Board Special Meeting

Work Sessions: High School Boundaries; Budget; Executive Session: To Evaluate

the Performance of a Public Employee

Wednesday, January 10, 2018, 4:30 – 8:00pm Board Auditorium, John Stanford Center 2445 – 3rd Avenue South, Seattle WA 98134



Agenda

Call to Order	4:30pm
Work Session: High School Boundaries	4:30pm
Work Session: Budget	6:00pm
Executive Session: to Evaluate the Performance of a Public Employee	7:00pm
Adjourn	8:00pm*

High School Boundaries

January 10, 2017

School Board Work Session Cover Memo

Lead Staff: Flip Herndon, Associate Superintendent of Facilities and Operations

<u>Itherndon@seattleschools.org</u>, (206) 252-0644 Ashley Davies, Director of Enrollment Planning aedavies@seattleschools.org, (206) 252-0358



Purpose

Staff has been working with the Board and community over the past several months to draw boundaries for the opening of Lincoln High School in 2019-20. Staff would like to review updated high school boundary and highly capable pathway options with the Board in preparation for Board Introduction on January 17. The Board is anticipated to vote on a final boundary scenario on January 31.

Outcomes

Staff will be sharing enrollment and demographic data related to scenarios staff was requested to review. Staff is seeking feedback from the Board on these scenarios to create a recommended scenario to include for Introduction on January 17.

Next Steps

Staff will use the feedback from the Board to create a boundary change proposal that will be included in the Board Action Report for Introduction on January 17.



High School Boundary Work Session

January 10, 2018

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For questions and more information about this document, please contact the following:

Ashley Davies
Director, Enrollment Planning
aedavies@seattleschools.org

The following materials were prepared for the January 10, 2018 work session on high school boundaries.





Seattle Public Schools



Photos by Susie Fitzhugh

High School Boundary Work Session

Boundary Changes for the 2019-20 School Year January 10, 2018

Meeting Goal & Agenda

Goal:

 Review updated scenarios in order to prepare a boundary recommendation for Introduction on January 17, 2018.

Agenda:

- Share updated boundary map scenarios and projections
- Share feedback from High School Boundary Task Force and community
- Gather feedback from School Board
- Discuss timeline for next steps



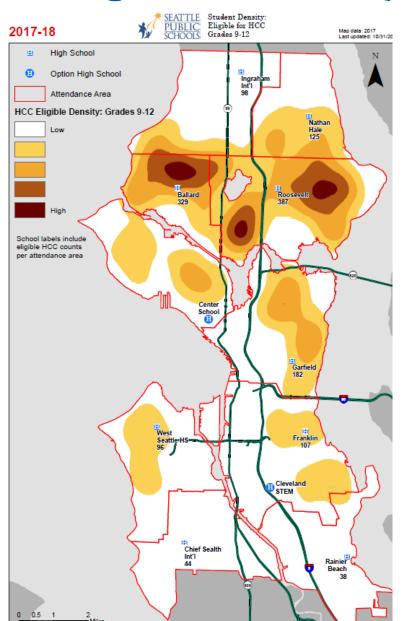
Updated Scenarios

At the January 3, 2018 School Board meeting, the Board asked staff to look at updated boundary scenarios based on two Highly Capable (HC) pathway models that would begin in 2019-20.

- Option 1: Three guaranteed pathways and one optional pathway long term: Lincoln as the North Pathway, Garfield as the South Pathway, West Seattle High School as the West Seattle Pathway, and Ingraham as the optional pathway.
- Option 2: Three guaranteed pathways and one optional pathway as outlined above for two years beginning in the 2019-20 school year until the 2021-22 school year. HC students would be served in all attendance area high schools beginning in the 2021-22 school year.

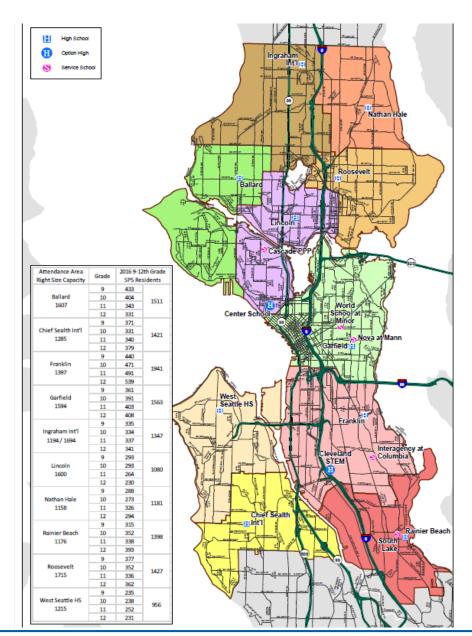


Density of HC Eligible Students (Grades 9-12)



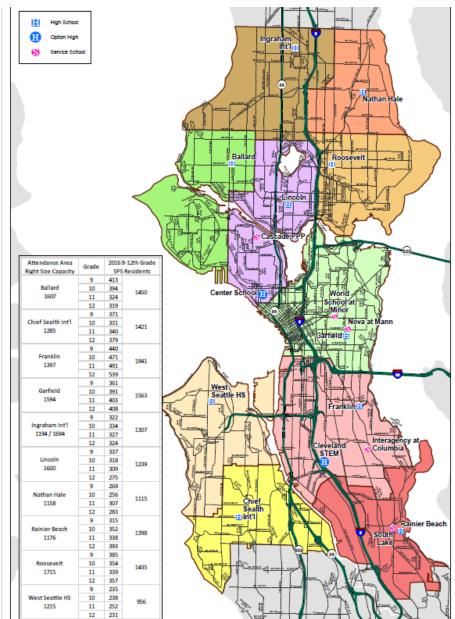


Scenario Fv4.2





Scenario Fv6





Timeline & Next Steps

- January 10, 2018 Board Work Session
- January 17, 2018 Board Introduction
- January 20, 2018 Admissions Fair for School Choice
- January 31, 2018 Board Action
- February 5- 16, 2018 Open Enrollment
- September 2019 Changes implemented

