partial FTE Allocations at Secondary Schools
- Labor Relations Guidelines
- Seattle Association of Educational Office Personnel Office Staffing Plan
- Process for Resolution of Stakeholder Concerns
- Waiver Process for the Weighted Staffing Standards



GUIDELINES FOR BUDGETING ADDITIONAL STAFF

Schools may budget additional staff to supplement their allocations from the Weighted Staffing Standards (WSS) or other fund sources. There are different procedures when budgeting for positions using WSS per-pupil allocations compared to the use of other discretionary funding. Schools should refer to the [grants sections](#) starting on page 63 for more information on allowable grant expenditures, and page 20, "[WSS Per-Pupil Discretionary Allocations](#)," for criteria to prioritize use of equity dollars.

ESTIMATING POSITION COST: AVERAGE VS ACTUAL

Average Cost

Positions funded by WSS per-pupil allocations (base allocation or equity dollars) should be budgeted at the calculated average salary for the position. To determine the average cost of commonly used positions, see "[Average School Position Costs](#)" on page 85.

Actual Cost

Positions funded by High Poverty LAP, Title I, and PTA grants should be budgeted using the actual cost of the individual employee who will fill the position. Schools should work with their budget analyst and refer to the following tips when estimating the actual cost:

- Schools need to budget actual salary, pension, payroll taxes, medical benefits, sick leave substitute costs, and all applicable stipends. To determine the total estimated actual cost, please see the "[Pension, Payroll Taxes, and Medical Benefit](#)" quick reference document on page 88 and work with your budget analyst.
- The school is responsible for finding additional resources to make up the difference when grants do not cover full position costs or program expenses.
- If the staff member is unknown for a new position, use the average cost provided in "[Average School Position Costs](#)" on page 85. The budget will need to be adjusted once the actual salary is known.

EXAMPLE: Estimated Actual vs Average Cost of Elementary Teacher

	Estimated Actual Cost (2021-22 Grade 200, Step 3)	Estimated Actual Cost (2021-22 Grade 800, Step 15)	Average Elementary Teacher Cost 21-22
Base Pay	\$54,079	\$94,940	\$129,674
Contractual Days	\$1,502	\$2,637	
Tech Days	\$1,202	\$2,110	
Responsibility/Incentive	\$8,165	\$14,340	
Pension & Payroll Taxes	\$16,036	\$28,153	
Medical	\$12,212	\$12,212	
Sick Leave Substitutes	\$2,000	\$2,000	
Total	\$95,196	\$156,392	

WSS PER-PUPIL ALLOCATIONS FOR STAFFING NOTES

SAEOP Staffing

When using WSS per-pupil allocations schools must budget classified positions in increments of 0.50 FTE to align with the Seattle Association of Educational Office Professionals (SAEOP) Collective Bargaining Agreement ([CBA](#)). Please refer to the contract for further information or work with your human resources business partner.

Discretionary Staffing Changes

There may be instances where a school uses their per-pupil allocations to increase staffing, then later wishes to change the funding source. This might happen if the school acquires a grant or another source of funding for the position. Also, in cases where the school cannot fill the budgeted position, funding may be redirected to other planned uses. Requests for conversion of unused full-time equivalency (FTE) from per-pupil allocations should be made to the budget analyst no later than **November 15, 2021**. The amount to be converted will be calculated dependent on the amount of time the position was unfilled by a staff person or substitute.

RULES FOR BUDGETING POSITIONS WITH GRANTS

To budget for a position using Title I or LAP, and for more information on allowable expenditures, see

- ["Title I, Part A"](#) on page 73
- ["LAP and High Poverty LAP"](#) on page 70

To budget for a position using City of Seattle Families, Education, Preschool & Promise (FEPP) Levy, written approval from the City Department of Education and Early Learning must be provided to the Budget Office. Refer to [City of Seattle FEPP Levy section](#) on page 78 for more information on allowable Levy expenditures.

To budget for a position using a new grant or donations please use the grant application process found in ["Grant Process and General Guidelines"](#) on page 65.

CENTRAL DEPARTMENT BUDGETS

During the budget development process schools must identify the central service positions they plan to fund in the coming fiscal year. Central departments may not be able to accommodate requests that occur after budget development. Work with the appropriate manager to determine staffing needs.

More information on common positions that schools may choose to fund:

- Nurses – ["Health Services Program"](#) on page 57,
- Elementary Instructional Music Teachers – ["Elementary Instrumental Music Program"](#) on page 61.

BUDGETING FOR SEBB HEALTHCARE COVERAGE

The statewide School Employees Benefits Board (SEBB) began administering all K-12 Washington State school districts' employee health benefits on January 1, 2020. The transition to SEBB increased the total number of employees eligible for full medical benefits, and has a financial impact on job-sharing assignments, grant funded positions, and other employees staffed part-time. The district is monitoring the budget impacts of this new program and will continue to refine guidance as information becomes available.

PLANNING FOR ADDITIONAL MEDICAL COSTS

Employees anticipated to work 630 hours or more during the school year, or who have worked 630 hours or more in the previous two years, will be provided full medical benefits. The district is required to pay for the benefit even if employees opt out of insurance coverage.

Full-time and Partial FTE

The table at right shows examples of different annual working days by the full-time equivalent (FTE) level staffed. The shaded gray area shows when the total annual working hours crosses 630 at the corresponding FTE level. However, eligibility is based on total hours worked and not on FTE. For example, 180-day 0.4 FTE staff could become eligible for medical coverage if they accrue extra contract days or hours worked.

	Annual Working Days			
	180	203	222	260
FTE	Annual Working Hours			
1.00	1,260	1,624	1,776	2,080
0.90	1,134	1,462	1,598	1,872
0.80	1,008	1,299	1,421	1,664
0.70	882	1,137	1,243	1,456
0.60	756	974	1,066	1,248
0.50	630	812	888	1,040
0.40	504	650	710	832
0.35	441	568	622	728
0.30	378	487	533	624
0.20	252	325	355	416
0.10	126	162	178	208

Note: Shaded area is estimated FTE at 630-hour threshold

Hourly Staffing

Employees working in hourly positions may become eligible depending on the planned working time during the school year, both hours a week and weeks per year, across any position within the district. The table below provides examples of hourly staffing totals. If schools are not planning to fund medical benefits for an hourly employee, we recommend planning only 15 hours a week for school-year positions and no more than 11 hours a week for full year hourly staff.

Hourly Staffing Examples

Hours per week	11	15	17	19
Total weeks	50	36	36	36
Total hours	550	540	612	684

Eligibility Based on a Two-Year Lookback

An employee may become eligible for medical benefits due to the Two-Year Lookback rule according to state law, regardless of work hours expected in the current year. A school employee is presumed eligible if they:

- (a) Worked at least 630 hours in each of previous two school years; and
- (b) Are returning to the same type of position (teacher, paraeducator, food service worker, custodian, etc.) or combination of positions with the same SEBB organization.

For further questions on staff eligibility, please contact Sandra Philbrook, Classification & Compensation Manager.

HOW DOES THE DISTRICT EXPECT SCHOOLS TO WORK WITH THE NEW RULES?

To ensure the district directs the highest level of funding toward student services, and protects school resources, we are asking schools to review and potentially modify their staffing to limit cost increases based on this new rule. This will affect job sharing, hourly work schedules, and some combinations of positions that shift non-medical eligible jobs to medical eligible.

Hourly Staffing

As noted above, any staff who are expected to work 630 hours or more will become eligible for full medical benefits. Historically, employees in hourly positions did not qualify for medical benefits. Now, hourly staff accumulate time across all their jobs with the district. See the table above for time-worked estimates that make a position medical eligible. Programs should plan to budget for medical costs or adjust hourly schedules to minimize unanticipated costs.

Concurrent Employment

Employees who work fractions of jobs across multiple functions may or may not create a funding requirement for the new medical benefit rule. If an employee's FTE, either within the school, across the school and central departments, or across multiple schools, results in the person working 630 hours or more the medical cost is pro-rated across all the funding sources. Check with your human resources business partner to determine if an employee may be in this type of situation. The cost for medical benefits are evenly prorated across all funding sources, so increased costs to your program would only occur if the person is less than 1.0 FTE overall.

Job Sharing

A job-sharing assignment is the shared performance of the duties of one full-time, regular position by two employees. School Board Policy 5222 Job Sharing, states "It is the policy of the Seattle School Board to permit employee job sharing, provided that in no case should the cost to the District of a shared position be greater than the cost of a regular position."

Prior to the new medical benefit rules, staff could share a position as 0.50 FTE for one person and 0.50 FTE for another. The medical cost was prorated so each person received half of the medical funding. Based on the new rules they would both receive 1.0 medical funding, which makes this staffing approach no longer available to employees. One option to resolve this would be to ask if one employee would like to increase their share of the position to 0.60 FTE (full medical benefits) and the other person

reduce their work to 0.40 FTE (no medical benefits). Per the Superintendent's Procedure, the principal or manager has the final authority to approve or deny a job share.

Weighted Staffing Standards (WSS) Positions Below Full Time

Some positions may be provided to schools for less than 1.0 FTE such as nursing, librarian, and special education. The allocation is assumed to carry the proportionate medical benefit (e.g. 0.2 FTE with 0.2 medical). If the position is modified by the school so that the proportionate medical benefit for the WSS allocation is increased (e.g. the 0.2 FTE responsible for 0.4 medical), the school will be responsible for covering the difference. Please see the following "[Additional Medical Cost Calculation Guide](#)" on page 35 for more guidance on calculating proportionate costs.

Scenarios for Positions with Multiple Funding Sources

1. During school budget arenas a school plans a 0.8 position that is funded WSS 0.40 FTE, 0.20 FTE from LAP, and 0.2 on a PTA grant. Who pays the medical cost?

First the school should attempt to create a 1.0 position. If that isn't possible, the medical cost would be distributed 4/8ths to the school's discretionary funds, 2/8ths to LAP and 2/8ths to the PTA.

2. What if an outside funding source (e.g. PTA, LAP, etc.) creates staffing above 630 annual hours?

Like #1 above, this situation is discouraged because it creates an unfunded cost for the WSS. Other approaches would be to add hourly LAP resources, or an additional part-time person to the building with the PTA grant.

For the 2021-22 school year, the WSS will fund the position's prorated benefits in this situation. Similarly, if a school receives a 0.50 WSS FTE and a PTA grant adds another 0.50, the benefit cost would be prorated between the WSS and the PTA grant.

3. Traditionally when the district provides nursing services to our school, we are given a 0.20 FTE allocation and we use our equity dollars to increase it to 0.50 FTE. Our nurse just works at our school and has medical insurance through their partner. How would this work in the future?

Since the nurse has been allocated at 0.20 FTE there is no medical benefit provided with the position. Once the school adds to the nurse's time it creates a requirement to provide full medical benefits (630 hours or more) even if the nurse does not want the coverage. In this situation the cost of the medical benefit would be pro-rated 3/5ths to the school equity dollars and 2/5ths to the central nursing budget.

Nursing is an exception where, in most cases, the schools will be permitted to make a position medical eligible without being required to fully fund the cost. There are other academic situations for unique staffing or personnel endorsements like Band or other electives that will also be reviewed for an exception on an individual school basis.

4. The visual and performing arts department allocates 0.10 FTE Elementary Instrumental Music to my school and a PTA grant funds an additional 0.50 FTE for a total of 0.60 FTE, all staffed by one person. Who pays for this medical cost?

Centrally provided services like Music, Nursing, Special Education and EL services are frequently allocated out to the schools in FTE below the 630-hour limit. It is the responsibility of the central manager for these services to attempt to create whole 1.0 work for staff by assigning people to multiple schools. Check with the appropriate manager to see if they can accommodate your request or if they require that person at other schools.

The final work schedule of the person determines how the medical cost is distributed across the funding sources. If the person is only 0.60 FTE, the medical costs would be pro-rated across the funding sources for the employee with 1/6th being paid by the central budget and 5/6ths paid by the PTA grant.

ADDITIONAL MEDICAL COST CALCULATION GUIDE

Employees anticipated to work 630 hours or more during the school year will be provided full medical benefits. The district is required to pay for the medical even if employees opt out of insurance coverage. This means schools need to budget for the full estimated expense.

Schools are asked to limit staffing to 1.0 FTE positions and avoid job sharing to minimize the additional medical benefit eligibility. However, situations may occur where school discretionary funds are used for a partial FTE; two employees are sharing a position within the school, or with other schools; or employees are getting increased beyond the WSS allocation provided, resulting in staff working beyond the 630-hour threshold. These situations create the need to budget full medical benefits. There is a table in the previous section that shows estimated hours by partial FTE for your reference.

CALCULATING PRORATED MEDICAL COSTS

When a partial FTE is increased using WSS discretionary, equity dollars, LAP, High Poverty LAP, Title I, PTA, or other grants as the additional funding source, medical costs need to be prorated across the funding sources according to the FTE, to total \$12,212. Below are some examples of the medical cost implications of "buying up" partial FTE.

Example Scenarios for Prorated Medical Costs

TIP: Divide partial FTE by total FTE to get the percentages!

Scenarios	Have	Need	Total Cost Each Source	Funding Source %
If FTE will be Split Funded Between Two Sources				
1) 0.5 FTE WSS	\$6,106	\$4,070	\$10,176	83.33%
0.1 FTE Equity Dollars Added	\$1,221	\$815	\$2,036	16.67%
2) 0.5 FTE WSS	\$6,106	\$2,617	\$8,723	71.43%
0.2 FTE PTA Grant Added	\$2,442	\$1,047	\$3,489	28.57%
3) 0.5 FTE LAP	\$6,106	\$1,526	\$7,632	62.50%
0.3 FTE Title I Added	\$3,664	\$916	\$4,580	37.50%
4) 0.4 LAP Allocation	\$4,884	\$3,257	\$8,141	66.67%
0.2 Equity Dollars Added	\$2,442	\$1,628	\$4,071	33.33%
If 1.0 FTE WSS Allocation is Job Shared at .5 FTE Each				
5) 0.5 FTE	\$6,106	\$6,106	\$12,212	50.00%
0.5 FTE	\$6,106	\$6,106	\$12,212	50.00%

Scenario	Have	Need	Total Cost	Funding Source %
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If FTE will be Split Funded Between Three Sources Unevenly

6) 0.35 Equity	\$4,274	\$2,849	\$7,124	58.33%
0.15 Discretionary	\$1,832	\$1,221	\$3,053	25.00%
0.1 PTA Grant	\$1,221	\$814	\$2,036	16.67%

If FTE will be Split Funded Between Two Schools

7) 0.4 FTE School A HPLAP	\$4,885	\$1,221	\$6,106	50.00%
0.4 FTE School B Title I	\$4,885	\$1,221	\$6,106	50.00%

IMPORTANT NOTES:

- Partial FTE Allocation Exceptions - these allocations are assumed to cover full medical until increased: 0.5 PCP Allocation, 0.5 Cert Core, 0.5 LAP, or 0.5 EL allocation
- If planning to 'buy up' a partial FTE allocation from LAP, EL, or Special Education, please work with that department for approval.
- If PTA grant is used to buy up FTE, confirm PTA is willing to cover extra medical costs.

For further assistance with unusual splits, please contact your budget analyst.

