Purpose

The Continuous School Improvement Plan provides an overview of the school, student outcome goals and a brief narrative description on how the school plans to collaboratively meet these goals over time. It is intended to offer families and community audiences an overview of improvement work aligned to the strategic plan and written in language that is accessible by a diverse audience.

Introduction

WHEN WE FOCUS on ensuring racial equity in our educational system, unapologetically address the needs of students of color who are furthest from educational justice, and work to undo the legacies of racism in our educational system by doing the following:

- Allocating resources strategically through a racial equity framework
- Delivering high-quality, standards-aligned instruction across all abilities and a continuum of services for learners
- Creating healthy, supportive, culturally responsive environments from the classroom to central office
- Directly and consistently working in partnership with families and communities who represent students of color who are furthest from educational justice; and
- Making clear commitments and delivering on them

THEN we will eliminate opportunity and achievement gaps and every student will receive a high-quality, world-class education.

Seattle Public Schools Foundational Beliefs for Supporting Student Learning

In Seattle Public Schools, we understand that a shared vision of practice is essential to fostering the learning communities that each of our students and adults needs to thrive. This shared vision enables educators to work in concert to build their practice with a focus on student learning.
As such, we believe:

1) **Teaching is intellectually complex**, difficult and demanding work, and the development of skillful teaching requires deep collaboration and non-defensive self-examination of practice in relation to student results.

2) By **collaborating with families in authentic partnerships**, we create a path for students to reach their highest potential, engaging with families as the first and lifelong teachers of students.

3) **"Intelligence" is not a fixed, inborn trait.** All children come to school with cultural capital and intelligence, and all have the raw material to learn rigorous academic material at high standards. Therefore, our work is to **build students’ academic mindset**

4) By **recognizing and cultivating the gifts and strengths of every student**, we can get each student to believe in themselves and deconstruct any of their own internalized stereotypes.

5) **Racism in our society exerts a downward force on the experiences and achievement of students of color** that must be met with active countermeasures.

Our commitment to these beliefs is the route to institutionalizing racial equity and fostering a context where each child receives what they need to develop to their full academic and social potential, and we make educational equity and justice the cornerstone of our system.

**School Profile**

Sand Point Elementary School is a community of well-rounded learners; responsible, equity-focused global citizens, and growth-minded champions of our own success. A small school, Sand Point opened in 1958 and currently supports a diverse population of students living in, and surrounding, the Magnuson Park area of Seattle. Sand Point prides itself on strong instructional practices and an intentional focus on **Social Emotional Learning** which uses RULER anchor tools to teach self and social-awareness.

Teachers and staff at SPE are dedicated to creating an inclusive environment which instills creativity in the learning process. With the tools that Sand Point offers, students leave the school with a sense of personal accomplishment and the full range of skills necessary to be successful in middle school and beyond.

Currently, Sand Point Elementary is proud to have over 220 students enrolled in ten K-5 classrooms and two Preschool classrooms. Our demographics represent a microcosm of the city where we live. Our students speak 16 different home languages.
Sand Point Elementary

Priorities and Measurable Goals

Elementary Focus Goal: 3rd Grade English Language Arts

**Priority Goal:**
For the 2020-21 school year, at least 39% of 3rd grade students of color furthest from educational justice will meet standards or higher on the English Language Arts (ELA) Smarter Balanced Assessment.

Safe and Welcoming Environment Goal

**Priority Goal:**
By March, 2021, attendance rates will increase from 93.7% in in March 2020 to 95% by March 2021, indicating effectiveness of safe and welcoming systems, routines and practices.

High Quality Learning Experiences

Educate the whole child through high-quality instruction and learning experiences that accelerate growth for students of color who are furthest from educational justice, with an intentional focus on African American males.

*To achieve educational justice,* Seattle Public Schools (SPS) strives to provide safe learning environments, curriculum that incorporates a student’s life experiences and culture, and instruction delivered by high-quality, culturally responsive educators. Unfortunately, many students from certain ethnicities have not historically experienced equitable opportunities for all or part of their educational journey (including African and African American, Asian Pacific Islander and Pacific Islander, LatinX, and Native American students). These students are our priority – with an intentional focus on African American males.