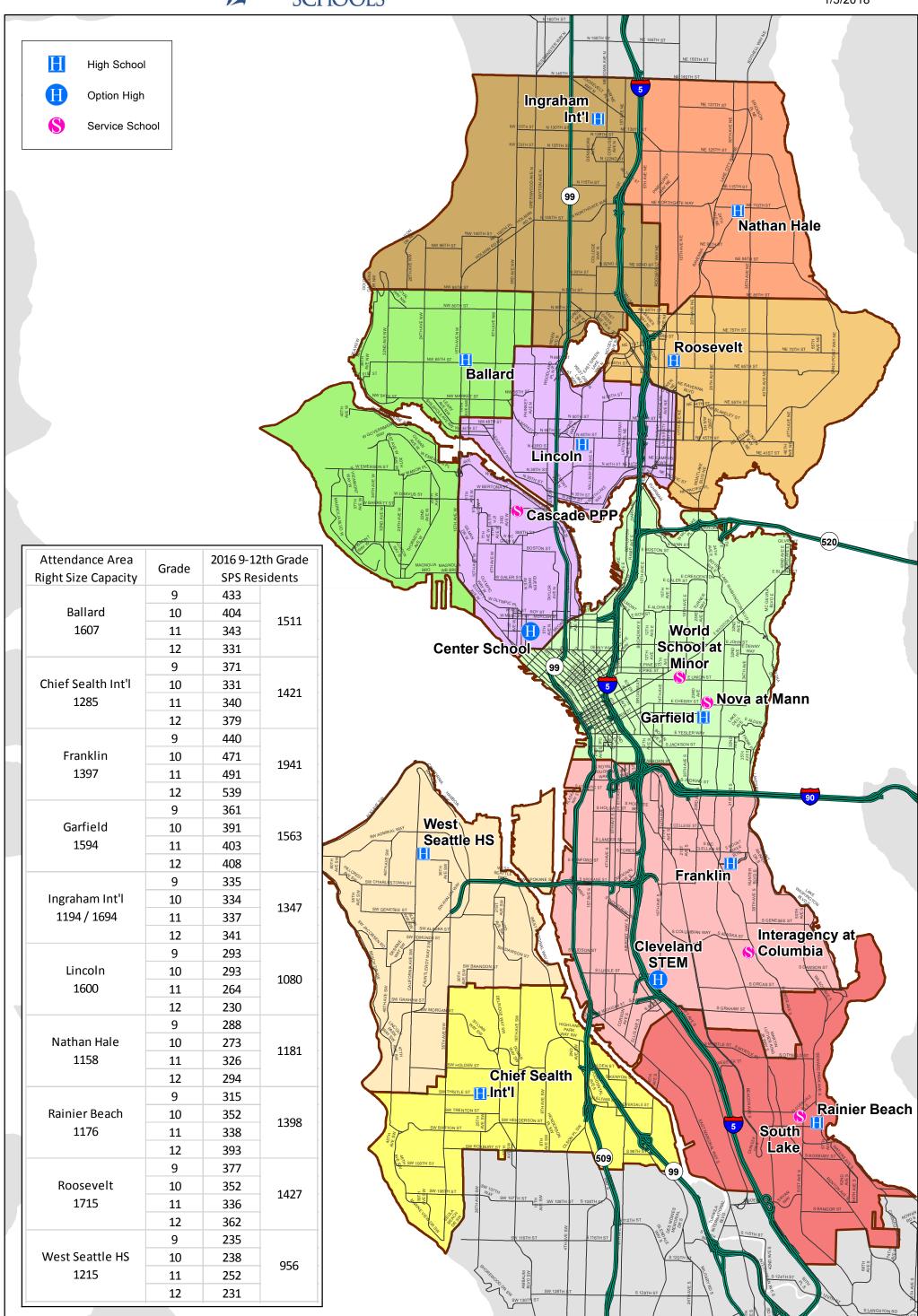


DRAFT 2019-20



SEATTLE 2019-20 High School AA PUBLIC SCHOOLS Scenario F version 4.2

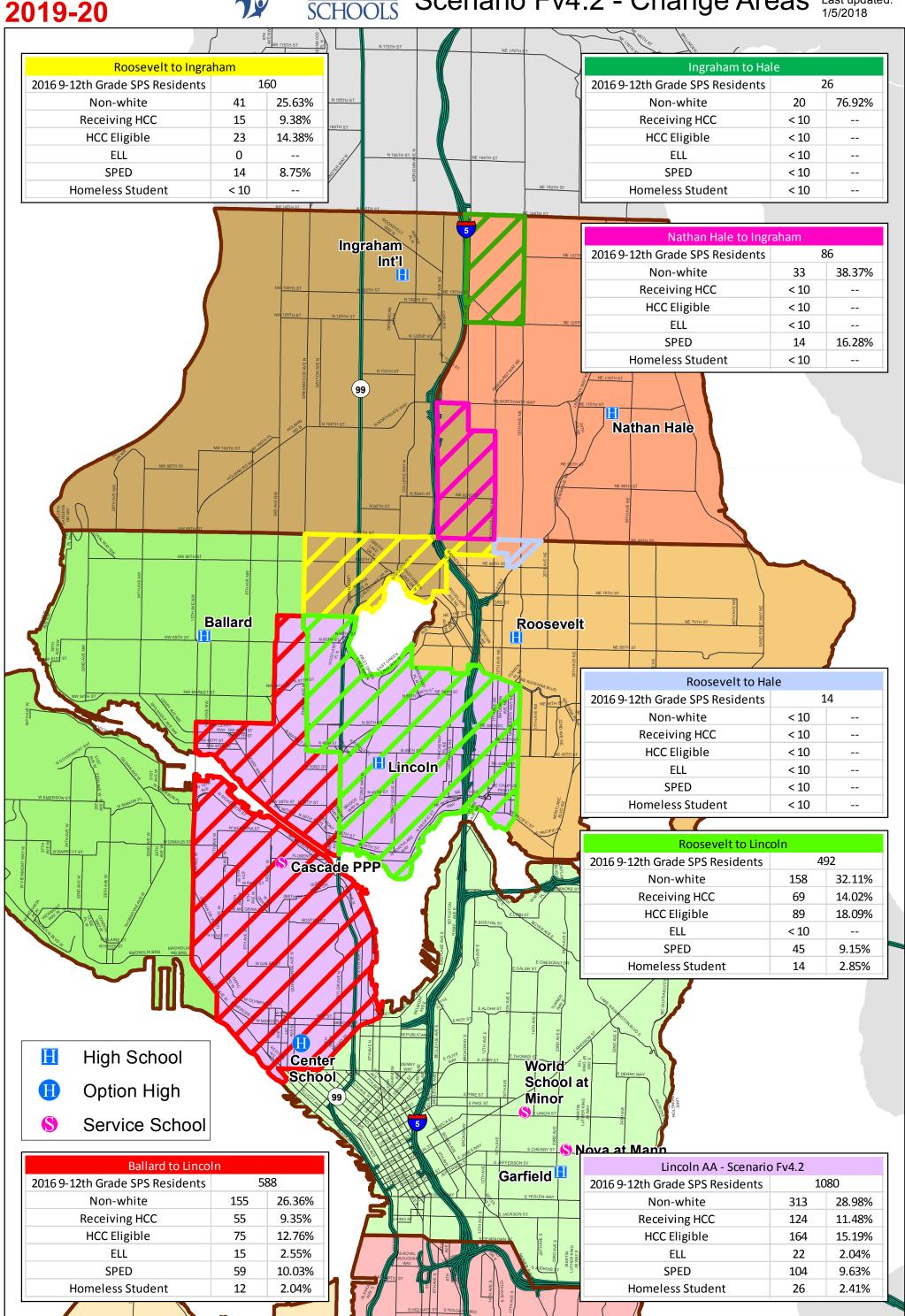