For more guidance on budgeting for full medical costs please see the previous section.

PARTIAL FTE ALLOCATIONS AT SECONDARY SCHOOLS

The Weighted Staffing Standards (WSS) allocations for secondary schools allocate staff in increments of 0.20 full-time equivalency (FTE). Due to these increments, WSS adjustments, enrollment changes, or other staffing changes, a secondary school may be left with a partial FTE. In these cases, the school should attempt to hire the vacant partial FTE. In situations in which the school is unable to hire for partial FTE, the school may consider the following options to fill these positions.

OPTIONS AVAILABLE FOR CERTIFICATED POSITIONS

- Determine if any appropriate staff member can increase their contract.
- Determine if the conversion of the FTE to another type of position is permitted, and, if so, request a waiver. For detailed information on the waiver process, please see [“Waiver Process for the WSS”](#) on page 46.

General Education FTE

A secondary school may convert a vacant 0.20 FTE general education position to non-staff budget to use for supplemental compensation for staff who teach an additional general education section beyond the contractual limit. *The following restrictions apply to this option:*

- This is only available for secondary general education teachers. It does not apply to special education or EL teachers.
- The school will need to hire a position if the need is greater than 0.20 FTE.
- Schools should work with their budget analyst to request a conversion. If approved, the budget analyst will convert the FTE into discretionary dollars and place the funds in a commitment item for supplemental compensation.
- The amount to be converted will be calculated dependent on the amount of time the position was not filled by a staff person or substitute.

Special Education FTE

A school that is unable to fill a special education partial FTE allocation should contact their Student Support Services Supervisor to determine if the staff is eligible to receive overage pay. Please see [“Special Education”](#) on page 53 for more details.

OPTIONS AVAILABLE FOR CLASSIFIED POSITIONS

- Determine if any appropriate staff member can increase their contract.
 - Classified positions are allocated in 1.0 FTE or 0.50 FTE increments, and can only be adjusted in 0.50 FTE increments.
- Determine if the conversion of the FTE to another type of position is permitted, and, if so, request a waiver. Upon approval, your budget analyst can convert the position and the new position can be advertised. For detailed information on the waiver process, please see the [“Waiver Process for the WSS”](#) on page 46.

LABOR RELATIONS GUIDELINES

Budget and staffing plans need to comply with any applicable collective bargaining agreement provisions. The following information highlights important contract language to review. Certain excerpts from the Seattle Education Association (SEA) labor agreements are cited in the highlights below.

BUDGET PROCESS FORMS

The following forms must be submitted to human resources and are available on the internal MySPS [budget office](#) webpage:

- **Statement of Assurance Form:** Certifies involvement by staff and parents. All schools must send in this form with their staffing submittal to their HR business partner or Senior Human Resources Analyst.
- **Stakeholder Identification Form:** Submit to appropriate executive director if there is an unresolved budget process concern.

STAFF

Article IX, Sections D.2 and D.3 of the Collective Bargaining Agreement ([CBA](#)) requires that the district maintain an average Seattle Public Schools (SPS) building ratio of students to full time equivalent teachers (General Education*) of no more than the following:

- 26:1 for grades K-3
- 28:1 for grades 4-6 (when grade 6 is conducted using an elementary model)
- 32:1 for core classes* in grades 6-12 (when grade 6 is conducted using a secondary model)
- 150:1 daily limit for core classes in grades 6-12 (when grade 6 is conducted using a secondary model) exclusive of Special Education and Bilingual**
- Class size for non-core classes will be limited by space, safety, equipment needs, ability to supervise and effective instruction. If non-core classes have been incorporated into an integrated/cluster curriculum, the above limits apply.
- When using a block or modified schedule in a secondary school, apply a weekly limit of 150:1.

These limits would not necessarily hold when staff have, through their decision-making process, adopted a whole school model that results in a variation in curriculum, instructional methods and staff organization. Otherwise, if the limits established by the CBA are exceeded, schools should notify their director of schools to address the problem; the preferred solution is to reduce class size, but individual teachers eligible for overage pay will be compensated for any days after October 1 during which there was an overload.

When buildings/programs **intentionally staff programs outside contractual ratios**, with affected staff agreeing, no compensation will be paid for overloads. Also, no overload compensation will be paid on days when additional staffing has been provided to address class overloads.

*Defined as including English/Language Arts, World Languages, Math, Science and Social Studies.

** Staffing levels vary based on service models for Special Education and Bilingual classes.

Combination or Split-Grade Assignments

The basic class size in combination or split-grade assignments shall be at least two (2) less than the average class size limits (above) or those combined grade levels for a school. This does not apply to staff who make the choice to split with a co-teacher or multi-age classrooms (where the building has adopted that mode of instruction in whole or part). Article IX, Section B, 2 and 3. If these limits are exceeded, schools should notify their director of schools.

Combination of split-grade assignments, as differentiated from multi-age organization, cannot be given to beginning teachers until they are proficient in three domains of the evaluation. Except for first year teachers, exceptions can be approved by the director of schools.

SECONDARY COURSE PREPARATIONS

Contract language limits the number of course preparations a teacher is assigned but provides schools flexibility with an arrangement that is mutually agreed upon between the principal and the teacher. This agreement must be documented at the time the agreement is reached.

The SPS considers as a reasonable maximum, secondary teacher assignments of no more than three (3) different curriculum course preparations in no more than two (2) subject fields. Secondary teachers will not teach more than five (5) class periods per day without volunteering and being compensated for giving up their PCP time. To the extent possible, departments will balance the number of preparations between employees. Schools will avoid giving teachers new to the profession more than two different curriculum course preparations. An exception to this last rule may happen when the new employee is the only person in their job category at the school or when the number of preparations in any given department would cause the district to have to compensate an employee for extra preparation time.

Variations to the above conditions, including when some K-8 schools find that their secondary teachers need to teach more than three course preparations, shall be made by the building principal/ program manager after discussion and mutual agreement between a teacher, an affected grade level, a department, the certificated teaching staff (faculty) or the BLT/Instructional Council. The written record of the arrangement, a Multiple Preps Agreement, shall be retained on file in the school office and shall be binding on all affected parties for one semester/year as appropriate.

If a principal is considering reducing the number of CTE courses taught, he/she should work directly with the CTE office, as a reduction in CTE positions may impact future CTE course offerings.

CLASSIFIED HOURLY AND TUTOR EMPLOYEES

Classified hourly and tutor employees are defined as SPS employees who are compensated in the form of hourly pay only. Regular part-time employees may work as hourly employees above their regular schedules. Beginning January 1, 2020, all employees who work 630 annual hours become eligible for full medical benefits. Please see "[Budgeting for SEBB Healthcare Coverage](#)" on page 31.

Hire Summary Form and Packet

The link to "Hourly Hiring Process" can be found on the MySPS [human resources webpage](#) under resources for "Managers & School Leaders." Human resources maintains the hourly salary schedule.

LIBRARIES

All schools will need to dedicate money from the school discretionary budget to library collections. Building Leadership Teams will use a racial equity analysis tool to determine the amount of that line item.

SAEOP (SEATTLE ASSOCIATION OF EDUCATIONAL OFFICE PERSONNEL) OFFICE STAFFING PLAN

The following process applies to office staff represented by the Seattle Association of Educational Office Personnel (SAEOP).

ADDRESSING OFFICE WORKLOAD

1. If a staffing reduction, in full time equivalency (FTE) or days, in a school office is considered for the following year, there is an anticipated reorganization that adds work to an office, or office staff consider the current level of staffing to be insufficient, the principal and all potentially impacted employees (those facing reduction and those remaining) shall meet to:
 - Identify the potential workload problems and impacts; and
 - Discuss possible ways of minimizing these impacts, including prioritization, efficiencies, elimination of some assignments, redistribution of work, time allocations for duties, and any other ways of realizing optimal workloads and office efficiency.
2. Through collaboration, the employees and principal shall attempt to develop a mutually agreeable office staffing plan that addresses the issues in the paragraph above and describes who will do what to complete the work. The plan, if mutually agreeable, shall be documented on the "SAEOP Office Staffing Plan Form" and signed by all impacted employees.
3. In the event an agreement is not reached, any office staff person may develop an alternative office staffing plan signed by those who develop such a plan.
4. The plan shall be submitted to the Building Leadership Team (BLT) and shall be considered by the staff using the same decision-making process as other budget options and proposals. Office staff shall have an opportunity to present an alternative plan to the appropriate decision-making body.
5. The office staffing plan that is finally approved by the school shall be submitted to human resources.
6. In the event any of the office staff wishes to object to the office staffing plan submitted by the school, they shall complete the "Stakeholder Identification of Budget Process Concern" form and send the completed paperwork to their regional director of schools, with a copy to SEA. This form is available on the internal MySPS budget office webpage under "[Budget Forms](#)." For guidance on this form, please see the "[Process for Resolution of Stakeholder Concerns](#)" section on page 45 for more information.

Note: SAEOP represented staff working within an administrative department should collaborate with their supervisor or program manager, in place of a principal, to create an office staffing plan. The plan should be considered using the same decision-making process as other budget options and proposals.

LIST OF SCHOOL OFFICE FUNCTIONS

This list of classifications (job titles) and their functions are to be used as part of the decision-making process for the staffing of office positions. Note: If an elementary or K-8 school intends to hire hourly office assistance, the school must staff at a minimum a 0.50 elementary school assistant position. See the "[Labor Relations](#)" section on page 38 for more information on the use of hourly employees.

High School (HS):

Job Code	Job Title	Grade
15006063	Administrative Secretary HS-260	021
15006115	Assistant Secretary HS-222	018
15006113	Assistant Secretary HS-260	018
15006151	Attendance Specialist HS-203	019
15006492	Counseling Secretary-203	017
15006493	Counseling Secretary – 222	017
15006652	Fiscal Specialist HS-222	021
15006319	HS Data Registration Specialist-222	021
15006326	HS Data Registration Specialist-260	021
15006566	Library Assistant II-203	018

Middle School (MS):

Job Code	Job Title	Grade
15006061	Administrative Secretary MS-260	021
15020155	Assistant Secretary MS-203	018
15006117	Assistant Secretary MS-222	018
15006116	Assistant Secretary MS-260	018
15006150	Attendance Specialist MS-203	018
15006492	Counseling Secretary-203	017
15006493	Counseling Secretary-222	017
15006321	Data Registrar-203	021
15006318	Data Registrar-222	021
15006320	Data Registrar-260	021
15006658	Fiscal Specialist MS-203	019

Elementary Schools and K-8 Schools:

Job Code	Job Title	Grade
15006057	Administrative Secretary Elementary-222	021
15006056	Administrative Secretary Elementary-203	021
15006321	Data Registrar -203	021
15006332	Elementary School Assistant-203	018
15020129	Fiscal Clerk Elementary-203	017
15006564	Library Assistant-203	017

Alternative Schools

Job Code	Job Title	Grade
15006062	Administrative Secretary Alternative -260	021
15006060	Administrative Secretary Alternative Secondary-222	021

15006118	Assistant Secretary Alternative-203	018
15006321	Data Registrar-203	021
15006318	Data Registrar-222	021
15006326	Data Registrar-260	021
15023109	Interagency Student Records Specialist	021
15006658	Fiscal Specialists-MS 203	019

SUMMER TASKS

When considering which type of position is needed for the work year include the timing of summer tasks that must be accomplished, such as:

- Mailing of transcripts in July,
- Handing out and receiving athletic paperwork (in time for mid-August practices),
- Receiving/depositing funds from ASB card sales and other fundraising activities,
- Mailings regarding opening of school in September,
- Assisting families new to the city/community to find information about schools,
- Providing office coverage so 260-day employees can take vacation.

POSITION DESCRIPTIONS

In addition to the direct support given to building administration, all these positions enable school operations to run smoothly for the students, parents, and staff.

- The job of Administrative Secretary - High School is performed for the purpose/s of providing secretarial and administrative support to the assigned assistant principal or administrator; communicating information to students, parents, staff, and/or other Districts; ensuring compliance with financial, legal and administrative requirements; and supporting the broad array of services provided to students, parents, instructional and support employees.
- The job of Administrative Secretary - Middle School is performed for the purpose(s) of providing secretarial and administrative support to the Principal; communicating information to students, parents, staff, and/or other Districts, ensuring compliance with financial, legal and administrative requirements, and supporting the broad array of services provided to students, parents, instructional and support employees.
- The Administrative Secretary - Elementary provides secretarial support to the school site, establishes and maintains records, compiles and distributes materials and reports, and responding to inquiries from a variety of internal and external sources.
- Assistant Secretary HS: This position's responsibilities are, under the general direction of an Assistant Principal or designated administrator(s) of a High School, to provide secretarial/clerical support to facilitate building operations and public relations to students, parents, staff, and the public; and to provide clerical services to support the school athletic program.
- Attendance Specialist HS: Serves as a technical support establishing and maintaining attendance, truancy, medical and other records that affect student attendance. Monitors, maintains, tracks, documents and processes student attendance, discipline and legal documents and release files and records, ensuring compliance with District, State and Federal regulations and policies. Represents the District in attendance related proceedings, monitors student teacher's assistants performing entering data into PowerSchool for accuracy and responds to inquiries requesting student attendance information. Periodically provides medical attention to students.

- Attendance Specialist MS: Monitors student attendance and/or compliance to District, local and State regulations; maintaining attendance/discipline files and records; processing legal documents; representing the District in attendance related proceedings; ensuring compliance with District, State and Federal attendance policies; and working with parents to ensure appropriate student placement.
- Counseling Secretary: Assists counseling office personnel answering phones, scheduling students, and testing of students. Maintains inventory of counseling office supplies. Maintains students' records (student cumulative folders, student schedules updates, master schedule updates, rosters) documenting students' goals and achievements. Monitors discipline of in-house suspension of severely behavioral disorder students. Prepares a variety of written materials (registration materials, updates student schedules, collects grades, all drop grades, correspondence, daily bulletins, incident reports). Processes forms and materials (registration, new class lists, updates student grades, progress reports, orientation information, schedules). Responds to inquiries from internal and external parties.
- Data Registrar: Develops and maintains master schedules. Maintains data services to support registration for an assigned school or program, ensuring availability and accuracy of student information. Data entry updates for staff and students. Specialized clerical and technical abilities. Registration of students and maintenance of student records and files.
- HS Data Registration Specialist: Enters, changes and modifies student enrollment and withdrawal information, files, documents and student records both manual and electronic. Maintains master schedules and course booklets; advises administrative team about seats, courses, and placement of sections. Processes requests for transcripts and job verifications. Informs Administrators and/or Counselors of possible student credit deficiencies. Prepares cyclical and "on-demand" reports, certificates, programs, bulletins, wait lists, reports, schedules, memos, letters and related documents. Provides primary support to assigned administrative personnel for the purpose of providing assistance with their administrative functions. Schedules individual students as needed, depending on counselor load, and maintains class size, monitors and enforces contractual limits as directed by administrators. Responds to inquiries from a variety of parties, staff, educational institutions, the public, parents, and students.
- Elementary School Assistant: The job of Elementary School Assistant is done for the purpose/s of providing clerical and other support for the school; maintaining attendance and related issues; communicating truancy records and other information to parents; and serving as a contact for inquiries from the public.
- Fiscal Specialist HS: The job of High School Fiscal Specialist is performed for the purpose/s of providing an array of fiscal services for high school funds, including building fund, ASB, all grants and endowments; conveying and updating fiscal information; and ensuring that fiscal practices are followed, and disbursement of funds are within proper and legal guidelines. Directly supports the Principal on building funding budget.
- Fiscal Specialist MS: Maintains, records, updates and reconciles fiscal accounts associated with maintaining the stockroom for the school.
- Library Assistant and Library Assistant II: Assist the librarian with daily operation of the library, provide clerical support, maintain the facilities and provide assistance to students and staff.
- Interagency Student Records Specialist: This position retrieves student records of former students as requested from mailed, faxed, and emailed communications, dropped-off or walk-in service requests for the purpose of providing transcripts, school records, or graduation verifications ensuring compliance with FERPA (Family Educational Rights and Privacy Act) and as required by the Public Disclosure Act (RCW.42.17); responds to challenges of graduation status; maintains databases of requests, and revenue; and provides administrative/technical support and assistance to the Head Counselor and Principal.