School-wide Systems and Structures (MTSS)

MTSS offers the potential to create the alignment of systems necessary for all students’ academic, behavioral, and social success. In addition, MTSS promotes needed systematic change through intentional design and redesign of services and supports that quickly identify and match the needs of all students. MTSS is an integrated, comprehensive framework that focuses on CCSS, core instruction, differentiated learning, student-centered learning, individualized student needs.
Sand Point Elementary

The Building Leadership Team has identified two priority areas of focus at Sand Point:

- 3a.1 and 3a.2 -- ELL, SpEd, Intervention students have access to high quality, standards-based, responsive core curriculum that is horizontally and vertically aligned.
- 4b.2 – Intervention/support decisions are made using valid and reliable data and processes.

Gap Closing Practices and Special Services

Seattle Public Schools is committed to eliminating opportunity gaps to ensure access and provide excellence in education for every student.

Delivering high-quality, standards-aligned instruction across all abilities and a continuum of services for learners is a core element of Seattle Excellence. Our Theory of Action is guided by the principles of “Targeted Universalism.” Our universal goal is every Seattle Public Schools’ student receives a high-quality, world-class education and graduates prepared for college, career, and community. Targeted Universalism holds that targeted and differentiated efforts are required to meet the needs of specific student populations, so every student meets the universal goal.

By focusing on students of color who are furthest from educational justice, especially African American males, we will make the greatest progress toward our collective vision. We believe that an intentional focus on African American males will ultimately benefit every student.

Sand Point has systems and structures that allow us to differentiate and meet the needs of all our students. Our master schedule includes whole group time devoted to all students in the classroom as well as blocks of small group instruction designed to engage students with work at their level with either their homeroom teacher and/or the support teacher. In addition, groupings are flexible and constantly changing based on student need.

Our Multi-Tiered Systems of Support (MTSS) intervention entry criteria allows us to identify students who need additional Tier 2 support that we will track progress for throughout the year and our African American males and Students of Color Furthest from Educational Justice are prioritized when planning Tier 2 support and utilizing school resources.

Our English Language Learner (ELL) plan identifies the needs of our ELL students and include strategies that staff can use in the classroom to scaffold learning which benefits the language acquisition of all of our students including students of color furthest from educational justice. This includes the use of language objectives, pre-teaching Center for the Collaborative Classroom (CCC) vocabulary, incorporating sentence stems provided in the CCC curriculum, and using a graphic organizer when teaching CCC writing units. At Sand Point, our continuum model allows for flexibility with the placement of our students receiving Special Education services, but at the same allows for flexibility with staffing resulting in students participating in the general education setting through the school day.
Practices and Strategies

We will recognize and serve the academic, social, cultural, emotional, and behavioral strengths and needs of students, providing high-quality, culturally responsive instruction, curriculum, and social-emotional learning supports delivered by educators who set high expectations, so students graduate ready for college, career, and community.

Whole child education goes beyond a focus on academic achievement. When educators focus on educating the whole child, students are healthy, safe, engaged, supported, and challenged. In Seattle Public Schools, this means that we appreciate and serve the academic, social, emotional, and behavioral strengths and needs of students, which we believe comprise the needs of the "whole child."

High-quality instruction is focused on student-centered learning and achievement, intentional about student engagement, and aligned to standards with consistent and appropriate feedback.

At its foundation, culturally responsive education means that students are in an environment where they have the individual safety and comfort to learn within a classroom that has a common culture that is respectful of all backgrounds.

Sand Point has adopted several essential practices and strategies to meet the academic priority of our African American males and students of color furthest from educational justice. For example, student growth goals are aligned across grade levels and during parent teacher conferences, teachers, parents, and students will engage in growth goal setting resulting in the understanding of learning expectations and supports available. Frequent communication between school and home facilitates relationship building, connection and progress monitoring. To support student learning, we are solidifying our Tier 1 core instruction, communicating learning targets and language objectives to our students and providing them with an opportunity to self-assess.