Map Data: 2016-17 Last updated: 1/5/2018





SEATTLE 2019-20 Proposed Lincoln AA PUBLIC SCHOOLS Scenario Fv4.2 - Change Areas

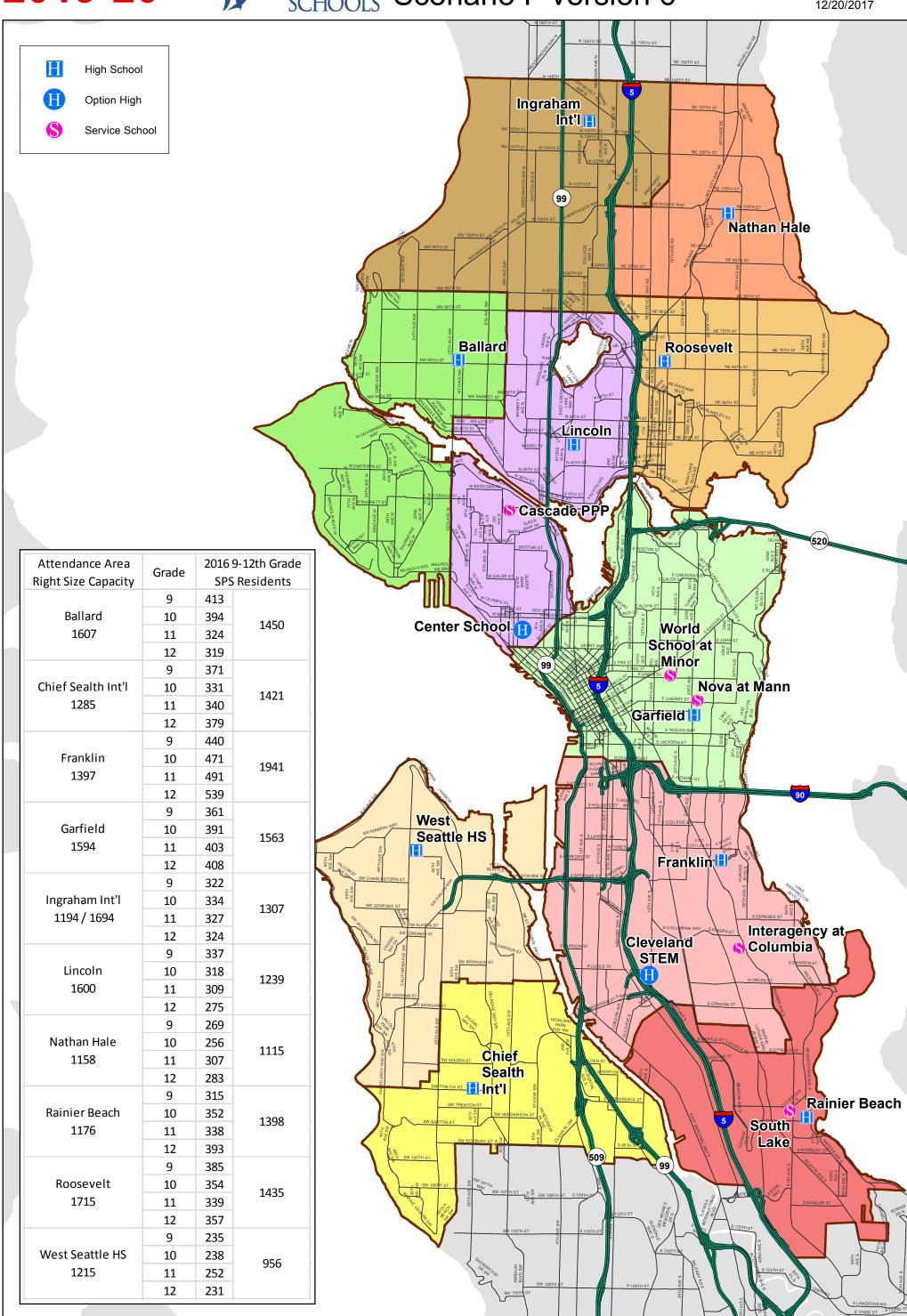
Map Data: 2016-17 Last updated: 1/5/2018