PROCESS FOR THE RESOLUTION OF STAKEHOLDER CONCERNS

In the event any stakeholder feels that authentic participation in the budget development process has not occurred:

1. The stakeholder should describe the process concern and the requested action to address the concern on the "Stakeholder Identification of Budget Process Concern" form. This can be found on the internal MySPS budget office webpage under "[Budget Forms](#)."
2. The stakeholder should share their process concern, orally and in writing, with the principal to seek resolution. The principal is responsible for reviewing the process concern, explaining the process used, and clarifying how the process supported the budget development.
3. If the issue(s) or concern(s) is/are not resolved at the principal level, the stakeholder is advised to notify the building representative, Seattle Education Association (SEA) representative and/or parent representative and send a completed form to their director of schools, with a copy to SEA.
4. The director of schools will verify that the process concern was discussed with the principal and determine whether:
 - Enough information is available to consider the impact of the proposed budget on the remaining employees, the school, and the district in order to approve or deny the plan submitted by the school; or
 - If a meeting with the principal, the stakeholder, and the union representative is needed to seek resolution.
5. If resolution is not reached as a result of this meeting, the director of schools, after consideration of the issues raised in the meeting, will make the final decision.

Note: Seattle Association of Educational Office Personnel (SAEOP) represented staff working within an administrative department should collaborate with their supervisor or program manager, in place of a principal, to seek resolution. If the issue is not resolved, the "Stakeholder Identification of Budget Process or Concern Form" should be submitted to the Chief Finance Officer, the Chief Academic Officer, or parallel decision-maker in the organization, with a copy to SEA.

WAIVER PROCESS FOR THE WSS

A waiver is defined as permission to adjust staffing at a school in exception to results of the Weighted Staffing Standards (WSS) model or in a manner outside the existing collective bargaining agreements (CBAs) with Seattle Education Association (SEA). Waivers are not used to request additional staff Full Time Equivalent (FTE) over a school's initial allocation. Please read these instructions carefully and ensure the required form(s) are filled out accurately. Incomplete forms (e.g. missing specific contract language for SEA waivers) may delay waiver decisions or result in requests being denied.

There are two types of waiver requests – WSS and SEA. There are no waivers to alter PASS position allocations. The following table provides definitions for each as well as the specific forms required:

Type	Purpose	Forms Required
WSS	Any request to convert WSS funding for a position from the allocated commitment item to another in order to meet a school's unique needs that are not governed by existing agreements with SEA.	WSS form only
SEA	Convert WSS funding for any SEA-represented position that requires a specific provision of the collective bargaining agreement to be waived.	WSS and SEA forms*

*Changes in existing Seattle Association of Educational Office Personnel (SAEOP) represented office staff configurations will also require the school submit a SAEOP Office Staffing Plan. See the "[SAEOP Office Staffing Plan](#)" section on page 41 for more details.

WAIVER REQUIREMENTS

An approved waiver is required to change the funding for any WSS allocated position for another, as defined by the commitment item or job code. Approved WSS waivers are only valid for one school-year. The following exceptions do not require a WSS waiver so long as class size requirements are met:

- Conversion between an Elementary Teacher and a Kindergarten Teacher
- Conversion between a Homeroom Teacher and a PCP/Intervention Teacher (specialist)
- Conversion between an Elementary Teacher to Middle School Teacher at a K-8
- Conversion of a General Education Teacher to a CTE teacher at a secondary school
- Conversion of 0.2 FTE of a general education, secondary school teacher to supplemental compensation (see "[Partial FTE Allocations at Secondary Schools](#)" on page 37 for details).

Please note that the elementary counselor/social worker/head teacher allocation cannot be waived. If a principal is unsure whether a desired change requires a waiver, please consult your regional school director for guidance.

CRITERIA FOR ALL WAIVERS

The conversion of any position must cover the full cost (including benefits) of the new position, either through the conversion itself or in combination with discretionary dollars. Excess funding resulting from

conversions that cost less than the original allocation will be returned to the school as non-staff budget. In reviewing each waiver request, the following criteria will be considered:

- Intent of the proposed waiver request
- Alignment to district [strategic plan](#) and building [CSIP](#)
- Impact to students if request is approved
- Contingency plan if request is NOT approved
- Cost impact of waiver request (i.e. is the request budget neutral?)
- Other supporting evidence for or against the request as appropriate

Schools must continue to develop budgets based on their original allocation until their waiver request is approved.

CRITERIA for SEA Waivers

A SEA waiver is only required for a change involving a specific provision of the collective bargaining agreement. The following scenarios are examples of requests that do require a WSS waiver, but do not require SEA approval:

- Conversion of 0.5 FTE office assistant to 0.5 FTE teacher.
- Conversion of 1.0 FTE office assistant to 0.5 counselor.
- Convert 0.25 certificated teacher to 0.25 counselor.
- Convert 1.0 elementary school assistant to a 0.5 instructional assistant and a 0.5 computer lab assistant.

Changes in existing Seattle Association of Educational Office Personnel (SAEOP) represented office staff configurations will also require the school submit a SAEOP Office Staffing Plan. See the "[SAEOP Office Staffing Plan](#)" section on page 41 for more details.

Excerpt from [SEA CBA 2019-2022](#):

Article I: Purpose, Recognition and Terms of Agreements

Section F: Contract Waivers

Waiver proposals must be developed with knowledge and opportunity for participation of all SEA-represented employees and administrators assigned to the building/program submitting the proposal.

1. The requests must be for the purpose of implementing strategies for increasing academic achievement and tied to the building's/program's CSIP. ARTICLE I: PURPOSE, RECOGNITION AND TERMS OF AGREEMENT
2. The requests must include: (See Appendix R SEA/SPS Contract Waiver Request Form)
 - a. Reference to the specific provisions of the Agreement requested to be waived;
 - b. Evidence of both employee and administrator participation in the decision-making process leading up to the request (2/3 of the SEA-represented staff must vote to support the request);
 - c. Rationale for the waiver: Specifically, how will the waiver assist in increasing academic achievement, how will the building or program staff evaluate the effectiveness of the change and how will any negative impact on SEA members or other effected staff be mitigated or addressed;
 - d. Duration of Waiver: Waiver requests may be for up to three years. Schools must review the waiver each year, and if the SEA-represented staff determine they wish to continue the waiver, they will notify the SEA and Regional Executive Director. If the SEA-represented staff wishes to modify or extend the waiver beyond the duration originally approved, they must submit a new application. Any request or documentation will be forwarded to the Assistant Superintendent for Human Resources.
 - e. Costs (if applicable);

- f. Effect of waiver on other areas of the Agreement, other bargaining units' contracts, or other programs/buildings;
- g. After the building has conducted its process, the Waiver Request Form must be signed by the SEA representative and the building principal. The Waiver Request must be submitted to the Regional Executive Director and SEA concurrently and by the first working day of each month so the respective committees can process and make recommendations to their appropriate decision-making bodies. Waiver requests will be granted only if both the SPS and the SEA agree. A copy will be forwarded to the Assistant Superintendent for Human Resources.

Although SEA waivers may be approved for up to three years, WSS waivers are valid for one year only. If reapplying for a WSS waiver, please include a copy of the approved SEA waiver with your submission.

SUBMISSION PROCESS

For a request to be processed before budgets are finalized in the budget arenas, schools must complete the appropriate waiver request form(s) by the deadline below. The forms must describe the rationale for the request and contain all required supporting information. This includes SEA membership voting results if applicable (see below). Forms are available on the MySPS budget office webpage under "[Budget Forms](#)." Incomplete requests may be returned to the requestor for more information or clarification. Requests submitted after the deadline may not be considered until after the district budget is adopted, but may be included as a revision once approved.

Please submit complete and appropriate form(s) including supporting documents via email to waivers@seattleschools.org. Include your school's budget analyst, HR business partner, and school director on the email.

Process Timeline

- Feb. 24, 2021 – SEA waivers received by this date will have a decision returned by March 9th.
- March 3, 2021 – All waiver requests must be submitted by 12:00pm.
- March 8 – 15, 2021 – The principal, school director, budget analyst and HR business partner will be jointly notified about the waiver approval status by email.
- After this no waivers will be considered until the next budget development season.

Voting Requirements for SEA Waivers

- In order to make a staffing conversion for positions governed by the SEA CBA, schools must have support from their SEA membership. SEA leadership requires that at least two-thirds of the total SEA-represented building staff vote to approve the request prior to submission.
- Voting results must be included on the SEA waiver request form.
- Preliminary review by SPS must also include the WSS form. Both WSS & SEA forms are needed since two different reviews will be done by two different organizations.

The school district will forward all requests needing SEA review to their leadership team. Please do not submit such requests separately to SEA. SEA reviews staffing waiver requests during their monthly meetings on the first Monday of each month. SEA waiver requests will be granted only if both the school district and the SEA agree.

D. INSTRUCTIONAL AND DISTRICTWIDE SUPPORT SERVICES

IN THIS SECTION:

- English Learners and International Programs
- Special Education
- Health Services Program
- Career and Technical Education
- Elementary Instrumental Music Program
- Publishing Services



ENGLISH LEARNERS

USE OF YOUR ENGLISH LEARNERS SCHOOL PLAN

State and federal funds generated by English Learner (EL) students may only be expended to provide supplemental education services for eligible EL students. The provision includes funds and positions delivered through the Weighted Staffing Standards (WSS) allocation process.

EL students are general education students first. Any supplementary support provided by EL dollars is in addition to the student's basic education entitlement. Therefore, EL funded students must receive resources and support comparable to general education support, plus specialized services, EL staffing, supplies, and equipment necessary to ensure academic and social English language development.

State reporting and audit requirements **prohibit** the use of EL funds for salaries of basic education employees, including but not limited to general education teachers, nurses, librarians, counselors, family support workers, reading specialists, administrators, and house administrators.

EL School Plan Form

The "EL School Plan Form" is a state and federal compliance requirement for EL & International Programs (IP) budgets. This can be found on the internal MySPS budget office webpage under "[Budget Forms](#)." The form must be completed and sent to the Director of EL at the time the budget is submitted.

EL PROGRAM STAFF

Classified staff positions are allocated in August through the central EL department; they do not appear in school budgets. The CBA Instructional Assistant contractual ratio is set by the contract based on the spring projection and is not adjusted. Certificated staff is generated through the WSS model and is based on enrollment projections.

EL PROGRAM NON-STAFF BUDGET

Materials

The WSS model allocates funds for supplemental instructional (curricular) materials for EL classrooms. These will be preloaded into school budgets in commitment item 5641, sub org "T." This includes:

- \$10 per student based on WSS enrollment projections. This allocation does not get adjusted.
- \$500 per Elementary Bilingual Orientation Center (BOC) site.

Services

The WSS model allocates funds for translation or interpretation services and community outreach. Per school allocations for translation and interpretation will be determined on spring projected student enrollment. \$13 per student based WSS enrollment projections. This allocation does not get adjusted. These funds are preloaded into commitment item 3062 (classified extra-time) and 4012 (associated pension and payroll taxes), in sub org "T." Translation and interpretation cost guidelines:

- To host ongoing family and community events where information is shared regarding EL program changes to seek family input.
- For dual identified EL/Special Education students' Individualized Education Plan (IEP) meetings, parent/guardian conferences, and other necessary meetings that occur beyond the school day.

When the extra time charges are reported in the online time record, please be sure to choose one item from the list below and record it in the free text column to allow secretaries to override the cost center:

- EL event
- EL parent/family school night
- IEP or EL parent/guardian meeting; only if the student is an EL student.

EL funds **may not** be used for department stipends, general education supplies, or activities (examples: basic school supplies such as pencils, paper, or art supplies, or basic education activities such as field trips or bus transportation) per WAC 28A.180.080.

PROGRAM CHANGES

SEA and SPS established a joint work group in 2019-2020 to develop a shared vision, mission statement, and program design for language acquisition and supporting student needs. The work of the committee began the first week of October 2019. By the end of January 2022, the joint work group will have offered its recommendations to SPS/SEA who will negotiate implementation of the recommendations. **See MOU, Appendix EE.**

Questions about your school's EL program must be made in writing to the Director of EL, Michelle Ota.

SPECIAL EDUCATION

All special education classroom program services are reviewed by the special education department leadership team to assess the need for staffing and supply budget adjustments. Classes that are under-enrolled or over-enrolled may receive adjustments to their special education allocation. All staffing adjustments or recommendations are submitted to the budget department, human resources (HR) and district senior leadership for review and approval.

BASIC BUDGETING GUIDELINES FOR SPECIAL EDUCATION

Students who receive special education services are first considered general education students. Basic supplies and other general expenditures that do not support specifically designed instruction (SDI) as designated in the student's individualized education program (IEP) may not be purchased with special education funding. The following sections outline the appropriate use of special education funding.

For a quick reference guide on allowable special education expenditures, please see the "[Special Education Expenditure Guide](#)" on page 97.

Allowable Expenditures for the Special Education Allocation

The district special education budget allocation for staff and supplies is based on the number of special education students and types of services assigned to the school. The special education budget may only be expended to provide educational services for students with IEPs. The following are allowable expenditures:

- Special education FTE as allocated by the Weighted Staffing Standards (WSS).
- IEP Compliance Stipend for special education teachers who are compliant with IEP preparation.
- Special education materials directly related to the implementation of student IEP services. This can include supplies, curriculum, and materials. This funding is NOT for general education supplies. The special education department will review budgets throughout the year and inappropriate expenditures will be moved to the school's general discretionary budget.
- The budget preloaded to __ S21263R0 is allocated for occupational, physical, and speech therapy supplies. Note: "__" is a placeholder for the 2-digit organization code of your site.

Other Expenditures that May Be Allowable

The needs of students as documented in their IEPs must be reviewed for compliance with Individuals with Disabilities Act (IDEA) requirements. Schools may need to pay for items in addition to those outlined above:

- Class size overage considerations (i.e., caseloads exceed contractually negotiated levels in classrooms),
 - Class size overages resulting from school-based staffing decisions may be charged to the school's general education discretionary budget,
 - Class size overages due to increased special education enrollment may be eligible for overage pay or additional staff. Please see Article IX section F of the Certificated Collective Bargaining Agreement for more information,
- Schools will be charged \$1,000 if they have a 1:1 Instructional Assistant. Schools may use the following cost centers for these expenditures: special education (sub org "S"), per-pupil base allocation (sub org "A"), or equity dollars (sub org "F"),
- Special equipment, technology, curriculum linked professional development, or other aids to support instruction.