During Professional Learning Community (PLC) work, teachers are analyzing student data to progress monitor, identify interventions at the student level and provide those interventions in the classroom. We will also utilize our intervention staff to provide Tier 2 instruction for students who need additional support. Professional development will be focused on strong, culturally responsive core instruction and anti-racist practices, and additional professional development to grow in our knowledge and use of our Tier 1 literacy curriculum: Center for the Collaborative Classroom (CCC). Administration will provide teachers with feedback around teacher practice during the coaching feedback cycles and walkthroughs throughout the school year.

Safe and Welcoming Environment

Students thrive in healthy, safe, engaging, supported, and challenging environments in which they can to learn to their full potential. Instruction must be high-quality, culturally responsive, focused, and aligned to standards for students to develop as independent learners.
Student voice should be evident, and students must be seen and celebrated for their authentic selves. Significant increases in academic outcomes for students furthest from educational justice are possible when social, cultural, emotional, and behavioral needs of students are met by educators that share an unconditional belief in the potential of every student they serve.

Sand Point specializes in creating a safe and welcoming environment for all of our students, especially those furthest from educational justice. This includes teaching, practicing and reinforcing common school-wide expectations, prioritizing classroom charters or agreements, and, at minimum, a 25 minute block of Social Emotional Learning (SEL) instruction. Additionally, we strive to clearly communicate classroom expectations, consistently intervene with behavior in the classroom using restorative justice practices, and celebrate students at themed SEL monthly assemblies. Furthermore, we facilitate structured games where students can practice their SEL skills in a supportive environment and staff spends up to 20 hours of collaborative work time building our Sand Point Elementary SEL Curriculum based on monthly themes using the Ruler anchor tools. The SEL curriculum includes, but is not limited to, daily morning meetings and mood meter checkins, weekly guidance lessons, and SEL exit tickets.

Inclusive and Authentic Engagement

Partner with students, families, and communities who are furthest from educational justice by conducting inclusive and authentic engagement.

We will proactively and consistently work in partnership with students, families, and communities to identify needs, determine solutions, and support the implementation of the initiatives that will best meet the needs of students of color who are furthest from educational justice. We will use culturally responsive ways to engage so we build trusting relationships and empower the voices of those who can help us meet these needs.

Family and Community Goals

Priority Goal:
By June, 2021 our African American and Latinx families’ attendance during parent teacher conferences and family information nights will exceed 70%.

Plans for Family Engagement
Family Engagement and strong home-school partnerships are essential components to student learning. At Sand Point we team with families, volunteers, and community partners as advocates, decision makers and collaborators in the learning of our students. Our families volunteer in our classrooms, chaperone field trips, teach/share their cultures, and join our school wide decision-making committees such as our Building Leadership Team (BLT) and Parent Teacher Student Association (PTSA). We engage our families of African American males and children of color furthest from educational justice connecting them to student learning through student growth goal setting, progress monitoring during parent teacher conferences, curriculum and literacy nights, and with frequent email/phone calls. An emphasis on relationship building with our African
American families school-wide will create a two-way communication system that allows us to progress monitor engagement. We will also monitor success by the number of families participating in our events, surveys, and committees. In addition, feedback will be solicited during our listening sessions to support future family engagement planning and school-wide improvement. Lastly, weekly surveys will allow us to improve our efforts during remote learning.
The global pandemic of Covid-19 has disrupted many aspects of teaching and learning in the 2019-20 and 20-21 school years across Seattle Public Schools, Washington State and the nation. In response to the global pandemic and to meet the specific needs of students and families, staff and school leaders will be implementing and monitoring the following practices for remote and distance learning which are aligned to our strategic plan, Seattle Excellence, and notes in the Seattle Public Schools Remote Learning Playbook and Seattle Education Association-Seattle Public Schools MOU around distance learning for the 2020-21 school year.

Engaging Families:
The District and Association agree that a rigorous and effective remote learning program requires additional supports for students and families to ensure their engagement and success. The supports will address the diverse needs and challenges families and students face in accessing remote instruction. As such, the District and the Association agree on the following:

**Required Practices:**

1. Buildings will create and implement a pick up and/or delivery system for the distribution of school supplies, curricular materials and the necessary technology, to include mailing if necessary, which will be coordinated by school buildings/programs, and the system communicated to all itinerant/building staff and students/families and will include volunteers willing to do deliveries. All extra time provisions outlined in the collective bargaining agreement will continued to be followed.