SEATTLE 2019-20 High School AA PUBLIC SCHOOLS Scenario F version 6

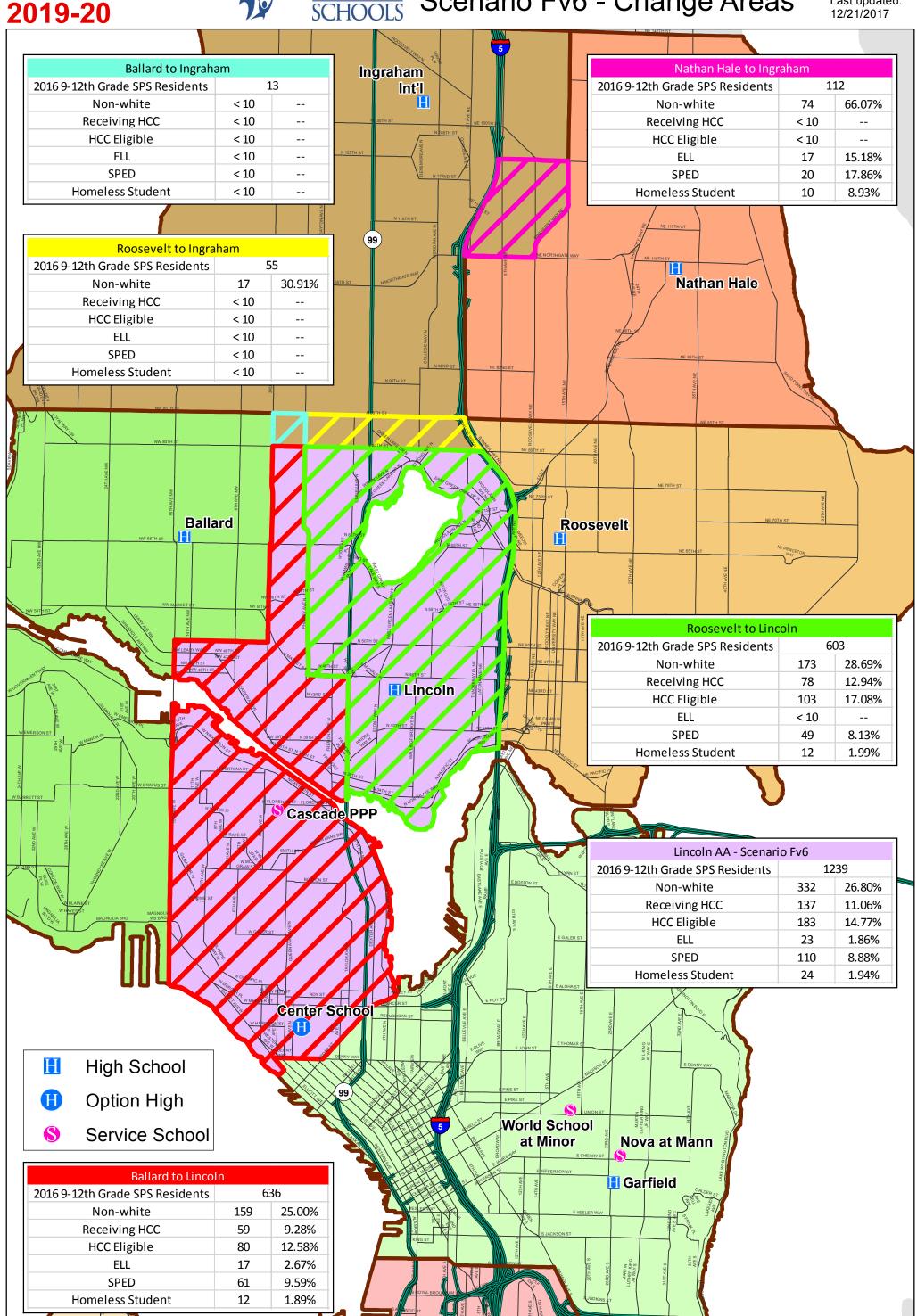
Map Data: 2016-17 Last updated: 12/20/2017