Schools should work with their Student Support Services Supervisor if they encounter any of the above scenarios. See "[Who to Contact](#)" on page 9.

Prohibited Expenditures

State law prohibits the use of special education funding for:

- Staff, services, or equipment not approved by central Student Support Services Supervisors.
- Salaries of basic education employees, including but not limited to special education teachers teaching general education, general education teachers, nurses, librarians, counselors, administrators, and house administrators. (Schools that employ special education teachers who also teach general education, must split-fund the position based on student ratio served.)
- Building maintenance in special education classrooms. Large projects requiring building upgrades, large furniture repairs, fixed assets, etc., are not costs that will be borne by the special education department.
- Departmental stipends.
- Tutors or other hourly staff.
- Extra/Over time for classified staff.
- Professional development costs for special education staff, including the cost of substitutes and registration fees (limited exception specifically linked to student IEP services may be possible, contact your Student Support Services Supervisor for written prior approval).
- Field trip admissions.
- Chartered buses for field trips. Field trips are general education focused experiences and must be funded with per-pupil base allocation funds (sub org "A"). There will be no exceptions.
- Food for meetings.
- General classroom supplies. Supplies purchased for special education classrooms that are normally purchased for general education classrooms, must be purchased with per-pupil base allocation (sub org "A") funds.
- The cost of extending centrally funded substitutes (e.g., 1:1 Instructional Assistant, district initiated or Relief Fund subs). If the school approves additional time for these subs, the cost will be charged to the school's general education discretionary budget.

Compensatory Education

When the building fails to provide services as documented in the IEP, the building is responsible for these expenses using the building's discretionary per-pupil Base Allocation budget (sub org "A").

PRIVATE SCHOOL AND PRESCHOOL PROGRAM STUDENTS

A school's WSS special education enrollment count includes private school students who attend that school to receive special education services (dual enrolled). Schools receive additional special education resources (FTE, IEP writing & curriculum or materials) based on the number of private school students registered for services.

Buildings with preschool special education programs will receive additional discretionary dollars (included in their WSS allocation) for school-wide program support, specifically to support the additional demand on office staff. See page 20 for more information.

2021-22 SPECIAL EDUCATION SERVICE DELIVERY MODELS

The district set the special education classroom material budget amounts listed below with guidance from the central special education department. These are the allocation model for distributing budget to the special education department at each school. Each school can determine the best way to use the money allocated to their special education department within the rules for the use of special education dollars.

For a quick reference guide on allowable special education expenditures, please see the "[Special Education Expenditure Guide](#)" on page 97.

School Allocated

Special Education Service Delivery Models	Students	Teachers	Instructional Assistants	Curriculum and/or Equipment Budget
Resource - Satellite	18	1	1	\$10 per student
Resource - Continuum	22	1	0	\$10 per student
Access - Elementary	10	1	3	\$1,000
Access - Secondary	13	1	3	\$1,000
Social and Emotional	10	1	2	\$1,000
Focus	10	1	2	\$1,000
Distinct	7	1	2	\$1,000
Deaf/Hard of Hearing	9	1	2	\$1,000
Medically Fragile (including Pre-K)	6	1	2	\$1,000
Preschool (includes DHH preschool)	10	1	2	\$575 per session

Centrally Allocated

Centrally managed classroom programs including BRIDGES, In Tandem, Ryther, and Vision Impairment are budgeted by the special education department leadership team.

HEALTH SERVICES

Certificated school nurse time is assigned by the health services department to most sites in increments from (0.10 - 1.0 FTE) to provide nursing support for health planning and care of students. Certificated nurses write health care plans, contribute health information to 504 plans and special education assessments, assist school staff to accommodate students with health conditions, delegate and train staff to administer medication, and assist with staff training in emergency response to student health conditions. Some schools have a classified nurse assigned to a school by health services to support individual students who have complex health needs. Guidance from OSPI and the Department of Health around COVID and the district's decisions about in-person/hybrid or remote learning in the fall may require changes in the nursing model in 2021-22.

NURSING FTE ALLOCATIONS

All schools receive nursing full-time equivalent (FTE) allocations through the Weighted Staffing Standards (WSS) model that is based primarily on enrollment. Nursing allocations are shown on each school's allocation page; however, the funding is staffed centrally.

Schools may fund additional nurse FTE in 0.10 increments to augment their allocation. For more information on using discretionary funds to increase FTE, please review "[Guidelines for Budgeting Additional Staff](#)" on page 29.

Health services allocates additional nurse FTE based on the following criteria:

Level B Nursing Support:

The district designates 17 schools as "Level B Nurse Service" sites for parents to have the option of sending their student with complex health issues to a school with full-time nurse service. Level B sites are staffed with full-time nurses and substitutes are provided by health services when they are out of the building. *Note: not all schools with a full-time nurse are designated as Level B sites.*

Special Education and Section 504 Support:

Additional certificated nursing FTE is assigned based on student needs and at the direction of these services. Classified nurses for individual students are centrally assigned case by case based on the nurse's assessment of the student's medical needs and with the approval of the Health Services Manager.

FEPP Levy Support:

Additional FTE may be provided from levy resources to sites that host a School Based Health Center (SBHC). This funding supports collaboration between the SBHC and the school nurse. SBHCs provide medical and behavioral health care for students enrolled in their clinic (i.e. a health provider's office in the school) while certificated nurses are responsible for promoting health for all students in the school.

Equity Tier 1 and 2 Schools

Any additional FTE resources that Health Services controls will go to meet needs of students furthest

from educational justice-starting in Equity Tier 1 schools. The department uses the Racial Equity Analysis Tool and the Equity Tier data to make these allocations.

NON-STAFF ALLOCATIONS

Funding Provided by Health Services

The following items are budgeted and funded through the health services department budget:

- **Equipment** - Nurse assigned equipment and supplies (vision screening charts, stethoscopes, otoscopes, etc.). As of school year 2016-17, all buildings were provided with audiometers that are assigned to a school. Health services will provide required annual calibration and any needed repairs. Health services does not pay for replacement thermometers. Each school was given two touchless thermometers in August 2020 to prepare for COVID.
- **Extra time and substitutes** - designated as a Level B site will be provided with a substitute when the assigned nurse is away from the building. Health Services will make every attempt to place a sub at all other schools for an absence depending on availability of subs.

Funding Provided by Schools

The following items are the responsibility of individual schools. When creating a budget, schools should budget some WSS discretionary funds for these items:

- **Consumable health room supplies** - Schools should budget for consumable first aid and health room supplies, including gloves, pillow covers and sharps containers. In addition, some special needs classrooms require additional supplies such as gloves, diapering supplies, etc. to provide care according to Occupational Safety and Health Administration (OSHA) requirements for infection control. Please work with your special education supervisor to determine if funding from the building special education allocation may be used for these costs. The recommended budget for consumable health room supplies is \$1.00 per student in the building. Contact Health Services with questions about specialized PPE supplies related to COVID-19.
- **Durable medical equipment** - Equipment such as cots, health room computers, furniture, health room oral thermometers, refrigerators, classroom emergency bags, vision screening light boxes, and similar items must be provided and maintained by the building.
- **Extra time and substitutes:** Schools must budget additional extra time for nurses as needed for the following:
- **Camp and/or field trip health care preparation.** Check with your school nurse to determine if additional nurse support is needed at camp or on field trips for students with special health needs (i.e. students who need Section 504 accommodations for diabetes, some seizure disorders, etc.). If a nurse is needed, please notify health services at least four weeks in advance for overnight trips, two weeks in advance for day field trips. Nurses should be compensated for their time to review and plan for medication administration during the field trip.
- Attendance at building-based professional development outside of the nurse's regular working hours (i.e. part-time nurse asked to attend a full-day training needs to be paid for the remainder of the day above the FTE).
- Attendance at any **building-based** mandatory portion of the TRI scheduled meetings and professional development. Part-time staff will receive a full day's pay for any full days worked (SEA [CBA](#), Article IV Section D #6).

CAREER AND TECHNICAL EDUCATION

The Career and Technical Education (CTE) department provides middle and high schools with an additional CTE allocation in the form of CTE staffing support to bolster high-quality CTE programs at all secondary schools. The additional CTE staffing allocation can be used to reduce class size or help launch new CTE programs. **The CTE staffing allocation is based on CTE enrollment from October of the previous year.**

It is the responsibility of each school to ensure that all Office of Superintendent of Public Instruction (OSPI) standards for state-approved CTE programs are met including CTE graduation pathway requirements. CTE Curriculum Specialists can help site-based administration and staff understand these standards and CTE Graduation Pathways aligned with HB1599.

The OSPI CTE pathways are as follows:

- Health Sciences
- Human Services
- Agriculture Education
- STEM-Science, Technology, Engineering, and Math
- Business and Marketing
- Skilled Trades and Technical Sciences (Formerly T&I)

GUIDELINES FOR USING CTE STAFFING SUPPORT

For all schools, the CTE staffing allocations must meet the following:

- All CTE staffing support must be allocated to a CTE credentialed teacher.
- No more than 0.20 FTE can be allocated to a single teacher.

For all schools, the CTE staffing allocations must meet at least one of the following four criteria:

1. Safety: Allocate staffing to a teacher working in a classroom that has power tools or other hazards, using it to help reduce class size to ensure student safety.
2. Support a teacher in a pathway that has no other staffing support.
3. Provide a coordinating period for a lead teacher in one of Seattle Public Schools' Career Academies. Seattle Public Schools' career academies are:
 - Finance Academy (NAF) at Ballard and Chief Sealth
 - Business Academy (NAF) at Chief Sealth
 - Biotechnology at Ballard
 - Life Sciences and Engineering/Design at Cleveland
 - New High Demand Graduation Pathways (Health & Medical, Information Technology, Skilled Trades)
4. Support a CTE program that is new to the school (i.e., in its first three years).

For comprehensive high schools with over **550** students, the CTE staffing allocation must meet the following guidelines:

- The teacher must be teaching state-approved CTE courses at least 0.70 FTE.
- The teacher must be a full-time employee.

GUIDELINES FOR BUDGETING CTE STAFFING SUPPORT

To ensure accurate reporting to OSPI, CTE teachers need to be budgeted in the correct cost centers. Use the following guidance to properly budget CTE teachers:

- Determine how many CTE programs the school will offer.
- To increase or decrease CTE programs, talk to their budget analyst and the CTE program manager to make changes. If schools decrease CTE programs, accompanying CTE staffing support may also be reduced.
- Select the correct program code for the CTE teachers. The program code is the 4th and 5th digit of the 10-digit cost center. For example, __A3127010. High School CTE teachers should be budgeted using state program code 31. Teachers for students in grades 7-8 should be budgeted using state program code 34.
- Use your CTE staffing allocation to supplement the baseline teaching allocation. For example, use 0.80 FTE from the WSS allocation and 0.20 from CTE staffing support allocation.
- The district defined code is the last 3 digits of the 10-digit cost center. CTE staffing support allocation uses the code 011, CTE teaching allocation uses the code of 010.

Talk to your budget analyst or the CTE department if you need further assistance.

CHAPTER ADVISOR STIPEND GUIDELINES

The 2019-22 Seattle Education Association Collective Bargaining Agreement ([CBA](#)) includes a provision for up to three Subject Matter Specialist 1 stipends at each high school for CTE teachers conducting student leadership activities (e.g., CTSO's). The stipends serve as compensation for time spent conducting student leadership activities. Additional extra hourly pay for activities supporting student leadership activities will not be provided to teachers receiving a stipend. This stipend is outlined in Article IX, Section P of the CBA.

CTE Teacher Stipend Process

1. Each fall, CTE department identifies potentially eligible CTE teachers and emails the principal.
2. If more than three teachers at a school are eligible, the principal works with teachers to distribute the stipends.
3. Principal emails the CTE Department to confirm which teachers are to receive the stipends.
4. CTE Department uses department funds to set up the teacher stipends.
5. CTE Department provides instructions for stipended teachers to verify the student leadership activities they supervise during the school year.

Stipend Eligibility Criteria for SPS CTE Approved Leadership Programs

- The teacher/advisor is a CTE certified teacher and is not receiving an additional prep period.
- The teacher/advisor supervises students conducting leadership activities beyond the scheduled school day or school year, such as the following:
 - Competitions (local, regional, state, and national), financing and fundraising, community

- service, student recognition, or special projects.
- The student leadership program supervised by the CTE teacher/advisor includes OSPI CTE Extended Learning Components:
 - The leadership program has a current constitution and bylaws,
 - The leadership program is led by students (activities are planned, conducted, and evaluated by students),
 - The student leadership structure is defined (e.g., elected student officers or formal committee structure),
 - Regular meetings are held.

ADDITIONAL INFORMATION

Standards for CTE programs can be found at:

<https://www.k12.wa.us/sites/default/files/public/careertech/pubdocs/CTE%20Program%20Standards.pdf>

ELEMENTARY INSTRUMENTAL MUSIC PROGRAM

The district offers Elementary Instrumental Music (EIM) instruction to all elementary and K-8 schools. The goal is to prepare students for middle and high school instrumental music.

The district-provided program is for 4th and 5th grade students that voluntarily enroll in the program. 5th grade students are prioritized, with 4th grade students admitted if time and space permits. In a half-day the program serves up to 40 students in 3-4 sections that are approximately 30 minutes once a week during school hours.

ELEMENTARY INSTRUMENTAL MUSIC FTE ALLOCATIONS

The Visual & Performing Arts Program provides one, half-day (0.10 FTE) per week of EIM. All elementary and K-8 schools receive instrumental music FTE based on an equal distribution for each school. These EIM allocations are budgeted for and staffed centrally.

Schools may fund additional EIM FTE in 0.10 increments to augment their centrally budgeted allocation. Sources available for funding additional EIM FTE:

- WSS per-pupil base allocation
- Equity dollars
- PTA or PTSA grant

Schools should use the **average cost** when using WSS per-pupil allocations. Please see the "[Average School Position Costs](#)" section on page 85 for the 2021-22 average cost of an EIM position.

For grants, schools must use the **actual cost** of the employee in that position and principals should work with their budget analyst for this estimate. For further information on using discretionary funds to increase FTE, please review "[Guidelines for Budgeting Additional Staff](#)" on page 29.

Schools planning to fund staff through their PTSA must turn in a "Request for Advance Commitment to Expend Grant Funds" form during their budget arena. This form can be found on the internal MySPS [Grants & Fiscal Compliance](#) webpage and the budget office webpage under "[Budget Forms](#)." Schools should refer to the "[Grants Process and General Guidelines](#)" on page 65 for more information.

PUBLISHING SERVICES

SCHOOL XEROX COPIERS

In the Weighted Staffing Standards (WSS) allocation, a portion of the per-pupil base allocation is set aside for school Xerox copiers and placed in the commitment item for intra-district printing, 0510. The amount set aside is an estimate made by the budget office using the school's prior usage. At the end of the year, the accounting department will adjust this charge based on the school's actual copier use.