2. Student devices necessary to access remote instruction will be allocated by the district for each student K-12. Educators will confirm with each student on their ability to access district applications during the “strong start” in September.

3. Educators will work to create and implement a clear, consistent process for communication with families and staff.

4. The District will provide appropriate level of technology support to students and families. Interpretation support will be provided.

5. Each building will implement a clear, consistent process for communication, to include current school-based structures prioritizing communication working in conjunction with counselors, social workers, family support workers, and student family advocate workers, for students that need additional supports.

6. Empower families/caregivers to support their students’ learning by sending comprehensive communication about the weekly learning plan for students in their grade level/classroom.

7. The District/School will take reasonable steps to provide parents/guardians who are speakers of diverse languages with translation/interpretation of information about general programs, services, and activities.

8. Recommended School Specific Strategy as outlined in the Playbook: Sand Point Elementary will engage families in monthly virtual Question and Answer sessions.
Social Emotional Learning:

The District and Association recognize social emotional learning strategies are an urgent and central need for students, families and staff in response to the shared collective trauma of a dual pandemic, and the guidelines below are meant as a first step in integrating these strategies into the instructional and social fabric of school communities. Social Emotional Learning skills will be explicitly taught, integrated with academic instruction, practiced by staff and demonstrated organizationally so that everyone feels welcome, safe, and known as valued members of SPS communities.

Required Practices:

1. Have a plan for checking in with staff to foster relationships and support their well-being.
2. All SEL/Digital Citizenship PD and supports will be trauma-informed and include culturally responsive/antiracist SEL instruction and support with input from DREA and CRE.
3. All SEL/Digital Citizenship PD will be differentiated by content, grade levels (PK-21), and needs.
4. Recommended School Specific Strategy as outlined in the Playbook:
   Sand Point will engage in the 3 signature practices of SEL instruction including:
   Welcoming Routines – Facilitating feelings check-ins on the mood meter,
   Engaging Practices – Warm Demand and Brain Breaks
   Optimistic Closure – Facilitating Peer Praise

Curriculum, Instruction, and Assessment:

Required Practices:

1. Use CAI guidance on priority standards by grade level and content areas that consider unfinished learning and how to accelerate learning. CAI will provide pacing plans.
2. Use CAI guidance and curricular resources to teach culturally inclusive curriculum that reflects the diversity of our students’ experiences and helps students meet content.
4. Use CAI recommended high-leverage digital learning strategies aligned to the SPS Foundational Coursework (and CSIP Essential Practices) to promote culturally relevant, effective remote instruction.
5. Regularly assess student work and provide meaningful feedback to students and their families on the progress made toward standards.
6. Implement a school-wide, multi-tiered system of support: Tier 1/2
   - A systemic plan to track and monitor learner experience data
   - Collection and review of meaningful and purposeful data
   - Adult collaboration between educators and families
7. Implement a school-wide, multi-tiered system of support: Tier 2/2
   - Students receiving Tier 2 or 3 supports will experience 1 or 2 touch points per week totaling at least 30 minutes in 1:1 or small group live check-ins with an educator or other adult.
Families of students receiving Tier 2 or 3 supports will experience a personal phone or video check-in from educators at least 1x per month for at least 15 minutes with a teacher, counselor, or other designate adult.

McKinney-Vento and Foster Care Students the district will take reasonable steps to provide parent/guardians information about general programs and activities required by federal and state laws.

8. Recommended School Specific Strategy as outlined in the Playbook: Sand Point will incorporate the 5 essential practices of Culturally Responsive Teaching, placing priority on number 3:
   1) Foster Student Voice through shared inquiry and dialogue
   2) Create equitable classroom environments through values based behavior management
   3) Establish social and emotional and identify safety,
   4) Create collectivist classroom culture through cooperative and collaborative learning,
   5) Honor student experience in curriculum, instruction, and relationships.