SEATTLE 2019-20 Proposed Lincoln AA SCHOOLS Scenario Fv6 - Change Areas

Map Data: 2016-17 Last updated: 12/21/2017



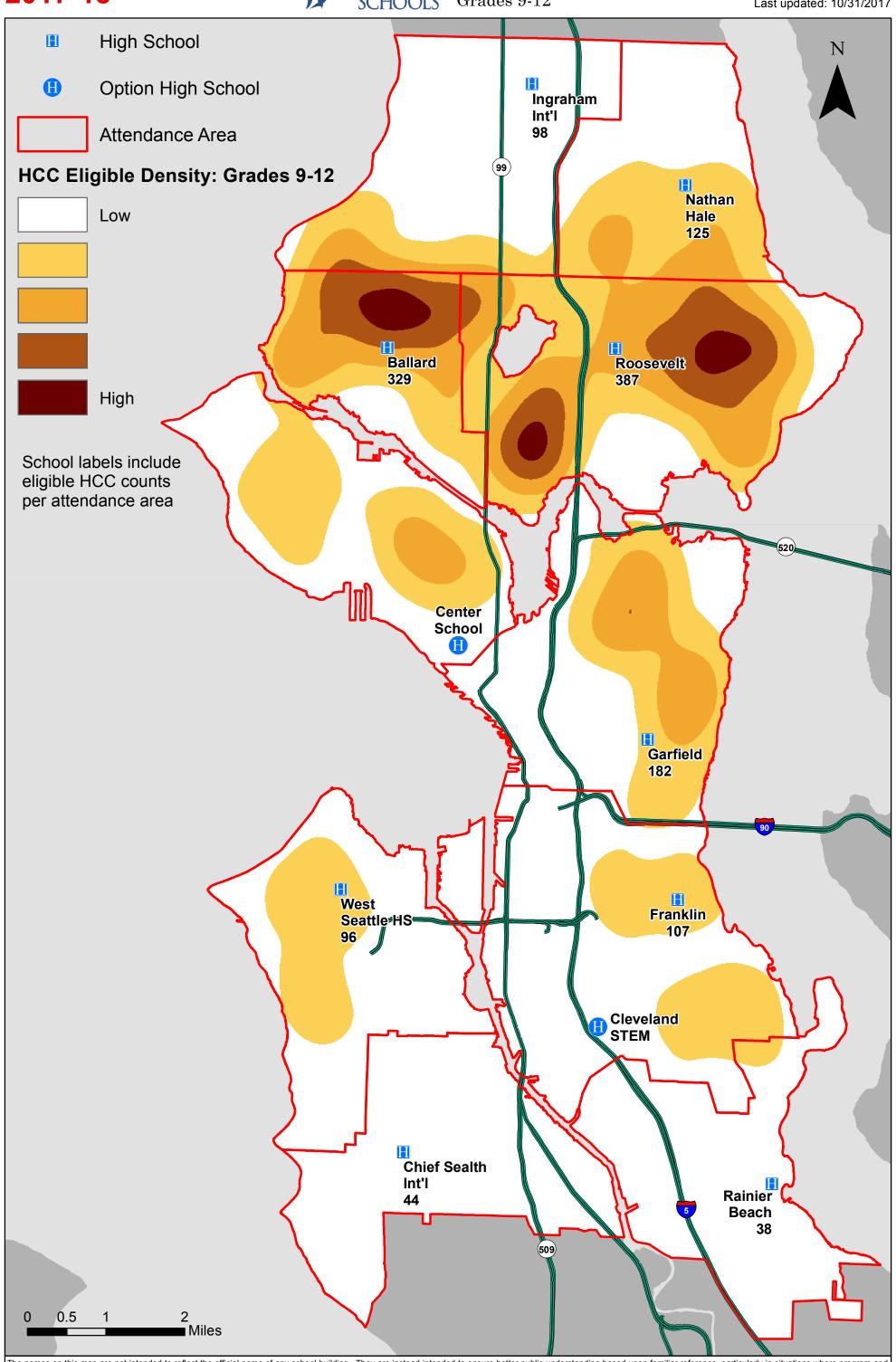
HC Implications	Scenario	School	2017-18	2018-19	2019-20	2020-21	2021-22	Capacity*
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	Ballard	1882	2035	1800	1722	1653	1607
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	Franklin	1284	1249	1254	1292	1291	1397
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	<u>Garfield</u>	<u>1774</u>	<u>1901</u>	<u>1788</u>	<u>1708</u>	<u>1613</u>	<u>1594</u>
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	Lincoln	0	0	747	1195	1690	1600
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	Roosevelt	1840	1986	1733	1703	1582	1715
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	Chief Sealth	1015	1043	1118	1195	1291	1285
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	West Seattle High	970	955	1046	1103	1219	1215
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	<u>Ingraham</u>	<u>1342</u>	<u>1370</u>	<u>1572</u>	<u>1653</u>	<u>1793</u>	<u>1700</u>
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	Rainier Beach	721	736	678	683	669	1176
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv4_2	Nathan Hale	1189	1170	1179	1208	1208	1158
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	Ballard	1882	2035	1785	1712	1598	1607
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	Franklin	1284	1249	1254	1292	1291	1397
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	<u>Garfield</u>	<u>1774</u>	<u>1901</u>	<u>1788</u>	<u>1708</u>	<u>1613</u>	<u>1594</u>
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	Lincoln	0	0	809	1297	1893	1600
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	Roosevelt	1840	1986	1762	1713	1576	1715
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	Chief Sealth	1015	1043	1118	1195	1291	1285
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	West Seattle High	970	955	1046	1103	1219	1215
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	<u>Ingraham</u>	<u>1342</u>	<u>1370</u>	<u>1537</u>	<u>1619</u>	<u>1738</u>	<u>1700</u>
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	Rainier Beach	721	736	678	683	669	1176
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle	Fv6	Nathan Hale	1189	1170	1138	1140	1121	1158
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	Ballard	1882	2035	1800	1722	1708	1607
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	Franklin	1284	1249	1254	1292	1334	1397
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	<u>Garfield</u>	<u>1774</u>	<u>1901</u>	<u>1788</u>	<u>1708</u>	<u>1558</u>	<u>1594</u>
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	Lincoln	0	0	867	1435	1613	1600
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	Roosevelt	1840	1986	1733	1703	1641	1715
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	Chief Sealth	1015	1043	1118	1195	1304	1285
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	West Seattle High	970	955	1046	1103	1206	1215
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	<u>Ingraham</u>	<u>1342</u>	<u>1370</u>	<u>1452</u>	<u>1413</u>	<u>1719</u>	<u>1700</u>
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	Rainier Beach	721	736	678	683	681	1176
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv4_2	Nathan Hale	1189	1170	1179	1208	1245	1158
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv6	Ballard	1882	2035	1785	1712	1652	1607
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv6	Franklin	1284	1249	1254	1292	1334	1397
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv6	<u>Garfield</u>	1774	<u>1901</u>	<u>1788</u>	1708	<u>1558</u>	<u>1594</u>
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Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv6	Chief Sealth	1015	1043	1118	1195	1304	1285
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv6	West Seattle High	970	955	1046	1103	1206	1215
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv6	<u>Ingraham</u>	1342	<u>1370</u>	<u>1537</u>	<u>1619</u>	<u> 1659</u>	<u>1700</u>
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv6	Rainier Beach	721	736	678	683	681	1176
Garfield / Lincoln (Opt Ingraham at 120 / grade) / W Seattle Decentralized in 2021	Fv6	Nathan Hale	1189	1170	1138	1140	1156	1158