The rate per black-and-white (BW) single-sided copy is at \$0.01 and color is charged at a rate of \$0.046 per single-side. These rates cover impressions, toner, and maintenance.

Each school's BW and color monthly usage and year-to-date totals will be posted on the [Publishing Services](#) MySPS webpage. The School Leaders Communicator will include reminders and a link to the publishing site to ensure schools are aware of their usage and related costs.

CENTRALIZED HP DESKTOP PRINTERS

A few schools have some Hewlett Packard (HP) centralized (shared) multi-functional devices. These devices are capable of printing, copying, and scanning. These machines are placed on a maintenance agreement and can be identified by the ID tag with information for the user to request toner supplies or support. Schools are charged a flat rate of \$0.012 per single-sided black & white impression and \$0.11 for color per impression. These rates cover impressions, toner, and maintenance.

Other Desktop Printers

These devices are not included in the WSS set aside for the school copier. These devices have a higher per page print cost. The related toner, paper, and repair costs are charged to your supplies budget.

PRINT JOBS COMPLETED BY PUBLISHING SERVICES

Print jobs completed by Publishing Services are not included in the WSS set aside for the school copier. Schools should add additional budget in commitment item 0510 for any anticipated central print jobs.

Schools can use the Digital Store Front (DSF) tool for quotes for standard print jobs, allows users to finalize their ticket requests, and tracks the progress. Users can use the following link <http://seattleschool.myprintdesk.net/DSF> to create their own DSF account or contact publishing services for assistance in creating an account. The user will need to provide at least one cost center for orders. Please make sure to choose the correct cost center for each order. These print jobs will also be charged to commitment item 0510 in the cost center you choose.

For questions, price quotes, or special requests call publishing services directly at 206-252-0080 or send an email to publishing@seattleschools.org

E. GRANTS

IN THIS SECTION:

- Grant Process and General Guidelines
- Time & Effort Reporting Requirements
- Learning Assistance Program (LAP) and High Poverty LAP Program Overview
- Title I, Part A Overview
- City of Seattle Families, Education, Preschool and Promise Levy Grants Overview



GRANTS PROCESS AND GENERAL GUIDELINES

BASIC BUDGETING GUIDELINES FOR GRANTS

Staff

You must budget for staff positions at actual salary cost, including pension and payroll taxes, medical benefits, and other applicable costs such as Time Responsibility Incentive (TRI), sick leave substitute days, and stipends. If the proposed position is vacant, use the average salary rate for the new position. Please work with your budget analyst to determine estimated costs for positions.

Grants and other funding sources should not be used for classroom teachers, unless it is to reduce class size even further than the WSS allocation would provide, to avoid supplanting.

Non-Staff

Expend funds only on items that have been approved by the grantor. Any significant changes to an approved budget or the addition of new budget lines require prior approval from the funder. Failure to do so may require the district to repay funds.

Indirect Costs

Indirect costs **must** be charged against all grants regardless of size unless prohibited by the grantor. The indirect cost rate changes annually and runs on a September 1-August 31 cycle. Please work with the grants office to ensure indirect costs have been budgeted.

Some common indirect rates for the 2021-22 school year are:

- 7.00% on state grants from OSPI,
- 5.27% on federal grants subject to the supplement not supplant rule (most federal awards from the Department of Education),
- 12.02% on other grants (i.e., most other federal grants, city, county, foundation, corporate, and other grants).

PTA GRANTS

To set up a Parent Teacher Association (PTA) or Parent Teacher Student Association (PTSA) grant for your school you must submit a "Request for Advance Commitment to Expend Grant Funds" form. This form is used to request permission to budget and expend grant dollars prior to the receipt of a formal commitment from a PTA/PTSA. This form is available on the internal MySPS [Grants & Fiscal Compliance](#) webpage, and on the budget office webpage under "[Budget Forms](#)." Submit the completed form to the grants office.

This form must be signed by the principal, received by the grants office, and approved before the school will be able to budget staff on the grant. Included on this form is the school's commitment to cover the expense if funding should not materialize or is rescinded by the funder after a position has been staffed or an expense has been incurred. Approval for requests without this information may be delayed.

SELF-HELP STAFFING

Starting with the 2020-21 budget cycle, a school that receives a gift or donation to fund specific purposes must set up the donation as a grant. Specific purposes could include FTE, hourly staffing, stipends or contractual obligations. **Self-help can no longer be used for FTE or hourly staffing.**

Schools are allowed a one-time conversion of existing self-help balances to a school grant for staffing or other specific purpose. There will be no self-help conversions after March 2021. Schools converting self-help to a grant over the \$250,000 threshold in Board Policy #6114 will need to go to the full Board for acceptance of the grant funds. School based grants made for the 2020-21 school year will roll over any unspent funds for the 2021-22 school year, with a grant end date of 8/31/2022.

APPLYING FOR NEW GRANTS OR COMPETITIVE GRANTS

An Intent to Apply form must be submitted to the Office of Grants and Fiscal Compliance prior to applying for any competitive grants above \$10,000. This form is available on the internal MySPS [Grants & Fiscal Compliance](#) webpage as well as on the budget office webpage under "[Budget Forms](#)."

Any requests for district participation in grant applications developed by outside partnerships or groups, as well as those that may require the completion of a Memorandum of Understanding (MOU) or Agreement (MOA), are subject to this form and review. Additional requirements:

- All MOUs, whether they involve funds or not, must be signed by the Chief Financial Officer.
- All applications from schools must have the signed approval of the principal.
- The grants office must approve all final grant applications.
- When a grant application of \$10,000-\$50,000 requires an authorized official's signature, **allow 5 business days for the appropriate routing** to occur for review and approval.
- When a grant application over \$50,000 requires an authorized official's signature, **allow 10 business days for the appropriate routing** to occur for review and approval.

The acceptance and approval of grant, interagency (other governmental agencies), Memorandum of Understanding, and revenue-producing contracts must follow superintendent procedures 6220.A. The different levels of review, approval, and execution of grant contracts are listed in the procedure's authority matrix below:

Amount	Initiator	Grants Office	Accounting	Director	Legal	CAO	CFO	Supt.	School Board
Up to \$10k	RA, E								
\$10k - \$50k	RA	RA	RA, E	RA	RA				
\$50k - \$100k	RA	RA	RA	RA	RA	RA	E		
\$100k - \$250k	RA	RA	RA	RA	RA	RA	RA	E	
Over \$250k	RA	RA	RA	RA	RA	RA	RA	E	RA

RA = Review and Approve

E = Execute

It is the responsibility of the principal or program manager to submit completed grant applications in a timely manner. Program managers bear the primary responsibility for their grant (i.e., program compliance, appropriate use of funds, and meeting report mandates and end-of-the-grant year deadlines). The grants office will assist as needed and as requested.

Notifying the Grants Office of Your Intent to Apply

1. Fill out the "Intent to Apply" form and obtain approval signatures from the school principal or department manager. The form can be found on the grants office webpage or budget office webpage under "[Budget Forms](#)." **All grants must demonstrate alignment with the [Strategic Plan](#). Alignment must be described on the form.**
2. Email the "Intent to Apply" form to mastone@seattleschools.org, fax to (206) 252-0016, or deliver it to the grants office (JSCEE, Office 3454, district mail: MS 33-182).
3. Requests will be reviewed, and an approval determination will be made within two business days. This may be dependent on the availability of senior leadership, when required.
4. The grant application/proposal is due to the grants office for review a minimum of 10 business days before the grant due date. **The grants office will obtain appropriate district signatures, as required.**
5. Completed proposals will be edited by the grants office as required.
6. Each school/department is responsible for submitting their final proposal to the funder. Make an extra copy for the grants office for mandatory record-keeping. **Grants to state and federal governmental agencies must be submitted by the grants office regardless of who is applying (i.e., school or central office).**

Per school board policy 6114, grants over \$250,000 per school year require school board approval before the funds can be used. Program managers, working in tandem with the grants office, are responsible for completing a Board Action Report (BAR) to be submitted to the appropriate board committee for approval and for vote by the school board. **It typically takes up to two months from the time a BAR is written to final approval.**

In the event your application is not funded, and the funding agency provides you with feedback on their decision (a letter, email), please forward it to the grants office. The more data we have on why proposals are not funded, the more we can learn for submitting successful proposals in the future.

Post Award: Notification of Award Receipt and Accessing Grant Funds

Grant awards follow the process below to be entered into the district's finance system for use:

1. Ensure the grants office receives a signed grant award document, contract, interagency agreement, or letter of intent to fund. This must be received from an authorized representative of the funding organization. The award documentation must include the following:
 - Name of the funding agency and funding agency contact,
 - Amount of the award,
 - Start and end dates of the award (program period) and/or budget period,
 - Name of the designated manager responsible for the implementation of the award,
 - Contract number or award reference number, if applicable,
 - Type of payment (reimbursable, advanced funded, milestone funded),
 - For reimbursable and milestone grants, the frequency and dates that the District needs to

- submit invoices under the award,
- Approved line item budget,
 - Any "terms and conditions" associated with the implementation and operation of the award.
2. Once received, within two days the grants office will generate the "Grant Summary Sheet & Fund Code Request" and send it to grants accounting in order to establish the appropriate fund and cost center codes in the financial/SAP system.
 3. Once the accounting codes have been established, the grants office will distribute a copy of the "Grant Summary Sheet & Fund Code Request" and accompanying documents to the designated district program manager and budget analyst. The budget analyst will load the budget with assigned fund and cost center codes in the amount of the approved grant award. ***In cases where the grant is on a different fiscal year than the district, or for multi-year grants, the budget analyst will contact you to discuss what to load for the current SPS fiscal year.***
 4. The grants office will log the award on its grant inventory and create a grant award file to retain all official correspondence related to this award.
 5. Program managers are responsible for ensuring all grant funds are expended, and on approved activities only. If funds are to be carried forward to the next year the program manager should provide the reason(s) for this request and submit the request to Michael Stone, Director of Grants & Strategic Partnerships, who will then contact the appropriate funding agency for approval as required.
 6. When required, schedule the preparation of any follow-up reports that may be needed. This report will assess the success of the program and is critical to receiving additional funding. Put the due date on your calendar so you don't forget!

TIME & EFFORT REPORTING REQUIREMENTS

Prior to assigning staff to multiple cost centers that include federal awards (e.g. funding split between Title I and another source), you MUST inform the staff member they will be required to track and record their time spent working within each cost center.

Federal regulation requires that any salary costs charged to a federal award(s) must be based on documentation that meets the following criteria to be allowable:

- The employee's time documented in writing,
- The documentation reflects the actual time spent by the employee on activities of the federal program(s) being charged,
- The period covered by the documentation is not to exceed one month unless an approved substitute system is in place or a semi-annual certification is used to report time and effort for a single cost objective,
- The documentation accounts for all the employee's time for the period covered (including state and local activities),
- The documentation is signed by the employee and the employee's supervisor.

Time and effort reports are required to document that federal funds were charged only for time actually worked on allowable cost activities and to ensure that federal programs paid only their proportionate share of personnel costs.

Please expect September & October notification in mid-November. Each month thereafter you will receive notification on or about the 15th of each month prior. Please contact Pam Faulkner, Title and LAP Supervisor, for assistance.

Fixed-Schedule Example:

Seattle Public Schools
Federal Programs Time & Effort - Personnel Activity Report
(For Personnel Working with Fixed Groups of Students on a Fixed Schedule)
Fiscal Year 2019-2020

Reporting Month: _____
Employee ID: _____
Time Reporting Location: _____
Total FTE: _____

Check all or only the days that this schedule applies to: Mon-Fri (put an "X" in the box)

Monday	Tuesday	Wednesday	Thursday	Friday
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Cost Objectives (Program Name): _____
Fund Type: _____
Fund Code: _____
Cost Center: _____
Position number: _____
Job Title: _____
Budgeted FTE: _____
Payroll %: _____

Line #	Select	Total Hours	Total Minutes	No. of Eligible Minutes	No. of Eligible Hours	No. of Eligible Minutes	No. of Eligible Hours	No. of Eligible Minutes	No. of Eligible Hours
1	Reading	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
2	Improvement	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
3	US History	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
4	US History	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
5	US History	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
6	US History	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
7									
8									
Total		282		235.00	47.00	0.00	0.00	0.00	0.00
			% actual worked: 83.33%		% actual worked: 16.67%		% actual worked: 0.00%		% actual worked: 0.00%

Certification by Employee
I hereby certify that the time and effort I have spent during this month was in exercising duties allowable under the federally funded cost objective(s). The actual minutes worked in direct support of individual cost objective under my fixed schedule have been indicated.

Signature: _____ Date: _____

Non-Fixed-Schedule Example:

Seattle Public Schools
Federal Programs Time & Effort - Personnel Activity Report
(For Personnel Working without a Fixed Schedule and for Administrator)
Fiscal Year 2019-2020

Reporting Month: _____
Employee ID: _____
Time Reporting Location: _____
Total FTE: _____

Check all or only the days that this schedule applies to: Mon-Fri (put an "X" in the box)

Monday	Tuesday	Wednesday	Thursday	Friday
<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

Cost Objectives (Program Name): _____
Fund Type: _____
Fund Code: _____
Cost Center: _____
Position number: _____
Job Title: _____
Budgeted FTE: _____
Payroll %: _____

Line #	Select	Total Hours	Total Minutes	No. of Eligible Minutes	No. of Eligible Hours	No. of Eligible Minutes	No. of Eligible Hours	No. of Eligible Minutes	No. of Eligible Hours
1	Reading	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
2	Improvement	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
3	US History	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
4	US History	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
5	US History	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
6	US History	47	2820	47.00	0.00	0.00	0.00	0.00	0.00
7									
8									
Total		282		235.00	47.00	0.00	0.00	0.00	0.00
			% actual worked: 83.33%		% actual worked: 16.67%		% actual worked: 0.00%		% actual worked: 0.00%

Certification by Employee
I hereby certify that the time and effort I have spent during this month was in exercising duties allowable under the federally funded cost objective(s). The actual minutes worked in direct support of individual cost objective under my non-fixed schedule have been indicated.

Signature: _____ Date: _____

LEARNING ASSISTANCE PROGRAM (LAP) AND HIGH POVERTY LAP

Learning Assistance Program (LAP) dollars are intended to serve students who have achieved a Level 1 or Level 2 on statewide student assessment in grades 3rd-8th/11th, or students who are not at grade level on a district level assessment. The state's purpose in providing this money is to help close the opportunity gaps to reduce the disproportionalities among children who meet or exceed the state and district's levels of proficiency.

LAP is allocated to schools in the form of full-time equivalency (FTE) at the average salary for the FTE. LAP allocations are provided to schools based on the percent of students qualifying for free or reduced-price lunch (FRL) at each building.

Guidelines

- All elementary schools **MUST** target level 1, level 2, or students below grade level in reading K-5.
- Middle and high schools must target level 1, level 2, or students below grade level in reading or math.
- High schools may use LAP to fund credit retrieval for students in their 3rd year of high school for FAILED courses needed for graduation.

Budget must only **supplement, not supplant** (replace) dollars from other sources. The grants office must pre-approve all LAP items. Please contact the Title I/LAP supervisor or consulting teachers (listed in the ["Who to Contact"](#) on page 9) regarding any desired program changes.