^{*}Capacity is the right-size capacity which does not include portables currently at some of the high schools

School Right Size Capacity	Scenario	2016 9-12th grade Residents	Receiving HCC	% Receiving HCC	HCC eligible	% HCC eligible	SPED	% SPED	ELL	% ELL	Non-white	% Non-white	Homeless	% Homeless
Ballard	Current	2099	175	8.3%	270	12.9%	234	11.1%	44	2.1%	506	24.1%	32	1.5%
1607 F	Fv4.2	1511	120	7.9%	195	12.9%	175	11.6%	29	1.9%	351	23.2%	20	1.3%
1007	Fv6	1450	115	7.9%	189	13.0%	172	11.9%	27	1.9%	344	23.7%	20	1.4%
Chief Sealth Int'l	Current	1421	23	1.6%	34	2.4%	251	17.7%	185	13.0%	1069	75.2%	105	7.4%
1285	Fv4.2	1421	23	1.6%	34	2.4%	251	17.7%	185	13.0%	1069	75.2%	105	7.4%
1200	Fv6	1421	23	1.6%	34	2.4%	251	17.7%	185	13.0%	1069	75.2%	105	7.4%
Franklin	Current	1941	88	4.5%	102	5.3%	245	12.6%	302	15.6%	1696	87.4%	151	7.8%
1397	Fv4.2	1941	88	4.5%	102	5.3%	245	12.6%	302	15.6%	1696	87.4%	151	7.8%
1397	Fv6	1941	88	4.5%	102	5.3%	245	12.6%	302	15.6%	1696	87.4%	151	7.8%
Garfield	Current	1563	149	9.5%	164	10.5%	181	11.6%	113	7.2%	1016	65.0%	199	12.7%
1594	Fv4.2	1563	149	9.5%	164	10.5%	181	11.6%	113	7.2%	1016	65.0%	199	12.7%
1594	Fv6	1563	149	9.5%	164	10.5%	181	11.6%	113	7.2%	1016	65.0%	199	12.7%
Ingraham Int'l	Current	1127	66	5.9%	84	7.5%	186	16.5%	109	9.7%	578	51.3%	85	7.5%
1194 / 1694	Fv4.2	1347	82	6.1%	110	8.2%	209	15.5%	108	8.0%	632	46.9%	92	6.8%
11947 1094	Fv6	1307	72	5.5%	92	7.0%	213	16.3%	126	9.6%	672	51.4%	98	7.5%
Nathan Hale	Current	1227	79	6.4%	101	8.2%	180	14.7%	95	7.7%	599	48.8%	57	4.6%
1158	Fv4.2	1181	80	6.8%	100	8.5%	173	14.6%	96	8.1%	594	50.3%	54	4.6%
1130	Fv6	1115	78	7.0%	100	9.0%	160	14.3%	78	7.0%	525	47.1%	47	4.2%
Rainier Beach	Current	1398	38	2.7%	41	2.9%	189	13.5%	262	18.7%	1335	95.5%	150	10.7%
1176	Fv4.2	1398	38	2.7%	41	2.9%	189	13.5%	262	18.7%	1335	95.5%	150	10.7%
1170	Fv6	1398	38	2.7%	41	2.9%	189	13.5%	262	18.7%	1335	95.5%	150	10.7%
Roosevelt	Current	2093	199	9.5%	299	14.3%	197	9.4%	30	1.4%	640	30.6%	58	2.8%
1715	Fv4.2	1427	113	7.9%	185	13.0%	136	9.5%	23	1.6%	433	30.3%	40	2.8%
1713	Fv6	1435	117	8.2%	190	13.2%	142	9.9%	24	1.7%	450	31.4%	43	3.0%
West Seattle HS	Current	956	73	7.6%	88	9.2%	126	13.2%	24	2.5%	358	37.4%	28	2.9%
1215	Fv4.2	956	73	7.6%	88	9.2%	126	13.2%	24	2.5%	358	37.4%	28	2.9%
1210	Fv6	956	73	7.6%	88	9.2%	126	13.2%	24	2.5%	358	37.4%	28	2.9%
Lincoln	Current	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
1600	Fv4.2	1080	124	11.5%	164	15.2%	104	9.6%	22	2.0%	313	29.0%	26	2.4%
1000	Fv6	1239	137	11.1%	183	14.8%	110	8.9%	23	1.9%	332	26.8%	24	1.9%

Note: Data is based on students who reside in the current and scenario boundaries.

Map data: 2017 Last updated: 10/31/2017

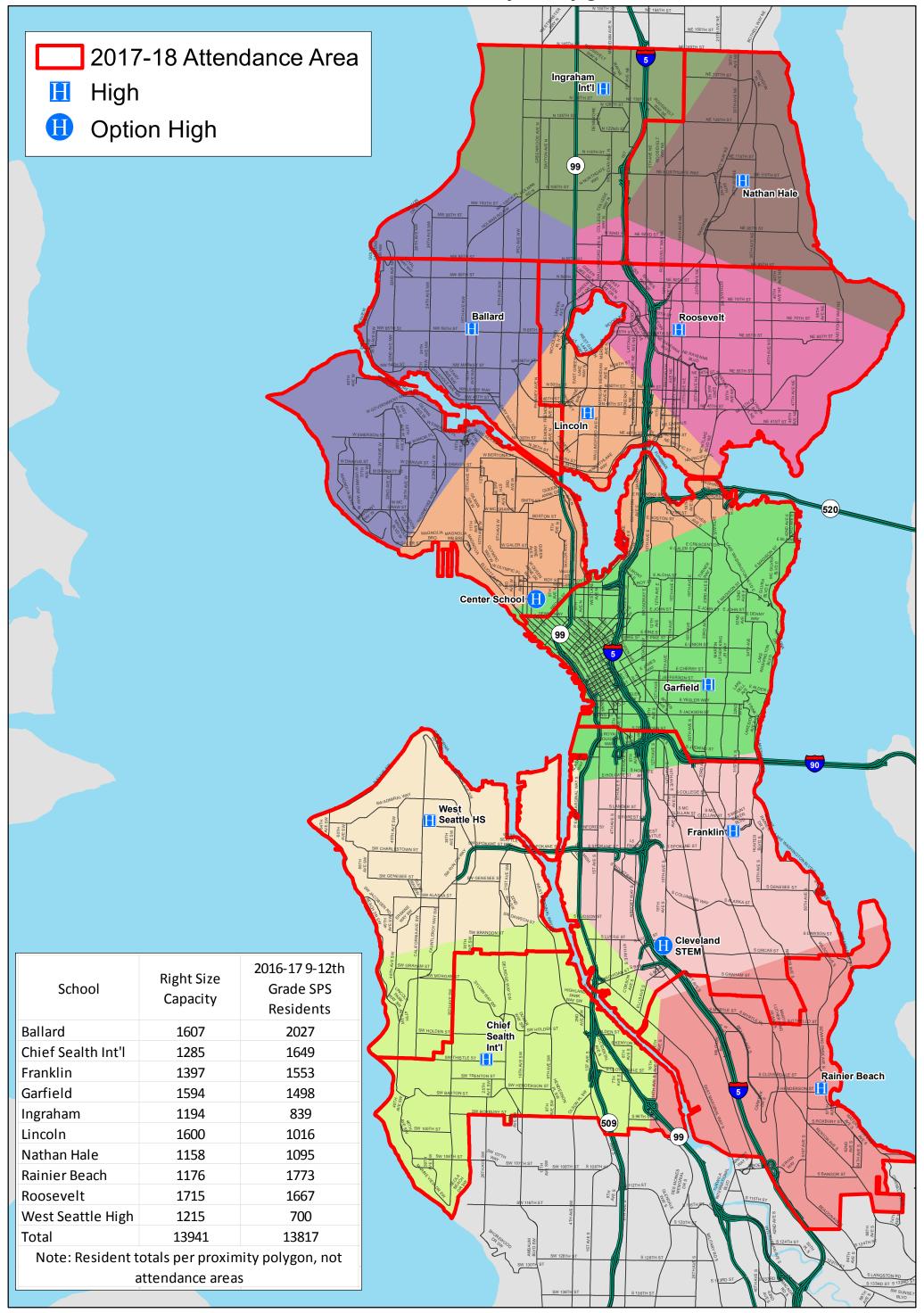


2017-18



Attendance Area High School Proximity Polygons

Map Data: 2016-17 Last updated: 6/9/2017



Budget

January 10, 2018

School Board Work Session Cover Memo

Lead Staff: JoLynn Berge, 206.252.0087; jdberge@seattleschools.org



Purpose

- 1. Review of 2018-19 Projections and Timeline
- 2. SMART Goal 3 Follow up from Board Introduction
- 3. WSS Committee Recommendations
- 4. Review and Discussion of "Items that Need a Decision"
- 5. Outcomes Consensus on WSS and/or other "Items that Need a Decision"

Outcomes

- SMART Goal 3 language change is technical only
- Consensus on WSS recommendations
- Consensus on other recommendations listed under "Items that Need a Decision" for 2018-19

Next Steps

Next work session will be held on January 24, 2018

- Staff will review any decisions to date
- Staff will ask for consensus on "Items that Need a Decision"

Budget Work Session

January 10, 2018



Agenda

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Outcomes

SMART Goal 3 – language change is technical only

Consensus on WSS recommendations

 Consensus on other recommendations listed under "Items that Need a Decision" for 2018-19



Review of 2018-19 Projections and Timeline



FY 2018-19 Budget Development Calendar

- October 25, 2017 Budget Work Session
- November 29, 2017 Budget Work Session
 - Review 2016-17 final numbers
- **December 13, 2017** Budget Work Session
- January 10, 2018 Budget Work Session to review recommendations
 - Review WSS Changes
 - Review Overall major budget changes
- January 8 to March 8??? State Legislative Session
- January 24, 2018 Budget Work Session
 - Consensus on budget
- January 15 to February 16 Central budgets developed
- February 28, 2018 Budget Allocations to Schools/ Budget Work Session
- March 28, 2018 Budget Work Session
- May 2018 Final General Fund Balancing, Budget Book development
- May 2, 2018 Budget Work Session
- June 11, 2018 Board Action Report and Budget Resolution to A&F
- June 27, 2018 Introduce Budget to Board
- July 2018 Required Public Hearing
- July 11, 2018 Board Action to adopt school year 2018-19 budget