May Support:

Subjects Taught / Content Areas:

- K-4 reading or reading readiness, K-2 Readiness, K-12 ELA, K-12 Math;
- **Transition Services** for students transitioning into kindergarten or high school (Grade 8 through 9).
- **Graduation Assistance** offered to students in Grades 11 & 12 or in year 3 or 4 of high school.

Certificated Staff (Recommended):

- Non-homeroom certificated staff for small-group instruction with targeted students from a rank order list (i.e. teacher assigned pull-out or push-in groups for remedial or supplemental instruction in one or more of allowable subject areas).
- Secondary staff teaching **supplemental** math or reading courses to targeted students.

Classified Staff – Staff working specifically with rank-ordered students:

- Instructional Assistant (IA) positions/hours in LAP approved subjects only. All LAP funded IAs must meet ESSA's "Highly Qualified" requirements – they have earned at least 72 quarter credits (48 semester) at an accredited college/university **OR** passed the "Para Test" (see HR).

Hourly tutors 15 hours per week per tutor recommended):

- Hourly Tutors are hired by the school to provide supplemental instruction/intervention in **reading, writing, mathematics, and readiness within these content areas.**

Budgeting for Staff Positions

LAP is intended to supplement basic education through Tier 2 interventions/supports for students who are not proficient on the state assessment or are below grade level on a district assessment. Any LAP funded position beside Academic Intervention Specialists (AIS) must be written into a school's CSIP with a detailed explanation for how the position qualifies for LAP funding to support targeted students.

Budgeting for Non-Staff Items

Allowable uses may include:

- Supplies (items may not be purchased for the core classroom) and other items requested by the school including student credit retrieval registrations, before/after transportation for identified LAP students, and classified and certificated extra time for working with identified LAP students,
- Supplemental instructional materials for intervention

All purchases must be approved by Grants Office before ordering.

HIGH POVERTY LAP

The High Poverty LAP (HP LAP) school allocation is supplemental and must benefit students who have achieved a Level 1 or Level 2 on statewide student assessment in grades 3rd-8th/11th, or students who are not at grade level on a district level assessment. Activities should align with the LAP law (RCW 28A.165), WACs (392-162), and the Menus of Best Practice for ELA, Math, and Behavioral supports.

HP LAP is a per-pupil allocation based on the number of low-income students in the school above the 50% threshold established by the Office of Superintendent of Public Instruction.

High Poverty LAP – May Support

Elementary Schools:

- Extended day programs for targeted students in ELA or Math,
- Extended year (Summer School) for students in ELA or Math,
- Small group work in ELA or Math outside of the core instructional block,
- SEL/Trauma informed supports for students with behaviors impacting academic growth in ELA & Math.

Middle Schools:

- Extended day programs for targeted students in ELA and Math,
- Extended year (Summer School) for students in ELA or Math,
- Additional 7th period support classes in ELA or Math.

High Schools:

- Extended day support in ELA, math or credit retrieval for 11th or 12th graders retaking a failed course,
- Extended year (Summer School) for Credit Retrieval and/or ELA or Math supports,
- Credit Retrieval for 11th or 12th graders needing to retake a course needed for graduation,
- Check and Connect wrap around services.

Additional LAP Guidance	
LAP Planning	<p>Please use the following questions for LAP planning, as this information will be reported in the annual LAP Student Data Report:</p> <ul style="list-style-type: none"> • How will you use student data to identify students for LAP services and determine which services are appropriate? • How will you use student data to monitor progress? How will you formally review student progress? • How will you use student data to determine whether students are ready to exit LAP services? • How will you review the implementation effectiveness of your supplemental curriculum/interventions? (For example: If you observe that a group of students receiving the same intervention are not progressing as expected, how are you determining whether the intervention itself is not effective or if it is not being implemented with fidelity?) • What method will you use to calculate months of growth?
LAP Assurance, Resources, and Required Reporting	<p>The Annual LAP Student Data Report due July 1st each year and is completed in EDS:</p> <ul style="list-style-type: none"> • Report the amount of academic growth of LAP students; • Report the number of students who gained at least one year of academic growth; and • Describe the specific practices, activities, and programs used by each building that received LAP funding (<i>see LAP guiding questions above</i>).
Required K–4 Intensive Literacy Improvement Strategy	<p>For any student who received a score of basic or below basic on the 3rd grade statewide student assessment in ELA in the previous school year, the school district must implement an intensive reading and literacy improvement strategy from a state menu of best practices or an alternate strategy.</p> <p>For any school where 40% or more of the tested students (per state calculation) receive a score of basic or below basic on the 3rd grade statewide student assessment in ELA in the previous school year, the school district must implement an intensive reading and literacy improvement strategy from a state menu of best practices or an alternate strategy, to be approved by OSPI, for all students in grades K–4 at the school.</p>
Strengthening Student Educational Outcomes: Menus and Reports	<p>The ELA, Mathematics, and Behavior Menus of Best Practices and Strategies identify evidence- and research-based practices that will increase student academic and/or non-academic growth for all students in the state. These menus are reviewed and updated online annually by July 1.</p> <p>The WSIPP Inventory of Evidence- and Research-Based Practices: Washington’s K–12 Learning Assistance Program identifies practices, strategies, and programs that are shown to improve student outcomes.</p> <p>The LAP Student Data Report is submitted to the legislature annually by January 1.</p>

TITLE I, PART A

Title I funding is provided by the US Department of Education and is intended to facilitate academic assistance to students who are failing, or most at risk of failing, to meet the challenging academic standards of Seattle Public Schools and Washington State.

Title I program expectations:

- Close opportunity and achievement gaps, to reduce the disproportionalities among children who meet or exceed the state and district's levels of proficiency.
- Focus on students who are economically disadvantaged, limited English proficient, disabled, migrant, and/or homeless. Students cannot be excluded because they are eligible for other categorical programs (i.e., a student might receive EL services as well as Title I-funded services).
- Use district and state data to determine groups of students or instructional areas where Title I dollars should be targeted, and to monitor and document program effectiveness.

TITLE I SCHOOL ALLOCATIONS

Title I allocations are provided to schools based on the percent of students qualifying for free or reduced-price lunch (FRL) at each building at the following levels:

- Any K-12 school with 75% or more FRL qualified students,
- Any K-5 program with 35% or more FRL qualified students,
- Any Middle School with 60% or more FRL qualified students.

Title I per-pupil allocations increase as the concentration of FRL increases. Office of Superintendent of Public Instruction (OSPI) calculates district allocations; districts determine the formula for distributing their per-pupil allocations.

During the 2021-22 school year, all Title I eligible schools will be run as schoolwide programs. Seattle Schools does **not** have any Targeted Title I schools identified for the 2021-22 school year.

GUIDELINES

Title I funds are intended to supplement basic education through Tier 2 interventions and supports for students who are not proficient on the state assessment or who are below grade level on a district assessment. The use of Title I funding must only **supplement, not supplant** (replace), dollars from other sources.

Consideration for Developing Instructional Programming with Title I

- Identify, plan for, and implement learning strategies for students who are not meeting the academic standards, according to state and district data, in any of these approved subjects or content areas: reading, writing, language development, math, and/or kindergarten readiness.
- Hire teachers with multiple categories or endorsements to serve students with learning needs in Title I approved subjects.

- Purchase supplemental instructional materials that support students to meet standards and grade-level benchmarks in Title I approved subjects.
- Provide professional development (PD) funds for staff that focus on student learning, implementing new strategies to increase academic achievement, and/or reducing disproportionality as specified in schools' Continuous School Improvement Plans (CSIP) or the District Improvement Plan (DIP). Long-Term Substitutes may attend PD for the staff they are replacing or for unfilled positions.

Key Requirements of Title I Programs

- Compliance with federal and state regulations.
- Annual school evaluations of the Title I program, to demonstrate that targeted students' academic performance has improved and/or modify the Title I program as needed.
- Funds must be targeted to benefit those students most at risk of not making adequate yearly progress (per district or state data).
- Each school must have a CSIP developed by building administrators, staff, parents, and community members **and** approved by the grants office, Strategic Planning department, and Directors of Schools. The CSIP should include:
 - Needs assessment
 - Schoolwide reform strategies
 - Activities to ensure mastery
 - Coordination and integration of services
 - Professional development plan
 - School-Parent Compact developed with parent participation
 - Parent involvement plan developed with documented parent participation

Copies of all CSIPs will be posted on the district's website. The grants office and directors of schools will monitor and support schools to ensure CSIPs are compliant and include all required elements.

The grants office must pre-approve all Title I items. Please contact your Title I Supervisor or consulting teacher to develop budget plans or to make program changes.

BUDGETING FOR STAFF POSITIONS

Title I may fund staff to provide supplemental instruction in any of these Title I approved subjects for students in preschool to grade 12: reading, writing, mathematics, AND readiness within these content areas.

When planning your Title I staffing, keep the following guidelines for use in mind:

- **Certificated staff (recommended):** Non-homeroom certificated staff, for small-group instruction (i.e. teacher assigned pull-out or push-in groups for remedial or supplemental instruction in one or more of allowable subject areas). Secondary staff can teach **supplemental** math or reading courses to targeted students.
- **Classified staff:** Instructional Assistant (IA) positions/hours in Title I approved subjects only. All Title I funded IAs must meet ESSA's "Highly Qualified" requirements:

- Earned at least 72 quarter credits (48 semester) at an accredited college/university OR
- Passed the “Para Test” (see HR)
- **Hourly tutors** (15 hours per week per tutor recommended): tutors hired by the school to provide supplemental instruction/intervention in **reading, writing, mathematics, and readiness within these content areas.**

Any Title I funded position beside Academic Intervention Specialists (AIS) must be written into a school’s CSIP with a detailed explanation for how the position qualifies for Title I funding.

All Title I funded positions will be staffed at actual cost. This means schools may only spend up to their allocated amount. For example, if a school is allocated \$120,000 and they fund a teacher who costs \$130,000, the \$10,000 overage will have to be covered by another school funding source. On the other hand, if a school is allocated \$120,000 and they fund a teacher who costs \$110,000, that school will have \$10,000 remaining in their Title I budget.

BUDGETING FOR NON-STAFF ITEMS

In general, Title I allocations can be used for: supplies and items requested by the school, including membership dues, registration fees, transportation, and classified and certificated extra time in line with the CSIP; supplemental instructional materials; and professional development costs.

When planning your Title I non-staff requests, keep the following guidelines for use in mind:

- **Professional development** that is REASONABLE and NECESSARY, so that:
 - Staff training is directly related to programs consistent with the school-wide program, as stated in the CSIP,
 - Training must be in one or more of the Title I approved subjects: writing, mathematics, and/or readiness within these content areas (i.e. Data Teams, Professional Learning Communities, GLAD, Everyday Math),
 - Includes all instructional staff, certificated, classified, and hourly tutors,
 - Long-term substitutes may attend building/district PD,
 - **Registration for conferences** whose agendas target specific learning needs of the school’s struggling students and are in allowable subjects, per above (travel & lodging on case-by-case basis, per school’s request to the grants department).
- **Bilingual support**
 - Extra time for bilingual staff to translate documents or interpret conversations/presentations.
 - Publishing documents related to Title I program in multiple languages.
- **Student learning materials & supplies (must be approved by the grants office before ordering)**
 - Supplemental instructional materials that meet the intents and purposes of the programs combined in the school-wide program and are documented in the CSIP,
 - Items that are NOT part of the school’s core educational program (i.e. math materials for after-school program for targeted students or research-based materials targeted to the specific learning needs of struggling students),

- Supplies essential to supplemental programs combined in the school-wide program, stated in the CSIP,
- Copier supplies and paper for activities specified in the school-wide plan, stated in the CSIP.

USE OF TITLE I PARENT INVOLVEMENT FUNDING

Federal law requires a minimum of 1% of each district's Title I allocation be set aside for parent involvement, and these funds are automatically added to the school budget under cost center XXR5127AZ0. Activities must be for the purpose of increasing parent/family engagement of eligible students in their child's education. Parent funds **cannot** be used for the sole benefit of adults (such as ESL classes, citizenship classes, books for the parent to learn English, supplies for homeless families, etc.).

Allowable uses include:

- Extra staff time and materials for increasing parent/family involvement, meeting the intents and purposes of the programs combined in the school-wide program, stated in the CSIP.
- Extra staff time to provide support for bilingual, migrant, and homeless families.
- Events and presentations that directly pertain to the school-wide program, stated in the CSIP.

To use these funds:

- Program information must be provided to parents in a language that they understand,
- Schools submitting a requisition to use these funds need to state how the activity addresses the goals and objectives of the Title I program,
- If money is used for food or supplies for a parent meeting, schools must submit copies of the following documents to the grants office:
 - 10 days prior to the event - A flyer or other invitation provided to parents,
 - 10 days prior to the event - The meeting agenda showing an agenda item of student academic achievement in one or more Title I approved subjects,
 - POST EVENT - The event sign-in sheets indicating which signees were parents and which were staff.

For detailed instructions on the use of these funds, please see the following "Title I Parent Engagement Fund Guidelines" on the next page.

Title I Parent Engagement Fund Guidelines

Generally, there is a very high burden of proof to show that paying for food and beverages with federal funds is necessary to meet the goals and objectives of a federal grant. These determinations must be made on a case-by-case basis, and schools will have to make a compelling case that the unique circumstances they have identified would justify these costs as ***reasonable and necessary***.

Timeline	<p>All funding requests and necessary documentation MUST:</p> <ul style="list-style-type: none"> • be received by the Title I department no less than 10 DAYS prior to Parent Engagement event • go through the B2B Marketplace* <p>*Please Note: All requests for reimbursement through Title I must have prior approval from the Title I department.</p> <p><u>Reimbursement requests made without prior approval will NOT be honored.</u></p>	
Documentation (MUST include all three)	Parent Flyer or Invite for Eligible Families	<p>The flyer/invite AND agenda must state:</p> <ul style="list-style-type: none"> • The event is funded by Title I • The specific information eligible families will learn (e.g. strategies families will learn to support the academic growth of their children, how to read the report card, how to prepare for conferences, information about testing) • The length of the event • If interpretation services are offered and in which languages
	Meeting Agenda	
	Sign-In Sheet	Family Sign-in Sheets from the event must include event title and date .
Allowable Expenses	Items to be Purchased	Please include a list of items that will be purchased by Title I for the Family Engagement event.
	Event is LESS than 2 HOURS	<ul style="list-style-type: none"> • Light snacks (e.g. fruit, cheese, crackers, vegetables and dip, cookies, etc.)
	Event is GREATER than 2 HOURS	<ul style="list-style-type: none"> • Light snacks (e.g. fruit, cheese, crackers, vegetables and dip, cookies, etc.) • Pizza and salad (or comparable) may be purchased if the event occurs during evening mealtime. <p>** Parents are not allowed to take food home as this would be a Federal Gift of Funds which is illegal under Title I.</p>
After Event	<p>For any event funded by Title I, schools must keep the following on file:</p> <ul style="list-style-type: none"> • Family Sign-in Sheets from the event that include event title and date • At least one Parent/Family Evaluation of the event 	

CITY OF SEATTLE FAMILIES, EDUCATION, PRESCHOOL, AND PROMISE (FEPP) LEVY

The Families, Education, Preschool, and Promise (FEPP) Levy is a voter approved levy from the City of Seattle aimed at supporting Seattle students. FEPP School-Based Investments are awarded through a competitive request for investment (RFI) process and managed by the City of Seattle Department of Education and Early Learning (DEEL). DEEL will notify applicants by end of March regarding their 2021-22 funding status.