FY18-19 Projected Budget

FY18-19 Major Budget Changes (Dollars in Millions)	Surplus/(GAP)
Items Required or Previously Decided	
Materials, Supplies, Operating Costs (MSOC)	\$1.20
State Salary Allocations	\$86.70
Operations Levy	\$21.70
Operations Levy \$2,500/fte vs status quo	(\$60.50)
Grades K-3 Student:Teacher ratio	(\$14.40)
Grades K-3 Assistant Principals	(\$1.20)
24 Credit Graduation	(\$9.00)
Labor cost increases	(\$15.10)
City of Seattle two-tier busing grant expires	(\$2.30)
Onetime Funds to balance FY17-18	(\$29.90)
Items funded for FY17-18 only	\$6.00
Ongoing Legislative funding not planned for expenditures in 2017-18	\$11.20
Items < \$1.0M	(\$4.50)
FY18-19 Current Budget GAP	(\$10.10)

Items that need a decision	
Instructional Materials adoptions	(\$5.00)
WSS	(\$4.00)
SMART GOALS/Formula for Success	(\$3.00)
Fall enrollment/Equity Funds	(\$2.00)
Increase Economic Stabilization Fund above minimum 3% to 3.6%	(\$4.50)
Non-Capital infrastructure	(\$4.00)
Sub total	(\$22.50)
Total Projected Deficit	(\$32.60)



FY18-19 Potential Solutions

FY18-19 Current Budget Gap (Dollars in Millions)	\$(32.60)		
Onetime use of FY17-18 Legislative resources carried forward	\$	11.2	
Onetime use of FY16-17 Assigned Fund Balance (\$10m split over 2 years)	\$	5.0	
Onetime use of FY16-17 Unassigned Fund Balance	\$	4.0	
FY17-18 Projected underspend	\$	12.4	
FY18-19 Budget GAP balance after solutions	\$	-	



SMART Goal 3 – Follow up from Board Introduction



SMART Goal 3 - Background on Change

Change was first requested by Board Directors at A&F meeting

- To more accurately reflect work that was being done
- To change language from prior year Goal 3, because they are different work and different goals
- 1. November A&F Minutes reflect discussion, talk about BAR
- From December Budget Work Session:
 - BAR will come to the next A&F meeting to change language from "Program Review" to "Program Summary"
- 3. BAR was moved for approval at the December A&F meeting



WSS Committee Recommendations



WSS Committee Process

- Committee Purpose make recommendations to Executive Leadership regarding changes to the WSS formula/staffing
- Committee membership is comprised of
 - PASS members, including PASS President
 - SEA
 - Central Office leaders
- Committee meets year round
 - By December recommendations are finalized for the following school year

Recommendations for all schools

- 1. Title I and LAP estimated staffing used in Assistant Principal allocations \$1.05M
- Rename Free and Reduced Lunch allocations to "Equity Dollars" - no cost
- Increase Equity Dollars based on inflation -\$123k
- 4. Increase Per Student Allocation based oninflation \$114k

Recommendations by school level

High School

- ✓ As part of 24 credits, class size lowered for grades 9 and 10.
- More differentiation by enrollment in formula
- ✓ Maintain flexibility currently allowed for staffing decisions

Middle School – in order of priority

- ✓ Reduce class size from 30:1 to 29:1 or lower
- .5 House Administrator for restorative justice/MTSS

Elementary and K-8 Schools

- ✓ K-3 staffing survey, top 4 thoughts
 - Smaller class sizes
 - Split reduction
 - Counselors
 - Assistant Principals



Recommendation for K-3 Class Size

K-3 Class Size

- \$14m-\$15m and over 120 FTE
- Increase staffing to both non-high and high poverty schools
 - Based on Equity Tiering
 - ✓ Based on poverty
- More flexibility in how K-3 allocations are used
 - Lack of physical space
 - Focus on gap closing strategies/MTSS
 - Increase flexibility to meet individual school needs



Recommendation for K-3 Class Size

Created 9 + scenarios

 Committee recommends using poverty as the measure for distributing K-3 resources rather than Equity Tier



Recommendation for K-3 Class Size

	2017	-18		2018-19				
Grade level	1	High Poverty (50% or more)	Proposed Non- high Pov (less than 40%)	Proposed High Pov (greater than 40%, less than 75%)	Proposed Highest Pov (greater than 75%)			
Kindergarten	22	20	20	18	18			
1st Grade	24	20	20	18	18			
2nd Grade	25	21	21	20	18			
3rd Grade	25	24	24	20	18			



Review and Discussion of "Items that Need a Decision"



FY18-19 Projected Budget

FY18-19 Major Budget Changes (Dollars in Millions)	Surplus/(GAP)
Items Required or Previously Decided	
Materials, Supplies, Operating Costs (MSOC)	\$1.20
State Salary Allocations	\$86.70
Operations Levy	\$21.70
Operations Levy \$2,500/fte vs status quo	(\$60.50)
Grades K-3 Student:Teacher ratio	(\$14.40)
Grades K-3 Assistant Principals	(\$1.20)
24 Credit Graduation	(\$9.00)
Labor cost increases	(\$15.10)
City of Seattle two-tier busing grant expires	(\$2.30)
Onetime Funds to balance FY17-18	(\$29.90)
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Onetime use of FY16-17 Unassigned Fund Balance	\$	4.0	
FY17-18 Projected underspend	\$	12.4	
FY18-19 Budget GAP balance after solutions	\$	-	



Outcomes

SMART Goal 3 – language change is technical only

Consensus on WSS recommendations

 Consensus on other recommendations listed under "Items that Need a Decision" for 2018-19