BUDGETING & APPROPRIATE USES OF FEPP LEVY FUNDING

The intent of this section is to inform schools' budgeting of FEPP funding. All levy expenditures must be linked to services or supports targeted to improving outcomes for levy focus students. These services should be identified in your approved levy work plan. Schools may be asked to provide additional information and/or data that link the proposed investment to improving their levy-related student outcomes and indicators.

Schools may not include proposed FEPP funding in their 2021-22 budget until DEEL has approved the school's planned uses. Approvals are expected by the end of March.

Salaries

Budget projected staffing at estimated actual costs, including pension, payroll taxes, medical benefits, sick leave, substitute time, and applicable stipends. If a proposed position does not currently exist at your school, use the average salary rate. Please work with your budget analyst to estimate the full cost of positions. **Schools must have written approval from DEEL to budget a position.**

Schools can use Levy Budget to Fund:

- Personal service contracts with community-based organizations to provide academic interventions and social, emotional and family support services programming to levy focus students,
- Supplies and materials linked to interventions for levy focus students,
- Certificated or classified FTE (i.e. Academic Interventionist/Levy Coordinators) and/or extra time for services to levy focus students during extended learning opportunities (e.g. before or after school, during Saturday programs, school breaks),
- Extra time for certificated or classified staff for professional development opportunities that will allow staff to meet the needs of levy focus students.
- **DEEL will approve on a case-by-case basis levy budget to fund:** Additional certificated or classified staff to provide services during the school day for levy focus students. The staff must add to and **not supplant** the allocation provided to the school by the district. For example, if a school is allocated 4.50 certificated FTE teachers from the district, the school can use levy base budget to fund an additional 0.50 certificated FTE teacher to provide interventions for levy focus students during the school day.

Schools Cannot use Levy Budget to:

- Supplant federal, state, or district funds for core academic services,
- Purchase general school supplies and/or textual materials for core instruction,
- Staff certificated, classified, or administrative positions funded by the state as part of basic education, but not allocated to schools by the district (e.g. elementary guidance counselor positions funded by the state).

Performance Pay Funds

- Please note that above spending guidelines for “Base” Levy funds do not apply to schools’ performance pay. The intent of performance pay is to provide additional funding support to Levy focus students allowing schools flexibility in determining how to invest these dollars.
- Schools must spend their Levy performance pay earnings in accordance with district guidelines; however, they do not need to secure DEEL approval for their performance pay spending plans.
- Performance pay balances can be confirmed by contacting the grants office. Schools may request the grants office load funds as the school identifies spending needs.

PROCESS FOR FEPP LEVY BUDGET AMENDMENT REQUESTS

Schools wishing to make changes to their levy “Base” budget must follow the process below:

Moving less than \$5,000

1. Principal or key levy contact emails DEEL consultants with request, including description of how funds will be used differently,
2. Principal or key levy contact person makes draft amendments to levy workplan that reflect the budget request,
3. DEEL consultant emails approved budget changes to:
 - Pam Faulkner (pdfaulkner@seattleschools.org) for elementary schools,
 - Min Yee (mlyee@seattleschools.org) for middle and high schools,
 - Cc’ing Michael Stone (mastone@seattleschools.org), Kenny Ching (kwching@seattleschools.org), Marie Guzzardo (maguzzardo@seattleschools.org), and DEEL staff,
4. Grants office will make the applicable changes in SAP.

Moving more than \$5,000

1. Principal or key levy contact emails DEEL consultant with request, including description of how funds will be used differently and with draft amendments to work plan that reflect the budget request. DEEL consultant will forward on to DEEL staff for approval if it supports their levy work plan.
2. DEEL staff emails approved budget changes to
 - Pam Faulkner (pdfaulkner@seattleschools.org) for elementary schools,
 - Min Yee (mlyee@seattleschools.org) for middle and high schools,
 - Cc’ing Michael Stone (mastone@seattleschools.org), Kenny Ching (kwching@seattleschools.org), Marie Guzzardo (maguzzardo@seattleschools.org), and DEEL staff,
3. Grants office will make the applicable changes in SAP, unless FTE changes are required. In the

event the change requires shifting FTE budget, the grants office will contact the relevant budget analyst.

DOCUMENTATION FOR EXTRA TIME COSTS

If schools are using levy funds to pay staff extra time associated with the work plan, schools must maintain adequate documentation as required by SPS guidelines to validate the use of those funds (i.e., student attendance sheets at extended learning opportunities, staff attendance sheets at professional development, information regarding scope of work with students, adherence to district guidelines regarding payment of extra time for out of school hours and planning time and payment guidelines for extra time based on the CBA).

FEPP LEVY BUDGET CODES

			Elementary	Middle	High
Fund Code	Current Year	Base Levy Plan & Performance Pay	1L74	1F68	1H48
	Prior Year	Performance Pay	1AA6	1AA2	1AA4

Cost Centers	Current Year	Base Levy Plan	__ L79__EJ0	__ L79__TE0	__ L79__YJ0
	Current Year	Performance Pay	__ L7927EP0	__ L7927TD0	__ L79276N0
	Prior Year	Performance Pay	__ L7927A60	__ L7927A20	__ L7927A40

F. QUICK REFERENCE DOCUMENTS

IN THIS SECTION:

- Account Code Reference Guide
- Average School Staff Costs
- Pension, Payroll Taxes, and Medical Benefit
- Stipends
- Per Diem, Extra Time, Hourly Positions, and Release Days
- Special Education Expenditure Guide
- List of Important Forms



ACCOUNT CODE REFERENCE GUIDE

This sheet is a guide to some of the most commonly used cost centers and commitment items. " _ _ " is a placeholder for the 2-digit organization code of your site (e.g. BA = Bagley, PA= Pathfinder)

Cost Center Description	Cost Center		Commitment Item and Description	
Base-line Budgets	Basic Education	Equity Dollars		
- Library	_ _ A0122010	_ _ F0122010	5642 5643	Library Materials Periodicals
- Principal/Main Office	_ _ A0123010	_ _ F0123010	2072 30597358 3062 5610 5613	PASS cell phone allowance Office Helper Office Staff Extra/Over Time Office Supplies Postage
- Counseling	_ _ A0124010	_ _ F0124010	5610	Counseling Supplies
- Student Safety	_ _ A0125010	_ _ F0125010	20220606 30597356 3062	Safety Patrol Stipend Playground/Lunchroom Supervisor Classified Extra/Over Time
- Health/Nurse	_ _ A0126010	_ _ F0126010	5610	Health Related Supplies
- Teaching	_ _ A0127010	_ _ F0127010	0510 0590 0710 2022XXXX 2043 2062 3043 30597352 30597357 3062 5610 7811 7811 7513 7514 7340	School copies and Publishing Services Jobs Nutrition Services Catering Charges Maintenance Work in School Buildings Stipends for Instruction Cert Workshop Sub (<i>Not PD Time</i>) Cert Extra Time (<i>Not PD Time</i>) Classified Workshop Subs (<i>Not PD Time</i>) Classified Hourly Tutors Volunteer Coordinators Classified Extra/Overtime (IA's or Clas BLT) Consumable Instructional Supplies Registrations or Fees for Students Field Trip Admissions Student Transportation Contracted Field Trips Contracts for Classroom Instruction
- Extracurricular	_ _ A0128010	_ _ F0128010	20220420	Elementary Recreational Stipend
- Professional Development	_ _ A0131010	_ _ F0131010	2043 2062 3043 3062 7580	Cert Workshop Subs (PD Only) Cert Extra Time (PD Only) Classified Workshop Subs (PD Only) Classified Extra/Over Time (PD Only) Registrations (PD Only)

Cost Center Description	Cost Center	Commitment Item and Description
		7330 Contractual Services Prof Development
		8581 Travel Same Day (<i>within 24-hour period</i>)
		8583 Travel Extended (<i>overnight, over 24 hrs.</i>)
- Instructional Technology	-- A0132010 -- F0132010	30597799 Hourly Tech
		5650 Software & Licenses (<i>non-curricular only</i>)
		5615 Minor Equipment (<i>under \$5,000</i>)
- Curriculum	-- A0133010 -- F0133010	20220504 Elementary Curriculum Stipend
		5641 Textual & Curriculum Materials
		5650 Software & Licenses (<i>curricular only</i>)
<u>Special Education</u>		
- OT/PT/SLP Health	-- S21263R0	5610 OT/PT/SLP Special Education Supplies
- Curriculum - K-12	-- S21333R0	5641 Special Education Curriculum Materials Only
- Curriculum - Preschool	-- S21333A0	5641 Special Education Curriculum Materials Only
<u>Bilingual Education</u>		
- Teaching	-- T6527010	3062 Class Extra Time (<i>Translations by I.A.</i>)
- Curriculum	-- T6533010	5641 Bilingual Curriculum Materials Only
<u>Self Help General</u>		
- Teaching	-- X7927450	2062 Cert Extra Time
		30597352 Hourly Tutors
		3062 Classified Extra/Over Time (<i>Non-PD Only</i>)
		5610 Supplies
<u>Substitute Reimbursement</u>		
- Teaching	-- X0127400	2062 Sub-Reimburse Cert Extra Time
		3062 Sub-Reimburse Clas Overtime
		5610 Consumable Instructional Supplies

Control Levels

Baseline Cost Centers – Fund 1000

Fund 1000 cost centers have shared budget control at their third digit (sub-org).

2-digit Organization Code + **1-digit sub-org** (e.g. all Alki cost centers **ALA**xxxx010 share budget)

Grant Cost Centers – Fund 1C01, 1A28, 1F66, etc.

Grants have shared budget control to the first digit of their commitment items.

Fund 1xxx + 10-digit cost center+ **First digit of commitment item** (e.g. the following Pathfinder LAP budgets are separate - Fund 1A28 + PAR55274B0 + **5**xxx; Fund 1A28 + PAR55274B0 + **7**xxx).

For questions please contact your budget analyst.

AVERAGE SCHOOL POSITION COSTS

The following is a list of the estimated district-wide average costs of select positions across all schools for the 2021-22 school year. This list is primarily used for budgeting staff with non-staff (discretionary) allocations through the Weighted Staffing Standards (WSS) model. Positions are budgeted at average cost throughout the district both when a school spends their FTE allocations and when they decide to turn discretionary dollars (e.g. per-pupil base allocation or equity dollars) into FTE. These rates are **estimated for budgeting purposes at the time of budget development and subject to change.**

Note: an employee's actual cost must be used for grants and some other funding sources. Please work with your budget analyst for clarification on average vs. actual cost.

Position	Commitment Item	Average Salary at 1.0 FTE with Pension, Payroll Tax, & Medical
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Administrative Staff

Principal – Elementary	22101754	\$209,193
Principal – K-8	22103633	\$213,376
Principal – Middle School	22301755	\$218,282
Principal – High School	22301756	\$232,977
Assistant Principal – Elementary	22201058	\$185,634
Assistant Principal – K-8	22403752	\$194,162
Assistant Principal – Middle School	22401059	\$194,435
Assistant Principal – High School	22401060	\$203,262

Certificated Instructional Staff

Teacher – Kindergarten	23101180	\$129,674
Teacher – Elementary	23101190	\$129,674
Teacher – Elementary PCP/Specialist	23403483	\$129,674
Teacher – Elementary Instrumental Music (EIM)	23101705	\$129,674
Teacher – Elementary, Bilingual BE-ESL	23301173	\$143,271
Teacher – Middle School	23201205	\$130,022
Teacher – Alternative Middle School	23201215	\$130,022
Teacher – CTE, Middle School	23202952	\$130,022
Teacher – High School	23201210	\$134,877
Teacher – CTE, High School	23201230	\$134,877
Teacher – Secondary, Bilingual BS-ESL	23301175	\$133,919
Teacher – Special Education	23301240	\$127,710
Teacher – Hearing Impaired	23301250	\$127,710

Position	Commitment Item	Average Salary at 1.0 FTE with Pension, Payroll Tax, & Medical
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Certificated Support Staff

Academic Intervention Specialist – Reading/Math	23303934	\$129,674
Academic Intervention Specialist – Professional Development	24003933	\$144,322
Head Teacher	24001689	\$135,851
House Administrator	24001700	\$142,862
Librarian – Elementary	24101710	\$149,578
Librarian – Middle School	24101712	\$153,818
Librarian – High School	24101713	\$148,999
Counselor – Elementary	24201418	\$124,644
Counselor – Middle School	24201422	\$141,511
Counselor – High School	24201420	\$141,328
Social Worker	24401423	\$124,644
Psychologist	24601790	\$144,729
Nurse	24701730	\$126,266
Activity Coordinator	25101036	\$145,944

Classified Instructional Staff

Instructional Assistant - 203	39106530	\$68,785
Language Immersion IA - 203	39106389	\$74,769
Bilingual IA - 203	39106531	\$73,795
Special Education IA - 203	39106860	\$72,782

Classified Support Staff

Admin Secretary – Elementary - 222	39406057	\$89,688
Admin Secretary – Alt Secondary 222	39406060	\$92,527
Admin Secretary – Alternative - 260	39406062	\$92,645
Admin Secretary – High School - 260	39406063	\$105,082
Admin Secretary – Middle School - 260	39406061	\$102,329
Assistant Secretary – High School - 222	39406115	\$73,797
Assistant Secretary – Middle School - 203	39400155	\$72,066
Assistant Secretary – Middle School - 222	39406117	\$73,414
Attendance Specialist – High School - 203	39406151	\$73,080
Attendance Specialist – Middle School - 203	39406150	\$69,850
Career Center Specialist - 203	39106189	\$76,966
Computer Lab Assistant - 203	39106299	\$77,501

Position	Commitment Item	Average Salary at 1.0 FTE with Pension, Payroll Tax, & Medical
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Classified Support Staff (continued)

Computer Support Specialist - 260	39600283	\$112,558
Coordinator of School/Family Partnerships - 223	39603035	\$104,542
Correction Education Associate - 203	39106310	\$88,724
Counseling Secretary - 203	39406492	\$68,175
Data Registration Specialist – High School 222	39406319	\$89,067
Data Registration Specialist – High School 260	39406326	\$106,275
Data Registration Specialist – Middle School 222	39406318	\$88,589
Elementary School Assistant - 203	39406332	\$69,630
Family Support Worker - 222	39106380	\$96,220
Fiscal Specialist – High School - 222	39406652	\$90,669
Fiscal Specialist – Middle School & Alternative - 203	39406658	\$73,715
High School Graduation Success Coordinator - 203	39100804	\$81,021
Home School Coordinator - 203	39106510	\$66,704
Library Assistant – Elem & K-8 - 203	39406564	\$70,279
Library Assistant II – High School - 203	39406566	\$73,827
Online Student Liaison - 204	39602859	\$71,369
Re-Entry/Intervention - 204	39106751	\$90,092
Student and Family Advocate - 204	39106002	\$98,318
Student Services Facilitator - 223	39406853	\$112,363
Youth Services Assistant - 203	39106955	\$67,996

PENSION, PAYROLL TAXES AND MEDICAL BENEFIT

The following rates reflect the **projected** 2021-22 school year mandatory costs to the district for staff and non-staff items. Medical benefits and pension and payroll taxes will differ depending on the type of staff or personnel cost. These rates are **estimated for budgeting purposes and subject to change**.

This rate list is primarily useful for estimating actual costs. For example, if a department wants to budget for one hour of per diem for a teacher paid at \$40 per hour, they must apply the certificated non-staff tax rate of 21.96% to find the actual cost they will be charged, in this case \$48.78. See *EXAMPLE: How to use rates* table. Please work with your budget analyst for questions and clarification.

Position Type	Expenditure Type	Pension Taxes	Payroll Taxes	Total Tax Rate	Medical Benefit*
Certificated	FTE	14.42%	10.27%	24.69%	\$12,212
	Hourly & Extra-Time	14.42%	7.54%	21.96%	-
Classified	FTE	11.60%	10.27%	21.87%	\$12,212
	Hourly & Extra-Time	11.60%	7.54%	19.14%	-
Certificated & Classified	Substitutes & Hourly	-	10.27%	10.27%	-

* Rate is the average full medical benefits. Employees are eligible for full medical benefits based on annual hours worked.

EXAMPLE:	A	B	C	D	E	F	G	A+B+C+D+F+G
How to use rates	Base Pay	Contract Days*	Tech Days*	RI*	Tax Rate	Taxes	Medical	Total Cost
Cert FTE	\$91,737	\$2,548	\$2,039	\$13,856	24.69%	\$27,203	\$12,212	\$149,595
Cert Extra-Time	\$38.69 p/hour	-	-	-	21.96%	\$8.50	-	\$47.19
Classified FTE	\$74,555	-	-	-	21.87%	\$16,305	\$12,212	\$103,072
Clas Overtime	\$40 p/hour	-	-	-	19.14%	\$7.66	-	\$47.66
Substitutes	\$40 p/hour	-	-	-	10.27%	\$4.11	-	\$44.11
Hourly Staff	\$16.69 p/hour	-	-	-	10.27%	\$1.71	-	\$18.40

* Contract Days, Tech Days, & RI (Responsibility/Incentive) pay is for certificated staff.

STIPENDS

The following list reflects 2021-22 common curricular and extracurricular discretionary stipends based on the Seattle Education Association Collective Bargaining Agreement. 'Stipend Amount' reflects the take-home amount while 'School Responsibility' includes the addition of pension and payroll taxes and reflects the total estimated cost to the school.

Stipend Title	Commitment Item	Stipend Amount	School Responsibility
Curricular (Discretionary)			
Building Leadership Team	20220543	\$3,848.37	\$4,693.47
Dept Head I: 30 or More classes or 7 or More FTE'S	20220500	\$3,694.39	\$4,505.68
Dept Head II: 16-29 classes or 4-6 FTE'S	20220501	\$3,091.24	\$3,770.08
Dept Head III: 6-15 classes or 2-3 FTE'S	20220502	\$2,652.56	\$3,235.06
Dept Head IV: 1-5 classes or 0.2-1 FTE	20220503	\$1,723.83	\$2,102.38
Elem Curriculum	20220504	\$1,947.73	\$2,375.45
Elem Instruction	20220505	\$1,947.73	\$2,375.45
Elem Music (Choral)	20220506	\$1,135.51	\$1,384.87
Equity Team	20220632	\$3,848.37	\$4,693.48
Instructional Liaison	20220508	\$1,947.73	\$2,375.45
Subj Matt Spec I	20220511	\$2,200.19	\$2,683.35
Subj Matt Spec II	20220512	\$1,769.52	\$2,158.10
Subj Matt Spec III	20220513	\$1,498.77	\$1,827.90
Subj Matt Spec IV	20220514	\$1,387.97	\$1,692.77
Team Leader I: 7 or More FTE'S	20220515	\$3,694.39	\$4,505.68
Team Leader II: 4-6 FTE'S	20220516	\$3,091.24	\$3,770.08
Team Leader III: 2-3 FTE'S	20220517	\$2,652.56	\$3,235.06
Team Leader IV: 0.2-1 FTE	20220518	\$1,723.83	\$2,102.38
Educational Tech Leader I (Elem Level)	20220547	\$1,947.73	\$2,375.45
Educational Tech Leader I (Sec Level)	20220548	\$2,200.19	\$2,683.35
Chemical Hygiene Officer I	20220555	\$1,486.21	\$1,812.59
Chemical Hygiene Officer II	20220556	\$1,238.32	\$1,510.25
Chemical Hygiene Officer III	20220557	\$928.75	\$1,132.70
Head Counselor	20220520	\$3,286.60	\$4,008.34

Stipend Title	Commitment Item	Stipend Amount	School Responsibility
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Extra-Curricular (Discretionary)

Annual	20220601	\$2,521.20	\$3,074.85
Building Coordinator Athletics	20220613	\$1,853.60	\$2,260.65
Debate	20220602	\$1,403.96	\$1,712.27
Elem Recreational	20220603	\$1,878.50	\$2,291.02
Newspaper	20220605	\$2,521.42	\$3,075.13
Safety Patrol	20220606	\$1,335.55	\$1,628.83
Sr Class Advisor	20220607	\$1,511.24	\$1,843.11
Stockroom	20220608	\$2,388.91	\$2,913.52

Band, Choral, Drama, & Orchestra stipends are split amongst a total dollar amount based on the size of school seen at right	Commitment Item	Secondary School	
		Stipend Amount	School Responsibility
Band	20220609	\$7,004.74	\$8,628.42
Choral	20220610	<i>less</i> than 1,500 students	<i>less</i> than 1,500 students
Drama	20220611	\$10,976.44	\$13,520.73
Orchestra	20220612	<i>more</i> than 1,500 students	<i>more</i> than 1,500 students

PER DIEM, EXTRA TIME, HOURLY POSITIONS, & RELEASE DAYS

The purpose of this section is to provide guidance for budgeting per diem, extra time, common hourly positions, and specific types of daily activities or substitutes as defined by the Seattle Education Association Collective Bargaining Agreement ([CBA](#)). These rates for the 2021-22 school year are **estimated for budgeting purposes and subject to change**. The classification & compensation office will provide a list of the actual 2021-22 rates on the [MySPS human resources webpage](#) under "Salary Schedules" near the beginning of the school year.

PER DIEM RATES

Per diem rates are the daily or hourly rate of pay derived from a teacher's base salary and responsibility incentive divided by 180 days. Per the CBA, per diem rates should only be used in the following circumstances:

- Part-time teachers working full TRI days will receive per diem pay for the difference in their daily hours and the TRI day hours,
For example, if a part-time teacher only works 4 hours regularly, but attends a TRI day, all day, they should submit a time sheet for the 4 extra hours at their per diem rate.
- Secondary schools are each allotted 25 hours' worth of time for the curriculum area departments.
Employees assigned to this work should be paid at their per diem rate.
- Employees with supplemental contracts that extend their work year beyond the 180 contracted days (not including TRI) shall be paid at the per diem rate (e.g., counselors, librarians and nurses work a longer year than classroom teachers and are paid at the per diem rate for those extra days).
- Employees whose summer assignments involve the same or similar kinds of duties and responsibilities as their regular school year assignments shall be paid at the per diem rate.

For inquiry into per diem rates please work with your human resources business partner. All other extra time performed by certificated staff will be compensated at the extra time rates on the following page.

EXTRA TIME RATES

Extra time rates are rates paid for activities outside of the regular workday/work year not covered by the above per diem rate activities. Extra time rates should only be used if the teacher is not already being compensated for the work. For example, if a stipend is being paid for an activity, extra time should not also be submitted for the work. Substitutes who work beyond their regularly scheduled workday and turn in extra time forms will also use the rates listed below. If a timesheet is submitted without listing one of the activities/hourly rates below, the default rate will be the 'Guided Activities' rate. Rates here are **estimated for budgeting purposes and subject to change**.

The CBA outlines the following types of Extra Time rates and when they should be used:

Activity Type	Base Rate	Estimated Rate with Pension & Payroll Taxes
Semi-Independent Activities - An employee instructing an in-service class; designing and writing new curriculum; or serving as the assigned chairperson of a curriculum-type committee or project. Professional development offered in the 21-22 school year that is not mandatory will be paid at this rate.	\$37.21	\$45.38
Guided Activities - An employee serving as a member of a curriculum revision committee; an instructional materials development committee; or attendance by certificated employees at certain voluntary in-service activities, including a coach's clinic.	\$27.60	\$33.66
Required Activities - Required attendance by certificated employees for activities initiated and established by the administration or required at the building level.	\$38.69	\$47.19

Important Notes:

- The school is responsible for covering the "**Estimated Rate with Pension & Payroll Taxes**" total.
- Please visit the Seattle Public Schools [salary schedules webpage](#) for documentation of this information.
- See *Combined Substitute Schedule* for Sub Reimbursement Rates.

SUBSTITUTES

The following table provides total 2021-22 **estimated cost estimates** of average daily rates for substitutes that can be used to help develop a budget plan. Actual substitute rates will depend on the amount of days worked. Please contact the classification & compensation office for more information about how rates are determined. Rates here are **estimated for budgeting purposes and subject to change**.

Expenditure Type	Staff Type	Base Daily Rate	Estimated Rate with Payroll Taxes
Estimated Average Daily Workshop & Sick Leave Substitutes	Certificated	\$256	\$283
	Parapro	\$202	\$222
	Clerical	\$202	\$223

Important Notes:

- The school is responsible for covering the '**Estimated Rate with Pension & Payroll Taxes**' total.
- Classified staff working over 40 hours in a week and/or over 8 hours in a day must be paid time and a half.
- Per diem should be budgeted for part time certificated employees to receive full TRI compensation.
- When open substitute assignments are reasonably expected to last forty-five (45) days or more consecutive days continuously in single or multiple assignments, the substitute will qualify for medical benefits and will add an additional cost to the position.
- Hourly rates on the combined substitute salary schedule are derived by dividing the daily rates by a 7-hour workday. Before the 2019-2022 certificated CBA, hourly rates were formerly posted incorrectly based on an 8-hour workday.

Please visit the Seattle Public Schools salary schedules webpage for complete details of the substitute salary schedule.

COMMON HOURLY POSITIONS

The following table provides common hourly positions hired by schools and 2021-22 total cost **estimates of rates for budgeting purposes**. The intent of this table is to help estimate the cost of these positions for school budgeting purposes. To identify the actual rate that a specific staff person will be paid, please contact the classification & compensation office.

Position	Job Code	Rate Effective			
		January 1, 2021		January 1, 2022*	
		Rate	Rate with Payroll Taxes	Estimated Rate*	Estimated Rate with Payroll Taxes*
Tutor	30597352	\$16.69	\$18.40	\$16.93	\$18.67
Office Helper	30597358	\$16.69	\$18.40	\$16.93	\$18.67
Hourly SPS Students	Varies	\$16.69	\$18.40	\$16.93	\$18.67
Playground Supervisor	30597356	\$16.69	\$18.40	\$16.93	\$18.67
Volunteer/Tutor Coordinator	30597357	\$17.18	\$18.94	\$17.43	\$19.22
College Tech	30597799	\$21.44	\$23.65	\$21.76	\$23.99

* Estimated Rate

Important Notes:

- The school is responsible for covering the '**Rate with Payroll Taxes**' total.
- Please visit the Seattle Public Schools salary schedules webpage for a comprehensive list of hourly positions.

ADDITIONAL DAYS, ASSIGNMENTS, & SUBSTITUTE DAYS

The following information explains which release days defined by the Seattle Education Association Collective Bargaining Agreement ([CBA](#)) would be paid from school discretionary budgets and which are budgeted elsewhere.

School Discretionary Budget

The following items should be set aside in the school discretionary budget and charged as 'Extra-Time' or 'Workshop/Subs:'

- Data Processing Days: 180-day pool for use by middle and secondary schools (see page 157 of current CBA).
- Per Diem Days: Each secondary and middle school shall be allotted twenty-five (25) days (Article IV, Section G.9.f., page 44 of current CBA).
- Substitute Days: secondary and middle schools shall have available substitute days for the purpose of releasing department heads, team leaders and other employees based on one (1) day for every three (3) non- supervisory certificated employees (Article IV, Section G.9.h., page 44-45 of current CBA).

Budgeted Elsewhere

The following items have been budgeted outside the school and will not affect the school's discretionary budget:

- Each secondary school shall be allotted five (5) days for each full-time equivalent counselor at per diem pay (Article IX, Section K.6., page 97 of current CBA).
- Each secondary counselor will have five (5) additional days at per diem pay a year for working on scheduling, registration, and other counseling activities (Article IX, Section K.7., page 97 of current CBA).
- Five (5) additional days per school shall be made available at per diem rate for opening and closing of facilities (Article IX, Section M.7., page 101 of current CBA).
- School nurses are allocated a pool equivalent to five per diem days per site (Article IX, Section O.11., page 102 of current CBA).
- SAEOP/Paraprofessional staff shall be allocated the number of hours equal to 8 workdays for professional development (Article II, C. 1., page 13 of current Paraprofessional CBA, and page 14 of current SAEOP CBA).



SPECIAL EDUCATION EXPENDITURE GUIDE

See the "[Special Education](#)" section on page 53 of this book for an in-depth overview of this information.

Special Education School Funds – What Can and Cannot Be Purchased - Updated as of 1/24/2019		
Activity	Approved Spending	Disapproved Spending
Student Learning Materials & Supplies	Supplemental instructional materials for programs for targeted students that are IEP driven.	<ul style="list-style-type: none"> • Additional core materials needed due to increased enrollment. • Consumables that are part of district adopted curriculum.
	Computer software or hardware that directly supports the specific learning needs of special education identified students. These items must be for students' IEPs, and must not already be provided by the district for standard learning opportunities.	<ul style="list-style-type: none"> • Adding computers to a lab. • Software not directly tied to IEPs.
	Supplies for essential classroom learning opportunities such as life skills classes, social-emotional SDI supplies, and consumables for specially designed instruction.	<ul style="list-style-type: none"> • Supplies that are part of the learning program during the regular school day. • Food for students.
Other Supplies	None	<ul style="list-style-type: none"> • Supplies that are part of all other Gen Ed classrooms. • Copier supplies and paper. • Nursing supplies.
English Learners Support	None	Extra time for EL staff to translate documents or interpret conversations as they pertain to the student family involved IEP meetings. This must be paid from either the school's EL or baseline budget. In the case the school does not have enough funds, please contact the assigned area Student Support Services Supervisor for availability of funds.
Professional Development	Limited professional development linked to student IEP services may be allowed. Contact your Student Support Services Supervisor for prior written approval.	Most professional development costs for special education staff (subs, extra time, registrations). See approved column for exceptions.



LIST OF IMPORTANT FORMS

The following list of forms can be found in fillable format on the internal MySPS budget office webpage under "[Budget Forms](#)."

- English Learners School Plan
- Intent to Apply for a Grant
- Request for Advance Commitment to Expend Grant Funds
- SAEOP Office Staffing Plan
- SEA Waiver Request
- Stakeholder Identification of Budget Process Concern
- Statement of Assurance
- WSS Waiver Request